



City of Las Vegas

FY 2021-2022

DRAFT HUD Consolidated Annual Performance
Evaluation Report (CAPER)



CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City's 2021-2022 objectives of reducing homelessness, providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for low and moderate-income households were met as the City continues to grapple with the impacts of the pandemic and perform activities that stabilize housing for individuals and families, provides respite care for homeless persons, and strengthens partnerships with its subrecipients.

Federal, state, and general funds dollars assisted over 7,354 persons in realizing greater economic, housing, and social stability while the rehabilitation of affordable housing units prevented further deterioration, thwarted a potential loss of affordable housing, and stabilized the senior residents. The City's Homeless Courtyard experienced an increase in occupancy with sheltering 550 homeless persons nightly and expanded its MORE, Multiagency Outreach Resource Engagement, team to better provide direct services to people experiencing homelessness. Primary Care services and Outreach Medicine are now provided at the Courtyard and deliver same day primary and urgent care services. Additionally, the Arrow Shuttle, which provides no cost transportation for those experiencing homelessness was added. The Arrow Shuttle offers transportation from the Courtyard to and from 19 organizations that provide essential services and provided 6,917 rides to 1,196 guests in the last year. Please refer to the ESG and HOPWA Capers for their outcomes.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Community Facilities/Infrastructure/Neighborhood Revital	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2	1145	57,250.00%	3	1145	38,166.67%
Community Facilities/Infrastructure/Neighborhood Revital	Non-Housing Community Development	CDBG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	2	0	0.00%			
Community Facilities/Infrastructure/Neighborhood Revital	Non-Housing Community Development	CDBG: \$	Other	Other	0	0		1	0	0.00%
Educational Enrichment Svs & Supportive Programs	Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	425	31	7.29%	80	31	38.75%

Educational Enrichment Svs & Supportive Programs	Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0		0	0	
HIV/AIDS Homeless Prevention	Affordable Housing Homeless Non-Homeless Special Needs	HOPWA : \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	2820		0	2820	
HIV/AIDS Homeless Prevention	Affordable Housing Homeless Non-Homeless Special Needs	HOPWA : \$	Homelessness Prevention	Persons Assisted	0	14		0	14	
HIV/AIDS Homeless Prevention	Affordable Housing Homeless Non-Homeless Special Needs	HOPWA : \$	HIV/AIDS Housing Operations	Household Housing Unit	10405	38	0.37%	591	38	6.43%

Prevent and End Homelessness	Homeless	CDBG: \$ / ESG: \$ / Redevelopment Set Aside: \$19000 00	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	446		0	446	
Prevent and End Homelessness	Homeless	CDBG: \$ / ESG: \$ / Redevelopment Set Aside: \$19000 00	Homeless Person Overnight Shelter	Persons Assisted	161830	0	0.00%	0	0	
Prevent and End Homelessness	Homeless	CDBG: \$ / ESG: \$ / Redevelopment Set Aside: \$19000 00	Overnight/Emergency Shelter/Transitional Housing Beds added	Beds	440	0	0.00%	0	0	

Prevent and End Homelessness	Homeless	CDBG: \$ / ESG: \$ / Redevelopment Set Aside: \$19000 00	Homelessness Prevention	Persons Assisted	1130	0	0.00%	48948	0	0.00%
Provide Community and Supportive Services	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2175	382	17.56%	150	382	254.67%

Provide Community and Supportive Services	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Homeowner Housing Rehabilitated	Household Housing Unit	100	0	0.00%			
Provide Community and Supportive Services	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Homeless Person Overnight Shelter	Persons Assisted	0	0		0	0	

Provide Community and Supportive Services	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Homelessness Prevention	Persons Assisted	1000	0	0.00%	70	0	0.00%
Provide Decent and Affordable Housing	Affordable Housing	CDBG: \$150000 / HOME: \$ / Account for Affordable Housing Trust Fund: \$857760 / State HOME: \$	Rental units constructed	Household Housing Unit	1500	0	0.00%	300	0	0.00%

Provide Decent and Affordable Housing	Affordable Housing	CDBG: \$150000 / HOME: \$ / Account for Affordable Housing Trust Fund: \$857760 / State HOME: \$	Rental units rehabilitated	Household Housing Unit	2000	0	0.00%	210	0	0.00%
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Provide Decent and Affordable Housing	Affordable Housing	CDBG: \$150000 / HOME: \$ / Account for Affordable Housing Trust Fund: \$857760 / State HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	0	14		25	14	56.00%
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Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction's use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City's priorities in 2021-2022 were to focus on initiatives that reduce homelessness and stabilize housing for individuals and families at-risk of homelessness as well as providing community education, support services, and engagement. The Community Development Recommending Board funded multiple agencies with programs that emphasized homeless services including Foster Kinship, Nevada Partnership for Homeless Youth, Family Promise, and Help of Southern Nevada. CDBG funds were also used for programs that offered homeless individuals and families a bridge back to higher or improved functioning and well-being by securing stable housing, improving parenting and problem-solving skills, self-advocacy for their ability to find and access resources and services; transitioned the homeless from the streets to shelter or housing through individualized service plans; helped homeless families with children in Clark County achieve sustainable housing and independence through

compassionate community-based response; and provide life-changing services to homeless, at-risk, and low-income households that included housing assistance, homeless prevention, rapid rehousing, and permanent supporting housing.

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CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

Race Categories -	CDBG Public Services & Rehab	HOME
White	364	3
Black/African American	355	12
Asian	29	1
American Indian/Alaska Native	11	0
Native Hawaiian/Other Pacific Islander	12	0
Black/African American & White	3	0
Other Multiracial	99	1

Ethnicity Category -	Public Services & Rehab	HOME
Hispanic/Latino	142	3

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

The types of families in need during the 2021-2022 program year consisted of low-moderate income families and individuals, youth who received diversion services from entering the juvenile justice system, seniors who were provided nutritious meals, ethnically and linguistically diverse families living in poverty who received academic and social support, and families with children and adolescents diagnosed with mental health disorder(s). In addition to the racial and ethnic data categories listed in Table 1, there were also 3 families who classified themselves as “Black/African American & White” as well as 100 families who classified themselves as “Other/Multiracial”. These categories have been added to the table in this document.

Due to the COVID-19 pandemic, several agencies continued to offer a combination of in-person as well as remote services for clients. For example, Family Promise, a CDBG-funded agency, as well as Access to Healthcare Network, a HOPWA-funded agency, offered both in person and virtual services for its clients.

Please refer to the attached ESG Sage (CAPER) report for the ESG client demographics, and the HOPWA (CAPER) report for the HOPWA client demographics.

For HOME projects, beneficiary data is collected when the project is completed and entered into IDIS. The following HOME projects are underway: Phase I and II of Decatur Alta, 500 Jefferson Street

Apartments, and Desert Oasis II. For a complete list of HOME projects under construction, please refer to Section CR-20.

Additionally, there are several identified neighborhood “focus areas” within the City of Las Vegas jurisdiction that are historically underserved and are set for coordinated and targeted revitalization efforts. The focus area in the Historic Westside was designated as a NRSA in 2019. The City hopes to obtain a NRSA designation for the focus area in East Las Vegas in 2023.

Focus Area 1 – Historic Westside

The Historic Westside sits inside West Las Vegas and is bounded by Owens on the north, washing on the south, I-15 to the east, and H Street to the west. The racial/ethnic composition is African-American/Black 46.1%, Hispanic 39.6%, White 9.5%, More than one race 2.2%, Native Hawaiian/Pacific Islander 1.3%, Asian 1.2%, and American Indian/Native American .2%.

Focus Area 2 - East Las Vegas NRSA

The Eastside NRSA plan area is generally bounded by US-515 to the north, North Mojave Road to the East, Wengert Ave to the South and Bruce Street to the West. The racial/ethnic composition of this area is: Hispanic 55.6%, Black/African-American 19.8%, American Indian/Native American 14.2%, More Than One Race 5.3%, Other .8%, and Asian .1%.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	5,373,422	2,440,034
HOME	public - federal	2,287,072	16,148,600
HOPWA	public - federal	2,166,457	1,259,881
ESG	public - federal	446,850	107,595

Table 3 - Resources Made Available

Narrative

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
CITY LIMITS	80	80	Educational and Community Support, Homeless Services, Public Services, Courtyard Construction pymt

Table 4 – Identify the geographic distribution and location of investments

Narrative

The resources made available during the 2021-2022 program year funded meaningful community programs that are discussed more in-depth throughout this report.

Please refer to the attached ESG and HOPWA CAPERs for the appropriation of resources and investments.

The geographic distribution and location of investments served low-moderate income and homeless residents within the City's jurisdiction, funded a rehab project, and paid toward the construction of the City's Courtyard, a public facility used for serving the homeless.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

ESG funds were matched one-to-one through a variety of resources in compliance with regulations found in 24 CFR 576.201, which included local funding sources.

The City leveraged \$247,505.10 in Account for Affordable Housing Trust Funds as the HOME match. This funding was allocated to Desert Oasis II. Desert Oasis II consists of the construction of 43 units, with all units targeting the 31-50% of AMI Senior population.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	5,258,103
2. Match contributed during current Federal fiscal year	1,268,073
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	6,526,176
4. Match liability for current Federal fiscal year	0
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	6,526,176

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
Desert Oasis II	06/23/2021	654,637	0	0	0	0	0	654,637
Desert Oasis II (second contribution)	04/07/2022	85,363	0	0	0	0	0	85,363
Eastern Land Senior Apartments	05/17/2022	242,942	0	0	0	0	0	242,942
Eastern Land Senior Apartments (second contribution)	06/09/2022	137,144	0	0	0	0	0	137,144
Wardell Townhomes	12/16/2021	147,987	0	0	0	0	0	147,987

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
Sub-Contracts						
Number	51	0	0	0	2	49
Dollar Amount	31,935,711	0	0	0	917,196	31,018,515
	Total	Women Business Enterprises	Male			
Contracts						
Dollar Amount	0	0	0			
Number	0	0	0			
Sub-Contracts						
Number	51	2	49			
Dollar Amount	31,935,711	31,700,114	235,597			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	2	0	0	2	0	0
Dollar Amount	3,000,000	0	0	3,000,000	0	0

Table 9 – Minority Owners of Rental Property

Affordable Housing Partners, Inc., a non-profit organization, is the owner of the the rental properties above. The minority owner status is based on the Executive Director of the non-profit.

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	0	57
Number of Special-Needs households to be provided affordable housing units	0	139
Total	0	196

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	300	57
Number of households supported through Rehab of Existing Units	210	139
Number of households supported through Acquisition of Existing Units	0	0
Total	510	196

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Rebuilding Together of Southern Nevada was funded \$150,000 in CDBG Rehabilitation to provide critical repairs to 16 households. Due to the increase in building materials and construction supplies, the cost to provide the repairs to each household increased, therefore Rebuilding Together expended the full funding after only 14 households were served.

The City recognized the greater need to address its affordable housing shortage, particularly for low-moderate income residents. It is becoming increasingly difficult for families to obtain housing without experiencing housing cost burden while the waitlists for public housing swells. Therefore, the focus of the City's 2021-2022 HOME funding resources turned to the addition of affordable housing units and the rehabilitation of existing units. The aforementioned projects slightly decreased the affordable housing shortage while stabilizing the housing market in those areas and for the residents.

The City completed the following HOME funded projects in 2021/2022:

- Archie Grant Apartments - rehabilitation of 125 units
- Wardell Street Town Homes – 64 new units

The city has also allocated funding to the following:

- 500 Jefferson Street Apartments – rehabilitation of 6 units (expected completion December 2022)
- Desert Oasis II - 43 new units (expected completion December 2022)
- Decatur Alta Phase I – 60 new units (expected completion February 2023)
- Decatur Alta Phase II – 420 new units (expected completion February 2023)
- Eastern Senior Apartments – 60 new units (expected completion June 2023)
- 1501 N Decatur – 40 new units (expected completion December 2023)
- James Down Towers – rehabilitation of 200 units (expected completion December 2023)

The City continues to work diligently to partner with local developers and non-profit organizations to provide decent, safe and affordable housing for our residents.

Discuss how these outcomes will impact future annual action plans.

The City and the Office of Community Services are formulating long-term affordable housing strategies to address the need for affordable housing units. These plans include expanding the availability of affordable housing options throughout the City and working with the Southern Nevada Regional Housing Authority on the development of large-scale affordable housing projects over the next several years.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	7	0
Low-income	5	17
Moderate-income	2	0
Total	14	17

Table 13 – Number of Households Served

Narrative Information

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CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Outreach for CDBG funded agencies included Nevada Partnership for Homeless Youth (NPHY), in partnership with Terrible Herbst convenience stores, the City of Las Vegas Fire Department, and the Regional Transportation Commission, as an entry point to NPHY's services that entails round-the-clock case management to any youth in crisis at virtually every street corner (160 locations) in Southern Nevada through their Safe Place Program. During FY 2021-2022, NPHY provided on-call mobile crisis intervention services to 63 City of Las Vegas youth, removing those at-risk and homeless youth from dangerous situations and transitioning them to safety.

NPHY's Outreach Team distributed thousands of Safe Place informational cards to youth in schools and at community events over the course of the program year. In addition to conducting outreach throughout the community, NPHY held weekly outreach events throughout the fiscal year. At these events, NPHY distributes food, water, hygiene items, clothing, and Safe Place informational cards and bracelets to young people.

With its ESG funds, the City of Las Vegas awarded two non-profits to conduct homeless outreach. Salvation Army and WestCare of Nevada were each granted \$117,866 in street outreach funding to provide targeted services to people experiencing homelessness and sleeping in places not meant for human habitation. The agencies provided additional support staff and helped to expand City's MORE (Multiagency Outreach Resource Engagement) teams that serve the Downtown Las Vegas Area. The staff engages with individuals living on the streets and works to address health and safety needs in real time. The services provided include coordinating housing support services, shelter, food, clothing, transportation, and access to other benefits.

Addressing the emergency shelter and transitional housing needs of homeless persons

With CDBG funds, the Salvation Army's Career Corner program met the goal of housing and serving 50 homeless individuals. This meant taking someone who was experiencing homelessness and giving them a safe program bed, access to food and the chance to work with a case manager on an individualized career plan. The Career Corner program housed 50 homeless males and females, 25 of which stayed for 90 days or more. 34 individuals stabilized their housing situation and maintained self-sufficiency and 9 individuals found permanent or transitional housing.

Family Promise of Las Vegas assisted 55 families with emergency shelter, Bridge Apartment placements, case management & additional resources.

HELP of Southern Nevada's Shannon West Homeless Youth Center is a low-barrier shelter and as such, youth and young people are not denied services due to entry requirements. Youth and young people wanting to access emergency shelter are able to "walk-in" to Shannon West and request help. Upon entry an in-depth intake and housing assessment is completed. The results of the housing assessment are forwarded to the Coordinated Entry, Community Queue for placement on the housing waiting list. During the 2021-2022 program year, 113 youth clients were assisted and 65 of them exited the shelter into more stable housing.

The City of Las Vegas dedicated its ESG funds to street outreach activities in the Las Vegas area. The City grants two local non-profits to assist people out of homelessness and into safe shelter. Both ESG-funded programs work closely with other organizations and bridge the gap between the agencies, and individuals living on the street.

The City's HOPWA funds were dedicated to Chicanos Por La Causa (CPLC) to provide temporary shelter in the form of hotel and motel assistance to people living with HIV/AIDS. CPLC has created partnerships with local casinos, and short-term rental stays to provide emergency placement to individuals at risk of homelessness, and the exposure of COVID-19. This service has allowed the access to permanent housing and been invaluable to the HIV system of care.

In addition, construction continues with the expansion of the Courtyard, which will include a day center, showers, toilets, laundry facilities and more. The Courtyard currently accommodates 550 individuals nightly for the overnight stay service. Check-in for overnight stay service is not time-restricted. People have the option to sleep somewhere safe after hours. The overnight stay services does not discriminate based on gender identity, sobriety or family size/type.

Furthermore, the City established the Recuperative Care Center (RCC) in 2020. The RCC is a 38-bed medical facility that provides respite care designed to address acute/post-acute hospital discharges for individuals who are literally homeless. Individuals accessing care from the RCC will concurrently address medical illness/injury and social issues that have directly/indirectly contributed to their experience of homelessness. Intensive Case Management (ICM) services are attached to individuals accessing the RCC to assist with transition to self-sufficiency and permanent housing.

Lastly, the City of Las Vegas Flexible Housing Program links contracted housing units to Courtyard guests and MORE Team clients to support the process of achieving individual housing, financial, and employment sustainability. Guests receive regular case management from Courtyard case managers, working on their individualized case plans to achieve self-sufficiency and permanent housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that

address housing, health, social services, employment, education, or youth needs

The City recently allocated ESG funds to support an in-house Housing Stabilization program, which supports individuals and families experiencing a housing crisis. The program provides homeless prevention services to people who are currently housed but at imminent risk of homelessness. Financial services include services to remain housed or connect clients to alternate housing arrangement. Prevention services are provided in the form of rental assistance, utility payments, arrears, or any combinations of services. Relocation services include application fees, deposits, and moving costs. These services are invaluable and help at-risk individuals and families avoid falling into homelessness.

Services such as job search and application assistance, referrals to employment staffing agencies, connections with other supportive agency providers, on-site case management and eligibility-based rental assistance are all offered through the Courtyard Homeless Resource Center for low-income individuals and families in need. The MORE phone line is accessible 24/7 for individuals in need of services to prevent them from becoming homeless. Acquiring stable housing can help people experiencing homelessness better address their medical issues.

The RCC provides 24/7, medical respite services, case management and other stabilization services to homeless and low-income individuals experiencing homelessness who are too ill/frail to be on the streets but are not ill/frail enough to remain in the hospital (to include pre/post-surgical procedures). In addition to the RCC, a full-service primary care clinic operates Monday-Saturday at the Courtyard providing healthcare services to homeless and low-income individuals. The City has also established a Street Medicine team that operates 7 days a week and is comprised of paramedics, a nurse and EMTs. The Street Medicine team engages homeless and low-income individuals residing inside the Courtyard and withing the Las Vegas valley and provides medical outreach care and connection to primary care services.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

ESG funds were utilized to engage homeless individuals and families living on the street. Both Downtown Homeless Outreach teams conducted street outreach activities, and engaged with homeless individuals where they were, connected them to supportive services, including mental health crisis stabilization and transitional housing. Homeless individuals in crisis are referred to treatment centers, assessed for service s needs such as mental health treatment, housing, transportation, and outpatient services in Southern Nevada.

A variety of HOPWA projects were awarded to provide housing services to low-income residents living with HIV/AIDS. Housing services include permanent housing placement, tenant income residents living

based rental assistance, facility based housing, and supportive services that help address a client's housing plan goals and financial stability, as well as assess any barriers related to their housing. The wide array of services that HOPWA activities offer, aids in resolving the issues and barriers clients face when attempting to reaching their health, housing, financial goals.

CDBG-CV & ESG-CV funds are being used in collaboration with Clark County and North Las Vegas to fund Operation HOME! a Rapid Rehousing Program. Operation HOME! was launched to revamp how city, county, and federal agencies work together and increase the speed and effectiveness with which the system helps people experiencing homelessness move into housing. The goal of Operation HOME! is to permanently house 2,022 people and households experiencing homelessness by December 31, 2022. This specific project is intended to provide rapid rehousing services and support to homeless individuals, prioritizing those who are at increased risk of experiencing severe illness from COVID-19. The project will support the goals of Operation HOME! by using the best practice approaches of: housing first, harm reduction, trauma-informed care, housing problem-solving, and progressive engagement.

The City also supports regional initiatives to reduce the number of unaccompanied youth, families with children, and veterans from becoming homeless. Youth who are encountered by the outreach teams or at the Courtyard are immediately referred to partnered youth providers to shorten the period of time they experience homelessness. All veterans are immediately referred to veterans services to lessen the amount of time they experience homelessness. Families, veterans and youth all receive services to promote housing stability, such as identification retrieval, employment assistance, assistance with healthcare and benefits assistance. Once eligible, low-income and chronically homeless individuals receiving financial housing assistance upon availability. All are supported with services to transition to permanent housing and independent living, including services to reach eligibility requirements for financial housing assistance. The Courtyard Homeless Resource Center also assists a wide variety of homeless persons through case management, referrals to service agencies and transitioning to permanent housing and independent living. The City's flexible housing program assists homeless persons in making the transition to permanent housing and independent living.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Southern Nevada Regional Housing Authority (SNRHA) continues to utilize its Capital Fund Program (CFP) for required capital improvements. SNRHA CFP Funds finance comprehensive modernization and new construction under the Rental Assistance Demonstration (RAD) Program and Mixed Finance Program.

SNRHA's most recent RAD and Low-Income Housing Tax Credit (LIHTC) projects include:

As part of HUD's Section 18 repositioning strategy the SNRHA is preparing a RAD application for the new Section 18/RAD Blend program to redevelop the 200-unit James Down Towers Senior Housing Development. The project will be totally rehabilitated and converted from a Public Housing Development to a Project Based Voucher Development utilizing 4% LIHTC and Tax-Exempt Bonds. Under the new Section 18/RAD Blend 60% of the units (120 units) will be partially disposed and converted as Tenant Protection Voucher Units and 40% of the units (80 units) will transfer out of public housing and transferred to RAD Project Based Voucher Units.

The agency submitted and received approval for a 9% Low Income Housing Tax Credit application to convert the Hullum Homes Development from public housing to project-based voucher units under the RAD Program. The fifty-nine (59) units, common buildings and site area will undergo a comprehensive modernization to preserve the units as affordable units.

Wardelle Street Townhouses: In May 2018, the SNRHA submitted a 9% Low Income Housing Tax Credit application for the development of 57 family units located at Wardelle and Bonanza. Units include 20 public housing units and 37 project-based voucher units. The project received HOME Funds allocation in the amount of \$1.5MIL from the City of Las Vegas and \$1 MIL from Clark County. The townhomes address the need for affordable housing in Las Vegas and complement the City of Las Vegas Strong Start Academy at Wardelle which is an early childhood educational and health facility which is currently under construction as well as the County's new East Las Vegas public library on adjacent parcels. The SNRHA self-developed this project and construction was completed in March 2021. The facility was 100% leased by May of 2021.

Narrative Continued #1

In October 2018, the SNRHA submitted LIHTC Application for 9% tax credits to the State of Nevada Housing Division for the 125-unit Archie Grant Park Development. A request was made to the City of Las Vegas for \$1.5 mil in HOME Funds. The Archie Grant Park development was converted to a project-based voucher development managed by the SNRHA's Affordable Housing Programs. The SNRHA self-developed this project and construction was completed in April 2021.

In March 2019, the SNRHA issued an RFQ to select a Master Developer for the Mixed Income Redevelopment of Marble Manor. The SNRHA intends to partner with the Master Developer on a large-

scale redevelopment plan that includes mixed-income, mixed-finance, and mixed uses consistent with the UNLV Hundred Plan for the Historic Westside Community final report dated May 2016 and the City of Las Vegas Downtown Master Plan Vision 2045. The selection of the Brinshore Development as Master Developer was approved by the SNRHA Board of Commissioners in February 2020. A Master Developer Agreement between Brinshore Development and the SNRHA was approved in October 2020. Brinshore Development partnered with the SNRHA and the City of Las Vegas to prepare a 2021 HUD Choice Neighborhood Initiative Grant for the Marble Manor Development and surrounding neighborhood. The application was submitted to HUD on July 12, 2021.

In November 2021, under its Choice Neighborhood Initiative Program, HUD awarded an agreement to the Southern Nevada Regional Housing Authority and City of Las Vegas to create a Transformation Plan for the Historical Westside of Las Vegas with the Marble Manor Development serving as the Housing Sector. The Transformation Plan must be submitted no later than November 2023, with the hopes of receiving an Implementation Plan, which could provide from \$30-50 million funding to redevelop the Marble Manor Community.

Narrative Continued #2

In July 2020, the SNRHA issued an RFQ to select a Master Developer for the Mixed Income Redevelopment of vacant land on 28th Street and Cedar Avenue which is one of the former Ernie Cragin Terrace developments in Las Vegas, NV near the East Las Vegas Community Center. This project is on-hold pending the result of the NDOT Environmental Review to modify the I-515.

SNRHA continues to evaluate the best use of other vacant land, including parcels with demolished public housing. Potential use includes redevelopment for new mixed-income and replacement housing, or sale or lease. SNRHA is also considering purchasing developments that they can overlay with their available Faircloth Units to increase their public housing and/or project-based voucher inventory of units. The Authority's other modernization activities are addressing necessary work items in order of priority as established in the Capital Plan. A Request For Proposal has been issued to partner with developers to increase the amount of affordable housing throughout Southern Nevada. In addition, a Developer's Conference is in the planning stages to match the resources that the SNRHA has available with developers to increase the amount of new affordable housing through new construction and/or acquisition rehabilitation.

The State of Nevada has made funds available under the Cares Act Home Means Nevada Fund. The SNRHA submitted twenty (20) pre-applications for funding in four (4) categories that included new and land acquisition. The State of Nevada approved the SNRHA to move to the next step for application submittal. Applications are being prepared to develop new construction on vacant lots, preservation of aging public and affordable developments and extraordinary repairs at several public housing developments. The SNRHA is preparing to submit final application for new construction, preservation, major repairs. The deadline to submit the applications is August 26, 2022. The agency also will be

submitting an application for land acquisition when they become available.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

As of July 31, 2022, the Family Self-Sufficiency (FSS) program had 450 voluntary slots, and 504 participants from the Public Housing (PH) and the Housing Choice Voucher (HCV) programs. Of those participants, 66 were PH residents. SNRHA's Resident Opportunity and Self-Sufficiency (ROSS) program, currently with 39 participants, targets residents of PH for program participation in activities which lead up to independence and self-sufficiency. This program allows us to serve the below sites:

- Hulum Homes
- Jones Gardens
- Marble Manor
- Marble Manor Annex
- Sherman Gardens
- Sherman Gardens Annex
- Villa Capri

SNRHA also has over 70 active partnering agencies as a part of its Program Coordinating Committee (PCC) which includes representatives from:

- Clark County
- Cities of Las Vegas, North Las Vegas, and Henderson
- Nevada System of Higher Education (NSHE)
- Universities of Nevada, Las Vegas and Reno
- College of Southern Nevada
- Nevada State College
- Early Childhood Education
- Workforce Connections
- Local Office of US Housing and Urban Development
- Local nonprofit and community agencies
- Resident Representatives

Narrative Continued

Commitments with these organizations are established either verbally or through MOU's.

SNRHA continues its housing counseling and homeownership programs to assist low-income families in being fiscally responsible and guiding those who dream of owning a home of their own. Over the last year, 78 PH residents completed financial literacy training, three (3) became homeowners and others have moved out into private rentals. Housing counseling, through our certified counselors, is utilized as a part of regular programming for participants who are interested in "seeking, financing, maintaining,

renting, or owning a home.”

SNRHA maintains a Section 3 Job Bank, consisting of residents within PH and the surrounding low-income communities, that helps them gain employment with SNRHA and its contractors. Our last report to HUD, FY21, rendered 5 new hires. This program can now be found under SNRHA’s Contracts and Procurement department. SNRHA continues to work PH sites to develop Resident Councils. Several have erected since the HUD waiver under PIH 2020-13 (HA), REV-1, Section PH-8, which stated that the “delayed resident council election must be rescheduled and held as soon as reasonably possible once circumstances permit, after December 31, 2020,” concluded. At this time, there are four (4) active councils, one of which is actively working with the SNRHA/City of Las Vegas Choice Neighborhood Initiative (CNI) SNRHA also continues to expand its partnerships and is working hard to continue securing grants, private donor funds, and charitable gifts that may promote household self-sufficiency, moving into homeownership, and assisting seniors to age in place. One unique grant was awarded to place desktop computers, modems, and printers at three (3) PH senior sites. Free tablets with one year’s paid internet access has been secured through one of our partners for our senior sites as well.

Actions taken to provide assistance to troubled PHAs

The Southern Nevada Regional Housing Authority is not designated as troubled by HUD.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The City partnered with unincorporated Clark County, the City of North Las Vegas, and the City of Henderson to publish the 2020 Regional Analysis of Impediments to Fair Housing. The Analysis consisted of quantitative data such as housing and socio-economic data from the U.S. Census Bureau, employment data from the U.S. Bureau of Labor Statistics, Housing complaint data from HUD, and many others. Qualitative data was also collected and included the evaluation of existing fair housing data and fair housing complaints. The final draft was approved by City Council on March 18, 2020, and the city continues to work with the different jurisdictions to address regional fair housing concerns.

The City takes specific measures to address barriers to affordable housing include gap financing, issuing abatement letters, and negotiating lower rents. The City provides gap financing to developers to address the development cost barrier to affordable housing while providing the developer a letter documenting the use of federal funds in the project, therefore, qualifying the project for property tax abatement. These actions reduce the net operating income (NOI) required of the development allowing the developer to maintain lower rents.

The City also negotiates additional affordable units within the development than the required level in exchange for the gap financing. The actions taken by the City during the last year to eliminate barriers to affordable housing include improved public infrastructure, facilities, parks, and safety in CDBG target areas to attract more affordable housing development.

The City makes active efforts to provide affordable housing by providing assistance through the Neighbor Assistance Program which allows volunteers to work together with the City to assist homeowners facing financial hardship. The program, managed by the City Code Enforcement also assists elderly and disabled homeowners to clean up their properties to preserve and improve residential neighborhoods. Volunteers may consist of individuals or groups that and can help with landscaping, painting, light exterior maintenance, and yard clean-up.

Additional projects could include painting of neighborhood exterior walls and other neighborhood beautification. The Safe Home Improvement Funding and Training Program (SHIFT) is a proactive approach to assist the community in addressing potential code enforcement concerns. SHIFT may assist eligible households with funding and/or resources to comply with the City of Las Vegas Zoning and Municipal Code and to promote neighborhood safety and viability. Homeowners may be provided funds and technical assistance to repair, improve, preserve, and remove health and safety hazards from dwellings as well as assistance with bringing their home into compliance with Municipal Code and/or remediating issues related to Code. During fiscal year 2022 the SHIFT program provided assistance to 77 home owners.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City funded ESG two agencies for Street Outreach: Salvation Army and Westcare. These agencies made over 14,938 contacts with homeless persons and transported them to The Courtyard or attempted to connect them to social services. The City also funded seven HOPWA agencies HOPWA funds for PLWHA (People Living with HIV/AIDS) is a much-needed resource because the conditions in which people with HIV live, contribute to their ability to live healthy lives. People with HIV risk losing their housing due to factors such as increased medical costs and limited incomes or reduced ability to keep working due to related illnesses. Securing stable housing is a vital part of achieving successful HIV outcomes.

The City of Las Vegas also completed a targeted grassroots engagement survey aimed to better understand the needs of a specified neighborhood in the City's east side. The community survey, which yielded over 500 responses, identified homelessness, public safety, and beautification as the top three concerns. The qualitative data collected from the survey is being used to inform the development of a revitalization plan that will offer programmatic and policy solutions to address areas of concern expressed by the community. Additionally, if designated focus areas within the City of Las Vegas are awarded Neighborhood Revitalization Strategy Area (NRSA) designations by HUD, the City would be afforded more flexibility with CDBG funding to better support the unique needs of the community.

As a part of the revitalization plan development, the City is leading a pilot project that will include coordinated efforts among the City of Las Vegas and Clark County departments in collaboration with the Metro police department and Las Vegas Fire and Rescue to address safety in the area. The unnamed pilot project is set to kick off in January 2023.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The City did not have a Lead-Based paint and Healthy Homes program in FY 2022.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The City has funded several activities to reduce the number of poverty level families, including education, employment, financial management, and supportive services.

First with CDBG funds, the Salvation Army Las Vegas Vocational Training program, The Career Corner, addresses the needs of homeless adults to obtain an income, and find permanent housing so that they can transition from homelessness to self-sufficiency. Intensive case management and training for those entered into the program is offered to assist them in finding a job and obtaining housing. Classes in resume building, computer skills, interview skills, financial literacy, and dressing for success are also provided, along with character building classes like conflict resolution. 42 clients improved their

employability, participated in the Pre-Employment Training and improved their computer skills, while 36 clients also received work cards to be able to apply for job opportunities.

Goodwill of Southern Nevada's CDBG-funded Employment Training Program provided career enhancing workshops, which included resume writing, job search and career exploration. Goodwill also provided Computers-Windows 10 courses to 12 participants and 23 participants were provided case management with a career coach. Goodwill collaborates with employer partners to ensure employment placements to all participants that are work ready.

With HOPWA funds, the employment services include literary services, on-the-job training, job shadowing, and vocational opportunities. Financial assistance was also provided to assist clients with public transportation to get to job interviews, covers fees for background checks, Sheriff, health and TAM cards, legal records retrieval, and continuing education and extension courses. HOPWA funds also assisted clients who landed a new job but could not pay for necessary work uniforms, specialty work shoes, essential tools, and job specific supplies. Additional support services were provided to include identification recovery, enrollment in available benefits (SNAP, Medicaid, Social Security, etc.), access to local and regional transportation, and utility assistance.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City works with the multijurisdictional Southern Nevada Continuum of Care team to implement a strategic and comprehensive response to the challenges of those with medical and behavioral health impairments in our community. This coalition comprises government agencies, the housing authority, Workforce Connections, law enforcement, faith-based organizations, business owners, social service providers, mental health agencies, hospitals, fire and rescue, and homeless advocates. The City helps to improve access to health care services and hygiene products, by collaborating with stake holders in the health, emergency services departments to create programs for tailored services. The City of Las Vegas is an active member in the the Southern Nevada Consortium Meeting and other SNH CoC groups. These collaborative groups bring together local government jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Coordination with non-profit service providers and among governments takes place consistently through meetings held in the community to work together on grant applications for funding, the Emergency Food and Shelter Program, and the State of Nevada Housing Advisory Committee.

The development, implementation, and operation of the coordinated intake for all homeless populations is a regional effort to remove the institutional barriers that often hinder homeless persons from being stabilized in housing as quickly as possible. Through the community-based approach offered through the coordinated intake, homeless individuals, families, and youth no longer must travel from program to program retelling the story of their homeless experience to connect with resources. The

screening, standardized triage assessment, and connection to appropriate services and housing facilitated by coordinated intake eliminates these duplications of effort and decreases the length of time in accessing services. Current street outreach teams can access HMIS to engage and connect the most vulnerable chronically homeless persons, youth, and families with a coordinated intake that can provide right interventions for their situation and help them reenter housing as quickly as possible.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

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Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City contracted Silver State Fair Housing Council to further train, educate, and investigate housing discrimination complaints. They assisted 205 persons with Housing Discrimination Counseling and Complaint Investigation Services, facilitated four Fair Housing Trainings for grant subrecipients, two trainings for City of Las Vegas staff, and one training for real estate and property management professionals. They also held a Public Awareness Campaign that consisted of a 90-day bus campaign and placed four advertisements in local newspapers. The City collaborated with Silver State Fair Housing Council and Legal Aid of Southern Nevada to host an annual Fair Housing Month event in April 2022. The virtual forum focused on housing rights, the eviction process, and tenant rights and steps to take after receiving an eviction notice.

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CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City of Las Vegas refers to its Monitoring Policies and Procedures Manual for guidance on the monitoring process, including the frequency of on-site appointments and risk assessments. Agencies are notified in advance of any on-site appointment and are provided with both a general monitoring checklist and a grant-specific checklist(s). This provides the agencies with consistent information on the items that will be reviewed in the monitoring process. The general monitoring checklist helps ensure that all agencies are asked about their efforts with minority business outreach, lead-based paint requirements, reasonable accommodation policies, and other general requirements across all grants. Monitoring appointment dates are documented on a spreadsheet that is accessible to the entire City of Las Vegas, Office of Community Services Grants team. Agencies receive a post-monitoring letter generally about 30 days after the on-site appointment that includes a summary of the visit, along with documentation of any findings, concerns, and/or general comments to improve their agency's operations. For agencies that receive findings or serious concerns, a follow-up letter is provided to the agencies, once findings/serious concerns are cleared. Another spreadsheet is utilized to track the projects with findings or concerns and follow-up steps required.

The City also refers to its policies and procedures and updated them to coincide with any applicable HUD COVID-19 waivers, specific to each grant. Grant subrecipients were provided with information on any applicable HUD Waivers and City of Las Vegas Waiver Policies and Procedures as updates were published from HUD. Waiver compliance is reviewed as part of the monitoring review, as applicable. Furthermore, the City of Las Vegas developed a Remote Monitoring Policy and Procedure Manual as a result of the COVID-19 pandemic. The City refers to its Remote Monitoring Policies and Procedures manual to determine if and when remote monitoring may be appropriate. This manual's purpose is to provide policies and procedures for CLV OCS staff if local health and safety directives recommend remote methods. The manual is intended to supplement the CLV Monitoring Policies and Procedures Manual that outlines all grant-specific monitoring policies and procedures.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The CAPER draft is published in the Review-Journal for a period of 15-days per CAPER regulations. Further, it is posted on the City of Las Vegas website. The City maintains complete information on the

CDBG, ESG, HOPWA, and HOME programs, including drafts and submitted plans and reports on its website. In addition, citizens are notified of hard copies, available at their request.

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CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

No. However, the City decided to pursue its own Brownsfield Assessment Grant. Based on the City's experiences with redevelopment efforts, it was determined that a Brownfields Assessment Grant would help to further the City's objective of creating safe and livable communities. As a result, the City pursued a \$500,000 Brownfields Assessment Grant. The City was selected to receive the grant and the Final Notice of Award is pending. Funds are expected to become available effective October 1, 2022.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

CR-50 - HOME 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

Project Name	Completion Date	Affordability Period	Affordability Met	HOME Units	Status
Aldene - Kline Barlow / Monroe & H street Apartments	12/23/2013	50	12/23/2063	8	Clear
Baltimore Gardens and Cleveland Gardens Rehabilitation	8/28/2018	10	8/28/2028	4	Clear
David Hoggard	7/25/2006	30	7/25/2036	20	Clear
Ethel Mae Robinson I	6/27/2011	50	2/29/2062	6	Clear
Ethel Mae Robinson II	6/27/2011	50	2/29/2062	6	Clear
Harmony Senior Apartments (Tenaya)	10/27/2020	20	10/27/2040	4	90 day cure period - Minor Maintenance Issues
Help- Las Vegas Veterans (Bonanza View)	1/23/2003	20	1/23/2023	4	Clear
Help-Genesis I	6/30/2008	20	6/20/2028	5	Clear
Help-Renaissance	12/1/2008	30	12/1/2038	6	90 day cure period - Minor Maintenance Issues
Horizon Crest	10/24/2008	30	10/24/2038	4	Clear
L 'Octaine	3/27/2007	20	3/27/2027	5	Clear
Lone Mountain II	9/25/2018	20	9/25/2038	4	Clear
Lousie Shell / Harmony Park	5/27/2005	30	5/25/2035	20	Clear
Minuet / Lone Mt I	2/27/2014	30	2/27/2044	4	Clear
Sarann Knight Apartments	6/30/2011	50	6/30/2061	4	Clear
Senator Richard Bryan I	3/1/2008	30	3/1/2038	4	Clear
Senator Richard Bryan II	6/25/2010	20	6/25/2030	4	Clear
Vintage Desert Rose	5/14/2003	20	5/14/2023	4	Clear

Westcliff Heights	8/24/2016	30	8/24/2046	4	90 day cure period - Minor Maintenance Issues
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Table 14 - HOME Inspections

Project Name	Completion Date	Affordability Period	Affordability Met	HOME Units	Status
Westcliff Pines	6/30/2011	20	6/30/2031	4	90 day cure period - Minor Maintenance Issues
Westcliff Pines 2 Senior Apartment Construction	7/20/2015	20	7/20/2035	4	90 day cure period - Minor Maintenance Issues
Westcliff Pines 3 Senior Apartment Construction	7/20/2015	30	10/1/2044	4	90 day cure period - Minor Maintenance Issues

Table 15 - HOME Inspections Continued

**Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units.
92.351(b)**

An Affirmative Fair Housing Marketing Plan (AFHM) is a marketing strategy designed to attract renters and buyers of all majority and minority groups, regardless of sex, handicap and familial status to assisted rental units and sales of dwellings that are being marketed. The City of Las Vegas, Office of Community Services has adopted, and project owners must also adopt, affirmative marketing procedures and requirements for any housing with five or more HOME-assisted units. Affirmative marketing differs from general marketing activities in that it specifically targets potential tenants and homebuyers who are least likely to apply for the housing in order to make them aware of available affordable housing opportunities.

HOME subrecipients are required to outline an affirmative marketing plan in their application for funding. Currently, tenant rolls and client lists are scrutinized during desk audits and monitoring visits to ensure that the subrecipients are, in fact, successful in serving typically underserved populations. In addition, the City reviewed subrecipient affirmative marketing plans during annual monitoring.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

The City did not receive program income for FY 2021-2022 for the HOME program.

**Describe other actions taken to foster and maintain affordable housing. 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing).
91.320(j)**

The City takes action to foster and maintain affordable housing by partnering with local developers, exploring creative financing options, and coordinating with the State to preserve the affordability of projects that are being sold at the end of the tax credit compliance period.

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CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	25	90
Tenant-based rental assistance	110	29
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	39	44
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	54	52

Table 16 – HOPWA Number of Households Served

Narrative

For FY 2021-2022, the City of Las Vegas partnered with Access to HealthCare Network, Aid for AIDS of Nevada, CPLC Nevada, Inc., Economic Opportunity Board of Clark County, Golden Rainbow of Nevada, and Women's Development Center to provide permanent housing placement, housing operations, short-term rent, mortgage and utility assistance, supportive services and tenant-based rental assistance to persons living with HIV/AIDS. Please refer to the HOPWA CAPER report for detailed accomplishments.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	0	0	0	0	0
Total Labor Hours					
Total Section 3 Worker Hours					
Total Targeted Section 3 Worker Hours					

Table 17 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

Other.					
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Table 18 – Qualitative Efforts - Number of Activities by Program

Narrative

There were no completed CDBG CIP (Capital Improvement Projects) in FY 21-22.

There were no completed HOME projects subject to the new Section 3 requirements in FY 21-22.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	LAS VEGAS
Organizational DUNS Number	030381610
UEI	
EIN/TIN Number	886000198
Identify the Field Office	SAN FRANCISCO
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Las Vegas/Clark County CoC

ESG Contact Name

Prefix	Mrs
First Name	Kathi
Middle Name	
Last Name	Thomas
Suffix	
Title	Director, Office of Community Services

ESG Contact Address

Street Address 1	495 South Main
Street Address 2	
City	Las Vegas
State	NV
ZIP Code	-
Phone Number	7022291836
Extension	

CAPER

43

Fax Number
Email Address

kgibson@LasVegasNevada.GOV

ESG Secondary Contact

Prefix Mrs
First Name Arcelia
Last Name Barajas
Suffix
Title Deputy Director, Office of Community Services
Phone Number 7022292264
Extension
Email Address abarajas@lasvegasnevada.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date 07/01/2021
Program Year End Date 06/30/2022

3a. Subrecipient Form – Complete one form for each subrecipient

Subrecipient or Contractor Name: SALVATION ARMY LAS VEGAS
City: Las Vegas
State: NV
Zip Code: 89107, 4506
DUNS Number: 074629460
UEI:
Is subrecipient a victim services provider: N
Subrecipient Organization Type: Other Non-Profit Organization
ESG Subgrant or Contract Award Amount: 117866

Subrecipient or Contractor Name: WESTCARE NEVADA

City: Las Vegas

State: NV

Zip Code: 89106, 4313

DUNS Number: 060603374

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Other Non-Profit Organization

ESG Subgrant or Contract Award Amount: 119348.56

Subrecipient or Contractor Name: LAS VEGAS

City: Las Vegas

State: NV

Zip Code: 89101, 6369

DUNS Number: 030381610

UEI:

Is subrecipient a victim services provider: N

Subrecipient Organization Type: Unit of Government

ESG Subgrant or Contract Award Amount: 248637.98

CR-65 - Persons Assisted

4. Persons Served

4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 16 – Household Information for Homeless Prevention Activities

4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 17 – Household Information for Rapid Re-Housing Activities

4c. Complete for Shelter

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 18 – Shelter Information

DRAFT

4d. Street Outreach

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 19 – Household Information for Street Outreach

4e. Totals for all Persons Served with ESG

Number of Persons in Households	Total
Adults	0
Children	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 20 – Household Information for Persons Served with ESG

5. Gender—Complete for All Activities

	Total
Male	0
Female	0
Transgender	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 21 – Gender Information

6. Age—Complete for All Activities

	Total
Under 18	0
18-24	0
25 and over	0
Don't Know/Refused/Other	0
Missing Information	0
Total	0

Table 22 – Age Information

7. Special Populations Served—Complete for All Activities

Number of Persons in Households				
Subpopulation	Total	Total Persons Served – Prevention	Total Persons Served – RRH	Total Persons Served in Emergency Shelters
Veterans	0	0	0	0
Victims of Domestic Violence	0	0	0	0
Elderly	0	0	0	0
HIV/AIDS	0	0	0	0
Chronically Homeless	0	0	0	0
Persons with Disabilities:				
Severely Mentally Ill	0	0	0	0
Chronic Substance Abuse	0	0	0	0
Other Disability	0	0	0	0
Total (Unduplicated if possible)	0	0	0	0

Table 23 – Special Population Served

CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes

10. Shelter Utilization

Number of New Units - Rehabbed	0
Number of New Units - Conversion	0
Total Number of bed-nights available	0
Total Number of bed-nights provided	0
Capacity Utilization	0.00%

Table 24 – Shelter Capacity

11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)

The City of Las Vegas did not allocate or expend any funds for ESG Shelter activities in FY 2021-2022.

The City of Las Vegas, along with the City of North Las Vegas and Clark County partners with the CoC to standardize processes and procedures as it relates to obtaining and reporting data for compliance purposes.

1. Monitoring is sub-contracted by the CoC to be conducted for all ESG subrecipients as well as all CoC subrecipients to align performance standards.
2. Policies and Procedures have been developed for ongoing monitoring and compliance of CoC and ESG subrecipients.
3. All ESG recipients in Southern Nevada worked with the CoC to develop standardized Written Standards and Program Procedures with streamlining efforts for subrecipient agencies and allowing for more efficient use of their time to assist clients.

The errors within the ESG Capex specifically on questions 6A, 6B, and 6C are due to ESG clients not completing an exit interview or not providing a physical copy of the social security card. The Universal Data Elements, Income, and Housing Data Quality have a higher error rate percentage because there were households who left the program without notifying the agency. When HMIS asks for a destination within the exit survey, staff can choose from: No exit interview completed, Other, Client doesn't know, Client refused to answer or Data not collected. All options result in errors within the CAPER report.

CR-75 – Expenditures

11. Expenditures

11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Prevention under Emergency Shelter Grants Program	0	0	0
Subtotal Homelessness Prevention	0	0	0

Table 25 – ESG Expenditures for Homelessness Prevention

11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Expenditures for Rental Assistance	0	0	0
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance	0	0	0
Expenditures for Housing Relocation & Stabilization Services - Services	0	0	0
Expenditures for Homeless Assistance under Emergency Shelter Grants Program	0	0	0
Subtotal Rapid Re-Housing	0	0	0

Table 26 – ESG Expenditures for Rapid Re-Housing

11c. ESG Expenditures for Emergency Shelter

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Essential Services	0	0	0
Operations	0	0	0
Renovation	0	0	0

Major Rehab	0	0	0
Conversion	0	0	0
Subtotal	0	0	0

Table 27 – ESG Expenditures for Emergency Shelter

11d. Other Grant Expenditures

	Dollar Amount of Expenditures in Program Year		
	2019	2020	2021
Street Outreach	0	0	0
HMIS	0	0	0
Administration	0	0	0

Table 28 - Other Grant Expenditures

11e. Total ESG Grant Funds

Total ESG Funds Expended	2019	2020	2021
0	0	0	0

Table 29 - Total ESG Funds Expended

11f. Match Source

	2019	2020	2021
Other Non-ESG HUD Funds	0	0	0
Other Federal Funds	0	0	0
State Government	0	0	0
Local Government	0	0	0

Private Funds	0	0	0
Other	0	0	0
Fees	0	0	0
Program Income	0	0	0
Total Match Amount	0	0	0

Table 30 - Other Funds Expended on Eligible ESG Activities

11g. Total

Total Amount of Funds Expended on ESG Activities	2019	2020	2021
0	0	0	0

Table 31 - Total Amount of Funds Expended on ESG Activities