



City of Las Vegas

HUD Annual Action Plan

FY 2025-2026

Prepared by the Department of Neighborhood Services June 2025

Annual Action Plan
2025

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Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The submission of the Annual Action Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating several grant programs into one proposal. These programs include Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Act (HOME), and Housing Opportunities for Persons with AIDS (HOPWA). HUD announced the 2025-2026 allocation amounts for CDBG, ESG, HOPWA, and HOME on May 14, 2025. The award allocations are as follows:

- CDBG \$5,341,723
- ESG \$460,339
- HOME \$2,214,160.47
- HOPWA \$3,790,614

Total Allocation: \$11,806,836.47

The City of Las Vegas (CLV) leverages funding to provide valuable services to our most vulnerable citizens, below are estimated 2025-2026 funding amounts which may change based on tax revenue and the announcement of Nevada allocations:

- Account for Affordable Housing Trust Fund (AAHTF) \$952,097
- State HOME \$365,638
- Redevelopment Set-Aside \$3,573,517
- General Funds estimate \$12,000,000

The City of Las Vegas describes its July 1, 2025 – June 30, 2026 initiatives as providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for the homeless and low and moderate-income households using the aforementioned aggregate funds. Neighborhood Revitalization and Engagement are also at the forefront of our efforts as the City works to implement the strategies described in its HUD-approved Neighborhood Revitalization Strategy Area (NRSA) Plan for the Historic Westside in Ward 5 and in its HUD-approved East Las Vegas Ward 3 Neighborhood Revitalization Strategy Area (NRSA).

2. Summarize the objectives and outcomes identified in the Plan

The City's 2025-2026 Action Plan discusses community revitalization, redevelopment, homeless services, and community partnerships that will be carried out with the goal of reducing homelessness, providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining

opportunities for low and moderate-income households. The City of Las Vegas, along with its many community partners, intends on implementing the following strategies in order to achieve its objectives:

Neighborhood Revitalization: Implement measures to prevent neighborhood blight and improve neighborhood empowerment through programs such as Keep Las Vegas Beautiful, Neighborhood Partners Fund (NPF), and Be Neighborly in partnership with community organizations that support neighborhood preservation and positive transformation.

Enhance Youth Services & Provide Employment Training: The City of Las Vegas is committed to assisting our youth through many different avenues whether it be educational, recreational, counseling, parenting skills classes, etc. as well as assist community members to increase self-sufficiency, including literacy, independent living skills, resume writing, job coaching, financial management, workplace readiness, etc.

Continuum of Care and Homeless Services: Develop partnerships to expand access to services, provide assessments, bridge gaps, case manage and provide job opportunities for homeless individuals including veterans, service members and their families. In addition, exploring creative avenues to support and connect released prisoners to housing and community resources.

Health and Wellness: The City of Las Vegas seeks to address physical, behavioral and mental health needs, as well as provide substance abuse services to residents of the community. As well as increase access to healthcare for homeless and low-moderate income individuals including those who have been historically underserved by fostering organizational and individual health literacy through community-based health education, health professional development; and through the development and construction of Health and Wellness Centers to be operated by Federally Qualified Health Centers (FQHC).

3. Evaluation of past performance

An evaluation of agencies to receive funding is led by the Community Development Recommending Board (CDRB) which is appointed by City Council to obtain input from citizens in their respective wards. It is a committee of up to thirteen (13) members who review the applications, attend presentations by the applicants, and discuss recommendations for funding.

City of Las Vegas staff conducts Risk Assessments based on the agency past performance, compliance with program performance measures, desk and on-site monitoring, as well as programmatic and financial capacity of the program. The Low, Medium or High-Risk scoring is completed on the Risk Assessments, as well as narrative data that supports the scoring outcomes. The Risk Assessments are provided to the corresponding agency, as well as provided to the CDRB for review before agency presentations and deliberations.

The CDRB makes 2nd year funding decisions on overall agency performance and the performance measures outlined in the program agreement. Based on those performance measures, agencies are invited to present to the CDRB to explain any compliance issues they have had over the prior program

year, as well as any corrective action plans moving forward. The CDRB deliberates after reviewing the Risk Assessments, performance measures and presentations from the agency, to vote on the 2nd year funding decision.

The City partnered with thirteen (13) agencies to carry out its CDBG Public Services programs for low-income, seniors, disabled persons, and the homeless. As of May 20, 2025, they have assisted a total of 786 extremely low, very low, and moderate-income households, which included senior citizens, female heads of household, and disabled persons. The partner agencies also made 4,939 referrals to housing, employment, education, application assistance, medical, mental health, basic needs, transportation, and other services.

The City has continued to use its HOPWA dollars to partner with seven (6) HOPWA agencies to carry out programs within the HIV/AIDS community. Access to Healthcare Network Inc., Aid for AIDS of Nevada, CPLC Nevada, Inc., Golden Rainbow of Nevada, Inc., The Just One Project, and Women's Development Center offered an array of supportive services, TBRA, Permanent Housing services, STRMU, and PHP. As of April 2025, the agencies provided a total of 278 households with direct housing services, and 984 households with supportive services, whose incomes ranged from Extremely Low to Moderate-Income.

4. Summary of Citizen Participation Process and consultation process

The City of Las Vegas follows its Citizen Participation Plan to provide all citizens the opportunity to participate in the planning, implementation, and assessment of the CDBG, ESG, HOPWA, and HOME programs. An evaluation of agencies to receive funding is led by the Community Development Recommending Board (CDRB) which is appointed by City Council to obtain input from citizens in their respective wards. It is a committee of up to thirteen (13) members who review the applications, attend presentations by the applicants, and discuss recommendations for funding. These are public meetings.

The participation of the CDRB, the agency application presentations and deliberation meeting agendas were all advertised in accordance with Open Meeting Law. On March 4th, 2025 the agendas were posted at City of Las Vegas City Hall, as well as on the City of Las Vegas' and The Nevada Public Notice websites for the Tuesday, March 11th, 2025 meeting. The meeting in its entirety is broadcast on YouTube and open for Public Comment throughout the proceedings. The meeting was open to all agencies and to all interested parties and was conducted in the handicapped accessible Council Chambers in Las Vegas City Hall. There were no public comments during the session.

The City of Las Vegas conducted a needs assessment for HOPWA clients, encompassing survey design, data collection, and analysis of survey results. HOPWA clients were identified using program records as of June 2024. Partner agencies delivering services to HOPWA clients distributed flyers and shared a survey link. A total of 87 surveys were submitted, achieving a response rate of 80%.

The City of Las Vegas also conducted a survey as part of the Consolidated Plan process for nonprofit partners, developers, property managers, business owners & community members to obtain insight on community needs and priorities. A total of 47 surveys were submitted.

The City conducted an online and door-to-door survey for the Ward 3 – Rafael Rivera Revitalization Plan. The survey was marketed to Ward 3 constituents via social media and targeted communication and direct outreach was targeted to the Rafael Rivera Study Area. 553 completed surveys were submitted by residents and businesses. In addition, the City of Las Vegas 2050 Master Plan identifies 16 areas for in-depth planning. One of those areas is the Charleston area and this report outlines the results of the first round of engagement for the Charleston Master Plan. The outreach engaged with 438 residents and stakeholders through pop-up events, stakeholders sessions, online focus groups and surveys.

On Monday June 9, 2025 the City publicized the availability of its 2025-2026 HUD Annual Action Plan in the Las Vegas Review-Journal media outlet for comment and the Public Notice was available in English and in Spanish. It described how the public could access the Action Plan. In addition, the City uploaded a copy on its website, provided hard copies upon request, and invited the public to submit their written comments to the Department of Neighborhood Services. The Public Review and Comment period will end on Wednesday, July 9, 2025. The City met at the June 18, 2025 City Council meeting for final adoption of the plan. Online comments could also be submitted via the City's website at www.lasvegasnevada.gov/councilcomment prior to the City Council Meeting.

The plan was adopted on June 18, 2025, during the public City Council meeting. The meeting was properly noticed and posted at the following locations in accordance with the Noticing Standards outlined in NRS 241.020. The notice was posted at the City of Las Vegas website, the Nevada Public Notice website and City of Las Vegas City Hall.

5. Summary of public comments

No public comments were received. Please see attached Citizen Participation Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

No public comments were received. Please see attached Citizen Participation Plan.

7. Summary

The City's 2025-2026 Annual Action Plan describes the projects, programs and services that will be provided during the year. The subsequent projects, programs and services will address the following community needs: safe, suitable and affordable housing, safe and livable communities, community and individual enrichment and growth opportunities, and opportunities for low and moderate-income households. The program goals in the FY 2025-2026 Action Plan target community needs and focus on City Council priorities for addressing homelessness.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	LAS VEGAS	Department of Neighborhood Services (DNS)
HOPWA Administrator	LAS VEGAS	Department of Neighborhood Services (DNS)
HOME Administrator	LAS VEGAS	Department of Neighborhood Services (DNS)
ESG Administrator	LAS VEGAS	Department of Neighborhood Services (DNS)

Table 1 – Responsible Agencies

Narrative (optional)

The City of Las Vegas is responsible for the administration of CDBG, ESG, HOME, HOME-ARP and HOPWA programs in addition to other funding sources. It administers programs that align with City Council Priorities and community needs; as well as, partnerships with local agencies and jurisdictions to broaden the reach of programs and services accessible to Low/Mod income residents.

Consolidated Plan Public Contact Information

Melanie Riley, Neighborhood Services Administrator
City of Las Vegas, Department of Neighborhood Services
495 S. Main Street Las Vegas, Nevada 89101

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Las Vegas, Department of Neighborhood Services is a part of a multiagency network whose mission is to address the special needs that plague our communities and eliminate homelessness. While the City's partnerships include participation in statewide outreach efforts, it also partners with non-profit organizations to provide invaluable and varied social services to low to moderate income residents and homeless citizens using its HOPWA, ESG, and CDBG Funds.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

The city of Las Vegas has established The Courtyard Homeless Resource Center, which is a low-barrier hub for homeless individuals, offering comprehensive referral services to facilitate their transition to permanent housing and independent living. The program ensures accessibility and provides essential support services, including housing assessments, medical and mental health care, legal assistance, and employment opportunities. Additionally, The Courtyard collaborates with public and private health, mental health, and service agencies to enhance coordination and provide wraparound services aimed at ensuring sustained success with housing stability.

The City of Las Vegas remains committed to supporting programs and community partners that provide housing and health services. To further these efforts, the City issued a Request for Proposal (RFP) to identify qualified applicants dedicated to expanding affordable housing opportunities, fostering safe and livable communities, and delivering essential health services. Several HOPWA programs were selected for funding to offer direct housing assistance and mental health services to residents. These funding decisions aim to strengthen coordination between housing and health agencies, improve health outcomes, and help clients secure and sustain stable, safe, and affordable housing.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

While Clark County Social Service primarily provides staff support for many activities within the Southern Nevada Homelessness Continuum of Care (SNH CoC), including strategic planning, inclement weather shelter coordination, Homeless Management Information System (HMIS) management, and HEARTH ACT implementation, the SNH CoC comprises local stakeholders, including the City of Las Vegas.

City of Las Vegas staff is actively engaged in the Coordinated Entry (CE) working group, consulting with participating projects and evaluating intake, assessment, and referral processes associated with CE. Additionally, the City participates in the annual homeless census (Point in Time Count) to identify homeless issues and service gaps. City staff also coordinates with HUD entitlement funds and

contributes to the development and support of homeless services. Furthermore, City staff participates in various SNH CoC working groups to collaborate on regional efforts consistently.

The City also participates in the annual homeless census (Point In Time Count), identification of homeless issues and gaps in services, coordination of HUD entitlement funds, and the development and support of homeless services. City of Las Vegas staff also participates in several of the SNH CoC working groups on an ongoing basis to collaborate on regional efforts. The City specifically participates in the Evaluation Working group (EWG), which is responsible for leading efforts as it relates to CoC and ESG funding priorities, the collaborative application process, RFPs, and evaluations associated with homeless efforts and ESG coordination.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Las Vegas is an active member of Southern Nevada's CoC Evaluation Committee. ESG is a standing item on the SNH CoC EWG monthly meeting agenda, where ESG grantees including the City of Las Vegas provide information on the allocation of ESG funds, discuss the ESG application process, and develop written standards and reports on subrecipient monitoring. The SNH CoC EWG also reviews and approves the ESG written standards and HMIS administration policies. In accordance with Title 24 of the Code of Federal Regulations (24 CFR) 91.220(l)(4)(i) and 576.400(e) (1), The Southern Nevada Homeless Continuum of Care (CoC) developed written standards for the provision and prioritization of Emergency Solutions Grant (ESG) funding for the City of Las Vegas, the City of North Las Vegas, and Clark County. The required standards help to ensure that the ESG programs are administered fairly and systematically.

ESG funds will also support an in-house Housing Stabilization program, which supports individuals and families experiencing a housing crisis. The program provides homeless prevention services to people who are currently housed but at imminent risk of homelessness. Financial services include services to remain housed or connect clients to alternate housing arrangements. Prevention services are provided in the form of rental assistance, utility payments, arrears, or any combinations of services. Relocation services include application fees, deposits, and moving costs. These services are invaluable and help at-risk individuals and families avoid falling into homelessness.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

1	Agency/Group/Organization	Southern Nevada Homelessness Continuum of Care
	Agency/Group/Organization Type	Housing Services - Housing Services-Children

		Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Other government - Local Regional organization Planning organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Homelessness Strategy Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Market Analysis Anti-poverty Strategy
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	The Southern Nevada Homelessness Continuum of Care (SNH Coc) collaborates with public jurisdictions, service providers and community stakeholders to address homelessness regionally. Guided by its Governing Board and supported by specialized committees, the SNH Coc aligns efforts with a regional plan to end homelessness. The anticipated outcomes of this work include; improved service delivery through streamlined processes, efficient resource allocation to impactful initiatives, policy alignment across jurisdictions and data-driven strategies to guide decisions and track progress. This collaborative approach ensures a unified and effective response to homelessness in Southern Nevada.
2	Agency/Group/Organization	Southern Nevada Regional Housing Authority
	Agency/Group/Organization Type	Housing PHA Services - Housing Services-Elderly Persons

		Services-Persons with Disabilities Services-Education Service-Fair Housing Other government - Local Regional organization Planning organization Business and Civic Leaders
	What section of the Plan was addressed by Consultation?	Housing Need Assessment Public Housing Needs Non-Homeless Special Needs Market Analysis
	How was the Agency/Group/Organization consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	SNRHA is the public housing agency for the city of Las Vegas and all jurisdictions within Clark County, NV. Staff reviewed HUD data for accuracy and provided information on related plan questions. The agency's five-year plan and annual plan were also reviewed.
3	Agency/Group/Organization	Ryan White Planning Council
	Agency/Group/Organization Type	Housing Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Service-Fair Housing Services - Victims Health Agency Other government - Federal Regional organization Planning organization
	What section of the Plan was addressed by Consultation?	Housing Need Assessment HOPWA Strategy
	How was the Agency/Group/Organization	The City has a seat on the Ryan White Planning Council. The planning council meets monthly to discuss opportunities for

	consulted and what are the anticipated outcomes of the consultation or areas for improved coordination?	service enhancement and coordination among the HIV/AIDS continuum.
4	Agency/Group/Organization	Silver State Fair Housing Council
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Las Vegas has a continued partnership with Silver State Fair Housing to provide fair housing resources to City of Las Vegas residents. In addition, it provides on-going training and education to city staff and community partners to ensure current guidelines and regulations pertaining to fair housing are being upheld.

Table 2 – Agencies, groups, organizations who participated
Identify any Agency Types not consulted and provide rationale for not consulting

N/A

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Help Hope Home	The Southern Nevada Homelessness CoC Board is the official board acting on behalf of the Continuum of Care to take care of all related business requiring direction and/or formal actions and furthering the mission to end homelessness in Southern Nevada. The goals of the Continuum of Care to address homelessness and the prevention of homelessness are adopted in full by the city of Las Vegas. https://helphopehome.org/about-homelessness/
Regional Analysis of Impediments	Clark County	This document outlines the barriers (impediments) to affordable housing identified in Southern Nevada and recommendations to overcome these impediments https://webfiles.clarkcountynv.gov//Clark%20County%20RFHEA%202025%20Draft%20for%20Public%20Comment.pdf
Housing Report NRS 278.237 Assembly Bill 213 (2023)	City of Las Vegas	The City of Las Vegas is an incorporated chartered city that is required to include a housing report element in its master plan pursuant to NRS 278.150. In coordination with other Southern Nevada jurisdictions, the City of Las Vegas contracted with RCG Economics to develop this report pursuant to the provisions added to Chapter 278. As such, the City hereby submitted the report to the Nevada Division of Housing and the Advisory Committee on Housing created by NRS 319.174. https://files.lasvegasnevada.gov/planning/Housing%20Report%202024.pdf

LVGEA Action Plan	Las Vegas Global Economic Alliance	The Southern Nevada Comprehensive Economic Strategy is the result of a collaborative effort between the Las Vegas Global Economic Alliance (LVGEA) and over 300 stakeholders in Southern Nevada. This document will guide decisions made by the LVGEA as it sets about the task of diversifying Southern Nevada's economy and laying the foundations for long-term economic stability. https://lvgea.org/about-us/annual-report/
Southern Nevada Regional Housing Authority Plans	Southern Nevada Regional Housing Authority	The 5-Year and Annual PHA Plans provide a ready source for interested parties to locate basic PHA policies, rules, and requirements concerning the PHA's operations, programs, and services, and informs HUD, families served by the PHA, and members of the public of the PHAs mission, goals and objectives for serving the needs of low- income, very low- income, and extremely low- income families. https://snvrha.org/news/snrha-5-year-plan-2021-2025-final
Las Vegas 2050 Master Plan	City of Las Vegas	The Plan provides a framework for Las Vegas to achieve the desired economic, social, cultural and quality of life future vision for the next 30 years. https://www.lasvegasnevada.gov/Business/Planning-Zoning/Master-Special-Area-Plans-Archive
Vision 2045 Downtown Master Plan	City of Las Vegas	The plan revolves around the concept of mixed-use hubs, identified as the 10 catalytic areas for future investments, and the neighborhood centers for the 12 districts that constitute downtown. For each district, the plan outlines its development needs, specific projects to be carried, a summary strategy, conceptual development yields to channel, and current and future transportation and land-use working material detailed to the parcel level. This solid base allowed the city and community to promptly start some of the projects, such as bike share, multi-modal transportation capital improvements, and a reconfiguration of the downtown trails and open space network.

		https://www.lasvegasnevada.gov/Business/Planning-Zoning/Master-Special-Area-Plans-Archive
Charleston Master Plan	Happy Cities, City of Las Vegas	The City of Las Vegas 2050 Master Plan identifies 16 areas for in-depth planning. One of those areas is the Charleston area and this report outlines the results of the first round of engagement for the Charleston Master Plan. The document outlines a vision for the future of Charleston and the goals identified in the Las Vegas 20250 Master Plan.
Hundred Plan	City of Las Vegas	The area known as the historic Westside plays a pivotal and unique role in the history of Las Vegas. In the mid-1950s, the Moulin Rouge on Bonanza became the first integrated resort casino in Las Vegas, and the neighborhood culture and economy was thriving. Some 50 years later, the Historic Westside still takes pride in its rich cultural community despite economic and urban challenges. Establishing the HUNDRED (Historic Urban Neighborhood Design Redevelopment) Plan for the Westside neighborhood is a vital step in identifying the opportunities to link with the past and create a familiar bridge to the future. Presented within the Plan is a strong vision, eight (8) Big Moves envisioned with practical projects, the stories of the stakeholders and community members, improvement program ideas, and proposed regulation and zoning, which together, will transform the Historic Westside into a vibrant neighborhood. http://www.cedriccrear.com/initiatives/hundred-plan
Affordable Housing Strategic Plan	City of Las Vegas, Department of Neighborhood Services	This plan sets strategies and objectives to guide the City's affordable housing policy and funding
Homeless Strategic Plan	City of Las Vegas, Department of Neighborhood Services	The Plan outlines three strategies to end homelessness in the city of Las Vegas. Each of these strategies reviews short, mid and long-term goals with specific outcomes tied to data. In addition, each goal has outlined action steps the city and Homeless Advisory Committee subcommittees will undertake to achieve citywide goals.

HOPWA Strategic Plan	City of Las Vegas, Department of Neighborhood Services	This is a comprehensive strategic plan to increase housing resources for low-income persons living with HIV/AIDS in the EMSA. The Strategic Plan thoroughly examines the difficulties faced by low-income PLWHA, strengths, and challenges in the delivery of services, and the impact of the HOPWA grant in bettering the lives of PLWHA.
HOPWA Needs Assessment	City of Las Vegas, Department of Neighborhood Services	The City of Las Vegas conducted a needs assessment for HOPWA clients, encompassing survey design, data collection, and analysis of survey results. Partner agencies delivering services to HOPWA clients distributed flyers and shared a survey link. A total of 87 surveys were submitted, achieving a response rate of 80%.
Nevada Integrated HIV Prevention and Care Plan	Las Vegas TGA Ryan White	Nevada's plan objectives align to the three National HIV/AIDS Strategy (NHAS) goals: 1) reducing new infections; 2) increasing access to care and improving health outcomes for PLWH; and 3) reducing HIV related disparities and health inequities. https://ryanwhite.hrsa.gov/sites/default/files/ryanwhite/grants/integrated-hiv-dear-college-6-30-21.pdf
Comprehensive Housing Market Analysis Las Vegas-Henderson Paradise, Nevada	U.S. Department of Housing and Urban Development Office of Policy Development and Research	HUD's Office of Policy Development and Research created a Housing Market Analysis of Southern Nevada that covers Market Conditions & Qualifiers, Economic Conditions, Demographics, and Rental & Homeowners Markets. https://www.huduser.gov/portal/publications/pdf/LasVegasHendersonParadiseNV-CHMA-24.pdf

Table 3 – Other local / regional / federal planning efforts
Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The Community Development Recommending Board (CDRB) was established as a committee to support citizen participation in the allocation of federal (entitlement) funding to Las Vegas agencies that provide services to extremely low, very low, and moderate-income households. The CDRB is comprised of thirteen members selected by the Las Vegas Mayor and City Council to represent the six wards.

Additionally, the City Wards that have a concentrated number of extremely low, very low, and moderate-income households have a higher number of members on the Board to ensure the welfare of those targeted wards are addressed.

In addition to the participation of the CDRB, the evaluation and deliberation meeting agenda was advertised in accordance with Open Meeting Law and posted in various locations around the city and on the City of Las Vegas' and The Nevada Public Notice websites on March 4, 2025 for the Tuesday, March 11, 2025 meeting. Agencies that did not meet their established performance measures were invited to address the CDRB and provide reasons for their performance. The meeting was open to all agencies and to all interested parties and was conducted in the handicapped accessible Council Chambers in Las Vegas City Hall.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	CDRB Public Meeting were held on 3/11/2025 for agency presentations to the CDRB Board, as well as CDRB deliberations.	No public comments received.	N/A	
2	Newspaper Ad	Non-English Speaking - Specify other language: Spanish	Publication in Las Vegas Review Journal on Monday, June 9, 2025	No public comments received.	N/A	

		Non-targeted/broad community				
3	Public Meeting	Non-targeted/broad community	City Council Meeting on 6/18/2025 to approve the Action Plan, Consolidated Plan and Neighborhood Revitalization Strategy Area (NRSA) Plan.	No public comments received	N/A	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

Anticipated Resources Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public-federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	\$5,341,723	0.00	0.00	\$5,341,723	\$21,366,892	These funds will be used to fund capital improvement projects as well as public service activities that directly benefit low to moderate-income residents. Prior Year Resources are CDBG funding dollars from prior years of awards.
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	\$3,790,614	0.00	\$2,321,339.78	\$6,111,953.78	\$15,162,456	The City partners with its community agencies who use these funds to provide housing and supportive services to individuals living with HIV/AIDS. Prior Year Resources are HOPWA funding dollars from prior years of awards.

HOME	Public-federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	\$2,214,160.47	0.00	\$2,232,183.81	\$4,446,344.28	\$8,856,641.60	HOME funds are leveraged by State of Nevada HOME and Account for Affordable Housing Trust Funds (AAHTF). They will be used to fund the development and retention of affordable housing units throughout the community. The Annual Allocation field doesn't accept cents and rounds the amount, but our HOME allocation is \$2,214,160.47 Prior Year Resources are HOME funding dollars from prior years of awards.
ESG	Public-federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	\$460,339	0.00	\$0	\$460,339	\$1,841,356	The City supports stabilization services to homeless families and individuals, and prevention services to families and individuals at risk of homelessness. In addition, the City utilizes funds to support shelter & temporary housing operations. Prior Year Resources are ESG funding dollars from prior years of awards.
OTHER	Public-local	Admin and Planning Housing Permanent housing placement Public Services Short term or transitional housing facilities Supportive Services	\$3,573,517	0	0	\$3,573,517		Redevelopment 9% Set-Aside is used to provide housing stability for persons experiencing homelessness

OTHER	Public - State	Acquisition Homeowner rehab Housing Multifamily rental new construction Multifamily rental rehab	\$952,097	0	0	\$952,097	\$4,760,485	The funds from the Account for Affordable Housing Trust Fund is distributed by the State of Nevada and will be used to fund low-income housing activities and to serve as a match credit for required federally funded programs. Eligible activities include downpayment assistance, homeowner rehabilitation programs, acquisition, rehabilitation and new construction of rental housing, and tenant-based rental assistance.
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Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City is committed to supporting health and wellness, as well as sustainability and affordability in our neighborhoods. During this FY the City has leveraged over \$4 Million in General Fund dollars to support the Health & Wellness programs and initiatives. Through the Department of Neighborhood Services, the City is committed to supporting the operations of the Recuperative Care Center and the Las Vegas Health & Wellness Center on Main Street.

The Recuperative Care Center (RCC) is a respite center that serves homeless individuals recently released from hospitals. These individuals are not ill enough to remain in a hospital, have no place to recover, and returning to homelessness would worsen their illness or injury. The RCC provides safe shelter, meals, snacks, and case management to assist patients on a case by case basis to get back on their feet by connecting them to services.

The City has been successful in establishing the Health & Wellness Center on Main Street right as part of the Courtyard Homeless Resource Center complex. The Health & Wellness Center offers primary care, behavioral health, outreach, and referral services.

The City also committed over \$8.4 Million in General Funds through the Department of Neighborhood Services to support the Operations of the

Courtyard homeless Resource Center and serve homeless individuals through case management and workforce development.

The City satisfies matching requirements for the HOME Investment Partnership Program by leveraging State and Private Activity Bond dollars to HOME Projects.

The City satisfies matching requirements for ESG by leveraging Redevelopment Set-Aside (RDA) dollars to our in-house Housing Stabilization Program and CDBG dollars to support shelter & temporary housing operations.

The City continues to commit RDA funds through the Department of Neighborhood Services to support the operations of the Courtyard Homeless Resource Center and provide homeless individuals with housing and supportive services. An estimated \$4 Million in General Funds are used to provide health and wellness services to those in need, and support the operations of the City's Recuperative Care Center, Street Medicine, and Health & Wellness Clinics. An estimated \$1 Million of RDA funds have been used to support the Multi-Agency Outreach Resource and Engagement (MORE) Teams who provide daily outreach in the community and connect homeless individuals to critical services. In addition, an estimated \$250,000 has supported the City's Ticket to Home Reunification Program and has provided no-cost transportation for people experiencing homelessness.

The City satisfies matching requirements for the HOME Investment Partnerships Program by leveraging State and Private Activity Bond dollars to HOME Projects.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Expanding Affordable Housing and Promoting Vibrant Mixed-Income Communities in Las Vegas

The City of Las Vegas is committed to fostering vibrant, mixed-income communities and improving economic mobility by increasing the availability of affordable housing across the city. As part of this initiative, the City has identified three vacant land parcels, owned by the Bureau of Land Management, for future multi-family affordable rental housing. These parcels, located in Wards 1 and 4 will provide housing opportunities for seniors, mixed-income families, and veterans. The development of these parcels will be carried out through a competitive Request for Proposals (RFP) process, with land conveyed through a direct sale to selected developers.

Ward	Development	Acreage
Ward 4	365 Unit Mixed Income Rental Housing	15
Ward 4	Mixed Income Rental Housing	30
Ward 1	Mixed Income Rental Housing	11

Affordable Housing Expansion in the Historic Westside

In addition to new multi-family developments, the City of Las Vegas remains committed to revitalizing the Historic Westside in Ward 5 by expanding and preserving affordable housing through strategic infill development. These efforts focus on single-family homes for first-time homebuyers, multi-family rental units, and mixed-use buildings, ensuring long-term housing affordability and community sustainability. The City owns twenty-six parcels in the Historic Westside, which have been designated for the construction of new single-family homes. This initiative aims to provide residents with access to high-quality, attainable homeownership opportunities, fostering neighborhood stability and economic mobility. Prioritizing affordability and revitalization, these developments leverage City-owned land and targeted funding sources to support families in building generational wealth and investing in their futures. With four projects already in the pre-construction phase and additional parcels set for development, the Historic Westside is on track to becoming a model for inclusive homeownership and sustainable community growth. Through these efforts, Las Vegas is taking significant steps toward creating inclusive, sustainable, and affordable housing opportunities for residents across all income levels.

Discussion

The City owns several parcels of land purchased with CDBG dollars which have been slated for Housing and Economic Development in one of the most deteriorated neighborhoods in the City. One of the deteriorating neighborhoods the City will focus on economic redevelopment as detailed in the Historic Westside NRSA Plan, CT3.01, Block Group 3. The City purchased several parcels in the area for mixed-use, income housing and business development.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Prevent and End Homelessness	2025	2026	Affordable Housing Homelessness Other – HIV/AIDS Homeless Prevention	City Limits	Homelessness	CDBG: \$400,629 ESG: \$460,339	Homeless Prevention: 600
2	Provide Decent and Affordable Housing	2025	2026	Affordable Housing	City Limits	Affordable Housing	HOME: \$2,660,597 Account for Affordable Housing Trust Fund: \$952,097 State HOME: \$365,638 CDBG: \$400,000	Rental units constructed: 200 Household Housing Unit Rental units rehabilitated: 80 Household Housing Unit Housing units rehabilitated: 40
3	Community Facilities/ Infrastructure/ Revitalization	2025	2026	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	City Limits	Special Needs Low/Mod Income Public Services	CDBG: \$2,026,120	Capital Improvement Projects: 1
4	Provide Community and Supportive Services	2025	2026	Homeless Non-Homeless Special Needs Non-Housing	City Limits	Community Facilities Infrastructure Improvements	CDBG: \$400,629	Public Services: 500 persons assisted

				Community Development				
5	HIV/AIDS Homeless Prevention	2025	2026	Affordable Housing Homeless Non-Homeless Special Needs		Homelessness Special Needs and Low/Mod Income Public Services Affordable Housing	HOPWA: \$4,254,881	Housing Operations: 1,400 households

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Prevent and End Homelessness
	Goal Description	The City of Las Vegas will continue its homeless services through its Courtyard and participate in the Southern Nevada Continuum of Care and prioritize goals and strategies identified by the SNH CoC. Activities include, but are not limited to, homeless prevention, shelter, outreach, transitional housing, wraparound services, and rapid rehousing. The City of Las Vegas will use ESG funding for shelter operations of a housing complex for the homeless population, as well as case management and supportive services for those clients. ESG funds will also support an in-house Housing Stabilization program, which supports individuals and families experiencing a housing crisis, as well as other eligible ESG activities.
2	Goal Name	Provide Decent and Affordable Housing
	Goal Description	The city of Las Vegas will address the affordability, availability, and sustainability of both owner and renter housing. These may include, but or not limited to new construction of rental housing, special needs housing, rehabilitation of rental housing, acquisition, rehab, resale or rental, new construction of rental and/or owner housing.
3	Goal Name	Community Facilities/Infrastructure/Revitalization

	Goal Description	The city of Las Vegas will annually identify capital and infrastructure improvements to fund based on community need but two identified projects are the Recuperative Care Center Expansion and the Rehabilitation of a newly acquired hotel to provide transitional housing units.
4	Goal Name	Provide Community and Supportive Services
	Goal Description	The city of Las Vegas will provide needed community and supportive services for low/mod income people, homeless, seniors, youth and people with special needs. These may include but are not limited to, job training, life skills, transportation assistance, counseling, health care, food, job readiness, case management, shelter, and housing.
5	Goal Name	HIV/AIDS Homeless Prevention
	Goal Description	The city of Las Vegas will work with the local Ryan White Board to identify needs and provide services to meet them. HOPWA provides Short Term Rental, Mortgage and Utility Assistance (STRMU), Tenant-Based Rental Assistance (TBRA), supportive services, permanent housing placement, housing operations, and permanent affordable housing. As well as acquisition, rehabilitation and/or new construction of housing units.

Projects

AP-35 Projects – 91.220(d)

Introduction

The City will continue to select partnering agencies every two years that are best aligned with the City's strategic priorities. The City of Las Vegas released a Request for Proposal (RFP) for FY 2024-2025/2025-2026, inviting qualified organizations to submit applications for HOPWA and CDBG funding. The Community Development Recommending Board (CDRB) evaluated the agency's applications, risk assessments, and held public meetings with the applicants to assess their organizational structure, staffing, and their ability to meet the scope of work, as well as relevant experience. Awarded agencies in FY 2025-2026 were assessed and awarded by the CDRB.

ESG funds were allocated to support direct services and case management for an in-house Housing Stabilization program, designed to assist individuals and families facing a housing crisis. The program focuses on homelessness prevention by providing financial assistance to those who are currently housed but at immediate risk of losing their homes. Support includes aid to help individuals remain in their current housing or secure alternative accommodations. Prevention services encompass rental assistance, utility payments, arrears, or a combination of these supports, while relocation assistance covers application fees, deposits, and moving expenses. These essential services play a crucial role in helping at-risk individuals and families avoid homelessness.

Projects

#	Project Name
1	2025-2026 HESG
2	2025-2026 HESG Administration
3	2025-2026 HESG Future Projects
4	2025-2026 HOPWA Administration
5	2025-2026 Aid for AIDS Nevada- AFAN Housing Program
6	2025-2026 Golden Rainbow- Permanent Housing Placement & Supportive Services Program
7	2025-2026 The Just One Project- HOPWA Assistance
8	2025-2026 Women's Development Center- HOPWA Program
9	2025-2026 CPLC – Luces Program
10	2025-2026 Access to HealthCare Network - HOPWA Program
11	2025-2026 Family Promise of Las Vegas – HOME-ARP
12	2025-2026 There's no Hero in Heroin – HOME-ARP

13	2025-2026 Catholic Charities – HOME-ARP
14	2025-2026 The Shade Tree – HOME-ARP
15	2025-2026 Shine A light Foundation – HOME-ARP
16	2025-2026 HOME-ARP Administration
17	2025-2026 HOME Future Affordable Housing Projects
18	2025-2026 HOME Admin
19	2025-2026 CDBG Administration
20	2025-2026 CDBG Future CIP Projects
21	2025-2026 CDBG Future Affordable Housing Projects
22	2025-2026 Foster Kinship-Enhanced Kinship Navigator Program
23	2025-2026 Nevada Partnership for Homeless Youth-Safe Place: Youth Outreach & Intervention
24	2025-2026 HELP of Southern Nevada-Shannon West Homeless Youth Center
25	2025-2026 St. Jude’s Ranch for Children – St. Jude’s child Victims of Sex Trafficking
26	2025-2026 Jewish Family Service Agency – Senior Lifeline Case Management
27	2025-2026 Catholic Charities of Southern Nevada – Meals on Wheels
28	2025-2026 Helping Hands of Vegas Valley – HHOVV Bus & Volunteer Transportation
29	2025-2026 Olive Crest – Olive Crest Foster Care Services
30	2025-2026 Family Promise of Las Vegas – Family Promise LV Navigation Center
31	2025-2026 Sunrise Children’s Foundation – Home Instruction for Parent of Preschool Youngsters (HIPPY)
32	2025-2026 The Salvation Army – Career Corner
33	2025-2026 Desert Springs Community Resource Center – Supporting Seniors in Their Neighborhood
34	2025-2026 CDBG Housing Rehabilitation Program
35	2025-2026 Future Capital Improvement Projects (CIP)

36	2025-2026 Future CDBG Affordable Housing
37	2025-2026 Future Economic Development Projects

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Priority needs are determined based on community and programming knowledge, the HOPWA Needs Assessment, the Consolidated Plan Community Survey, agency roundtables and need demonstrated through application cycles. Emphasis is also placed on citywide strategic priorities, Consolidated Plan and community-wide dialogue and input. The Department of Neighborhood Services implemented a two-year grant cycle and selected applications that were best aligned with the City and the Department of Neighborhood Services strategic priorities.

Homelessness

The City of Las Vegas experienced a 20% increase in 2024 in the most recent Point in Time Count. Programs with a homelessness focus must have a program that targets families with children, homeless youth, and/ or single, homeless adults.

Health Services

The City of Las Vegas seeks to address physical, behavioral and mental health needs, as well as provide substance abuse services to residents of the community.

Youth Services

The City of Las Vegas is committed to assisting our youth through many different avenues whether it be educational, recreational, counseling, parenting skills classes, etc.

Employment Training

The City of Las Vegas looks to increase self-sufficiency, including literacy, independent living skills, resume writing, job coaching, financial management, workplace readiness, etc.

AP-38 Project Summary *Project Summary Information*

Project Name	2025-2026 HESG
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness
Needs Addressed	Homelessness
Funding	HESG: \$460,339
Description	Administration: \$34,525.42, Emergency Shelter: \$276,203.40, Homeless Prevention: \$149,610.18 & Future ESG Public Services and Programming
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	N/A
Location Description	City of Las Vegas
Planned Activities	Administration: \$34,525.42, – The allowable 7.5 percent of the ESG grant will be allocated to administrative costs related to the planning and execution of ESG activities. Including HESG eligible housing and supportive service activities, including emergency shelter, Homeless Prevention and Rapid Re-housing. Homeless Prevention: \$149,610.18 - Direct services and case management to support an in-house Housing Stabilization program, which supports individuals and families experiencing a housing crisis. Emergency Shelter & Other Future ESG Projects: \$276,203.40– Operating Expenses, Case Management, Programming, Facility Rehab/Repairs and Other Future ESG Projects
Project Name	2025-2026 HOPWA Administration
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services

Funding	HOPWA: \$113,718.42
Description	City of Las Vegas HOPWA grant administration
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The allowable 3 percent to the grantee and 7 percent to the project sponsors of the HOPWA grant will be allocated to administrative costs related to the planning and execution of HOPWA activities. Access to HealthCare Network – 585 individuals and families affected by HIV/Aids Aid for AIDS Nevada – 34 individuals and families affected by HIV/AIDS Economic Opportunity Board – 9 individuals and families affected by HIV/AIDS Golden Rainbow of Nevada, Inc. – 89 individuals and families affected by HIV/AIDS The Just One Project - 7 individuals and families affected by HIV/AIDS Women’s Development Center – 40 individuals and families affected by HIV/AIDS CPLC, Inc - 24 individuals and families affected by HIV/AIDS Future HOPWA Public Services and Programming
Location Description	City of Las Vegas
Planned Activities	Administration of the City of Las Vegas HOPWA program
Project Name	2025-2026 Aid for AIDS Nevada- AFAN Housing Program
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOPWA: \$319,783.33
Description	Aid for AIDS of Nevada will provide financial assistance through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing.
Target Date	6/30/2026
Estimate the number and type of families	This program will provide housing and supportive services to approximately 34 individuals and families affected by HIV/AIDS.

that will benefit from the proposed activities	
Location Description	City of Las Vegas
Planned Activities	The program will provide case management, tenant-based rental assistance, short-term rent, mortgage, and utility assistance, operating and leasing of permanent housing, hotel/motel assistance, permanent housing placement, and supportive services, including mental health.
Project Name	2025-2026 Golden Rainbow- Permanent Housing Placement & Supportive Services Program
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOPWA: \$300,000.00
Description	Golden Rainbow will provide financial assistance to prevent evictions, connection to housing, and housing through project based rental assistance.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing and supportive assistance to approximately 89 individuals and families affected by HIV/AIDS.
Location Description	City of Las Vegas
Planned Activities	This program will provide HOPWA operating and leasing of permanent housing, short-term mortgage, rent and utility assistance, hotel/motel assistance, permanent housing placement, and other prevention supportive services, including employment assistance.
Project Name	2025-2026 The Just One Project- HOPWA Assistance
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention

Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOPWA: \$319,783.33
Description	The Just One Project will help clients find and maintain stable housing, through tenant-based rental assistance and short-term rent, mortgage, and utility assistance, and supportive services.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing assistance and supportive services to approximately 7 individuals and families affected by HIV/AIDS.
Location Description	City of Las Vegas
Planned Activities	This program will provide case management, permanent housing placement, tenant-based rental assistance and short-term rent, mortgage, and utility assistance, and supportive services including nutrition and employment services.
Project Name	2025-2026 Women's Development Center- HOPWA Program
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOPWA: \$650,000.00
Description	Women's Development Center will provide safe, sanitary, and habitable affordable housing to low-income people in the local HIV Care Continuum. The agency will assist in preventing homelessness through housing counseling efforts, which include resolving tenancy issues, payment plans for arrearages and damages, and waiving late fees.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from	This program will provide permanent housing and services to approximately 40 individuals and families affected by HIV/AIDS.

the proposed activities	
Location Description	City of Las Vegas
Planned Activities	HOPWA operating and leasing of permanent housing.
Project Name	2025-2026 Future HOPWA Public Services and Programming
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOPWA: \$1,767,545.59
Description	To be allocated to future HOPWA projects
Target Date	6/30/2025
Estimate the number and type of families that will benefit from the proposed activities	N/A
Location Description	City of Las Vegas
Planned Activities	Not limited to HOPWA eligible housing and supportive service activities, including Housing information services, resource identification, acquisition, rehabilitation, conversion, lease, and repair of facilities, and new construction.
Project Name	2025-2026 Access to HealthCare Network - HOPWA Program
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOPWA: \$965,650.00

Description	Access to Healthcare Network will provide supportive services through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	This program will provide supportive services to approximately 585 individuals and families affected by HIV/AIDS.
Location Description	City of Las Vegas
Planned Activities	This program will provide nutritional education, food, transportation and case management to clients through HOPWA-funding.
Project Name	2025-2026 CPLC, Inc - Lucas Program
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOPWA: \$319,783.33
Description	This program will provide housing assistance and supportive services to approximately 24 individuals and families affected by HIV/AIDS.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	This program will assist approximately 24 individuals and families affected by HIV/AIDS.
Location Description	City of Las Vegas
Planned Activities	This program will provide housing, utility, move-in, transitional and supportive services assistance
Project Name	2025-2027 Family Promise of Las Vegas

Target Area	CITY LIMITS
Goals Supported	Supportive Services
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOME-ARP \$200,000.00
Description	The Program will implement the Family Navigation Center - Supportive Services program to help families achieve independence through workforce development, life skills training, and financial assistance.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	40 unhoused and at-risk families served at the Family Navigation Center will receive Supportive Services to help them achieve independence and stability.
Location Description	City of Las Vegas
Planned Activities	Supportive Services program to help families achieve independence through workforce development, life skills training, and financial assistance.
Project Name	2025-2026 There's No Hero In Heroin
Target Area	CITY LIMITS
Goals Supported	Supportive Services
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOME-ARP \$150,000.00
Description	The Program will provide comprehensive supportive services including housing counseling, mental health services, substance use counseling, case management, and recovery support services to 20 at-risk individuals annually in a structured sober living environment.
Target Date	6/30/2026
Estimate the number and type of families	20 clients served annually (60 total over grant period) 48 housing counseling sessions per client

that will benefit from the proposed activities	24 mental health/substance use counseling sessions per client 28 case management sessions per client 12 employment readiness workshops annually 52 weekly mindfulness/life skills group sessions annually
Location Description	City of Las Vegas
Planned Activities	Housing stability counseling and support, Mental health and substance use counseling by licensed professionals, Case management and recovery support services, Employment readiness assistance, Life skills and mindfulness training, Crisis intervention as needed
Project Name	2025-2026 Catholic Charities
Target Area	CITY LIMITS
Goals Supported	Supportive Services
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOME-ARP \$200,000.00
Description	The Program will provide trauma-informed, individualized case management services within a structured 90-day period, to provide men experiencing homelessness with access to resources, workforce development training, and life skills cultivation to exit homelessness, obtain housing and employment, and regain stability and independence.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	200 men experiencing homelessness will enroll and receive access to RHP resources per 12-month period.
Location Description	City of Las Vegas
Planned Activities	Renewing Hope Program (RHP) will provide men experiencing homelessness with access to resources, support, and case management necessary to address the challenges they experience that perpetuate their unique cycle of homelessness.
Project Name	2025-2026 The Shade Tree

Target Area	CITY LIMITS
Goals Supported	Supportive Services
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOME-ARP \$100,000.00
Description	The Program will continue to provide shelter services, case management, rental assistance and after care services to our clients.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	20 Clients at The Shade Tree are assigned a case manager who works on a tailored plan with the client in order to see them get to the next step of their journey, which may include counselling, therapy, job skills and preparation (through our workforce development program),
Location Description	City of Las Vegas
Planned Activities	Supportive services, case management and after care services to our clients
Project Name	2025-2026 Shine A Light Foundation
Target Area	CITY LIMITS
Goals Supported	Supportive Services
Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
Funding	HOME-ARP \$150,000.00
Description	Participants will benefit from the program over the three-year period. The program will provide continuous case management services focused on housing stability, holistic recovery, career development, and community integration.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	30 participants will benefit from the program over the three-year period. The program will provide continuous case management services focused on housing stability, holistic recovery, career development, and community integration.
Location Description	City of Las Vegas

Planned Activities	Participants benefited annually (30 total through grant period), 90 days of transitional housing rent assistance. Assist participants in establishing independent, stable housing, providing a foundation for their new beginning. Offer comprehensive support tailored to the specific needs of those recovering from substance use disorders. Facilitate access to meaningful job development, career-driven employment opportunities, empowering participants to build a sustainable future.
Project Name	2025-2026 HOME Future Affordable Housing Projects
Target Area	CITY LIMITS
Goals Supported	Provide Decent and Affordable Housing
Needs Addressed	Affordable Housing
Funding	\$1,992,744.42
Description	HOME Future Affordable Housing Projects
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	
Location Description	City of Las Vegas
Planned Activities	Future Affordable Housing Projects and Grant Administration
Project Name	HOME Admin 2025-2026
Target Area	CITY LIMITS
Goals Supported	Provide Decent and Affordable Housing
Needs Addressed	Affordable Housing
Funding	\$221,416.05
Description	Home Administrative Funds

Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	
Location Description	City of Las Vegas
Planned Activities	For the administration of the HOME 2025-2026 Funds
Project Name	2025-2026 CDBG Admin
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Educational Enrichment & Supportive services programs Provide Community and Supportive Services Provide Decent and Affordable Housing Community Facilities/Infrastructure/Neighborhood Revitalization
Needs Addressed	Homelessness Educational Enrichment Special Needs and Low-Mod/Income Public Services Affordable Housing Community Facilities & Infrastructure Improvements
Funding	\$1,068,344.60
Description	CDBG Administrative
Project Name	2025-2026 Foster Kinship – Enhanced Kinship Navigator Program
Target Area	CITY LIMITS
Goals Supported	Provide Community and Supportive Services
Needs Addressed	Special Needs and Low/Mod Income Public Services
Funding	CDBG: \$70,000
Description	Enhanced Kinship navigator Program focuses in 4 areas: immediate & Physical needs for family stability, permanent legal status, stabilizing with financial resources & housing support and partnering with caregivers for needed skills

Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The Enhanced Kinship Navigator program will provide services to approximately 200 City of Las Vegas families
Location Description	Foster Kinship office is located at 8691 W Sahara Ave Las Vegas, NV. 89117
Planned Activities	Provide support, information and resources to eligible kinship families to improve the quality of life for children in kinship care and minimize the number of children who enter the foster care system. Services aid in equipping kinship caregivers with the tools and resources needed to provide safe, permanent and nurturing homes for children in their care, thereby increasing safety, permanency and well-being outcomes for children in out-of-home placement
Project Name	2025-2026 Nevada Partnership for Homeless Youth – Safe Place: Youth Outreach & Intervention
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services
Needs Addressed	Homelessness
Funding	CDBG: \$50,000
Description	Safe Place: Youth Outreach & Intervention Program – An outreach, education, and referral program that provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The estimated City of Las Vegas clients to be served by the program is 40 homeless youth

Location Description	City of Las Vegas
Planned Activities	Provide mobile crisis intervention services and a crisis hotline to eligible youth in crisis with immediate support and link them to services that meet their unique needs and circumstances. Services aid in equipping youth with tools and resources to address their immediate needs, thereby increasing their safety and stability.
Project Name	2025-2026 HELP of Southern Nevada- Shannon West Homeless Youth Center
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services
Needs Addressed	Homelessness
Funding	CDBG: \$50,000
Description	Shannon West Homeless Youth Center-Provides services to homeless and at-risk youth and young people with emergency shelter and transitional housing
Target Date	6/30/206
Estimate the Number and type of families that will benefit from the proposed activities	This program is estimated to serve 70 city of Las Vegas homeless youth during FY 2025-2026
Location Description	City of Las Vegas
Planned Activities	Safe and Stable housing, Basic Need/Food, Person-Centered Case Plan/Housing Plan, Intensive Case Management, Tenancy Support Counseling Education, Employment, Addiction and Mental Health Services, Health and Wellness, Financial Literacy, Activities of Daily Living and Supportive Services
Project Name	2025-2026 St. Jude's Ranch for Children-St. Jude's Child Victims of Sex Trafficking
Target Area	CITY LIMITS

Goals Supported	Provide Community and Supportive Services
Needs Addressed	Special Needs and Low/Mod Income Public Services
Funding	CDBG: \$50,000
Description	The “hope Home” will serve up to 10 young women daily and be staffed by trained youth care specialists who provide around-the-clock care. This home is unique to the regular campus homes in that school is provided onsite, child victims participate in a higher frequency of clinical therapy, and the youth attend bi-weekly life skills and employment skills classes. These victims are aided to move past their past trauma and into a survivor of trafficking, and they can be moved into one of the Therapeutic Foster Care Program homes if they are still under 18 years old.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The estimate City of Las Vegas clients that will be assisted during FY 2025-2026 is 4.
Location Description	City of Las Vegas
Planned Activities	The planned use of the funding request is to pay the salaries of 2 full-time staff members who work daily in the Hope Home, pay for a portion of the online schooling academy, pay for monthly program supplies used in the home, and for the monthly education and life skills classes.
Project Name	2025-2026 Jewish Family Service Agency- Senior lifeline Case Management
Target Area	City Limits
Goals Supported	Provide Community and Supportive Services
Needs Addressed	Special Needs and Low/Mod Income Public Services
Funding	CDBG: \$77,700
Description	Senior Lifeline Program is a case management drive, supportive service program for low-income seniors of all faiths and cultural traditions

Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The estimated City of Las Vegas seniors who will be assisted through the Senior lifeline Case Management program during FY 2025-2026 is 140.
Location Description	City of Las Vegas
Planned Activities	Assist low-and-moderate income seniors with no-cost supportive services in an effort to increase their ability to age in place. Services provided include Access to Nutritious food, Medical Support, Homemaking Services, Case Management and resource referrals.
Project Name	2025-2026 Catholic Charities of Southern Nevada – Meals on Wheels
Target Area	CITY LIMITS
Goals Supported	Provide Community and Supportive Services
Needs Addressed	Special Needs and Low/Mod Income public Services
Funding	CDBG: \$50,000
Description	Meals on Wheels – delivers seven nutritious meals, fruit and milk to homebound seniors. In addition to the weekly delivery, a wellness check is provided along with pet food if request. This has allowed homebound senior to remain living independently in their home.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The estimate number of City of Las Vegas Seniors who will be provided daily meals for FY 2025-2026 is 150.
Location Description	City of Las Vegas
Planned Activities	Included but is not limited to nutritionally balanced frozen meals, fresh fruit and milk. If a senior requires modified textured meal or has a special dietary restriction, accommodations will be made to meet their individual needs.

Project Name	2025-2026 Helping Hands of Vegas Valley – HHOVV Bus & Volunteer Transportation
Target Area	CITY LIMITS
Goals Supported	Provide Community and Supportive Services
Needs Addressed	Special Needs and Low/Mod Income Public Services
Funding	CDBG: \$50,000
Description	Bus & Volunteer Transportation Program is a lifeline to at-risk seniors, providing safe, critical access to transportation to meet urgent medical and other essential needs
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	It is estimated that the total number of City of Las Vegas seniors that will be assisted through the program for FY 25-26 is 63
Location Description	City of Las Vegas
Planned Activities	This program includes seven (7) professionally drive, wheelchair-capable multi-passenger vehicles that operate 10 hours a day, five days per week. Nine (9) volunteers drive their own cars to transport clients and supplement the agency fleet and 2 dispatch/schedulers log requests from clients and schedule rides and a program manager that oversees the day-to-day activities.
Project Name	2025-2026 Olive Crest
Target Area	CITY LIMITS
Goals Supported	Provide Community and Supportive Services
Needs Addressed	Special Needs and Low/Mod Income Public Services
Funding	CDBG: \$50,000

Description	Olive Crest of Nevada provides a wrap-around continuum of services designed to prevent child abuse and neglect; recruit, train, and support foster families; and help victims of childhood trauma grow into the people they were meant to be.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	It is estimated that 24 clients will be assisted during the 2025-2026 Program Year
Location Description	City of Las Vegas
Planned Activities	CDBG Funds will be used for the following activities: • Specially trained foster parents • Case management • Specialized treatments, including clinical therapy and coaching • Transportation to and from therapy and other appointments
Project Name	2025-2026 Family Promise of Las Vegas – Family Promise LV Navigation Center
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services
Needs Addressed	Homelessness
Funding	CDBG: \$50,000
Description	The Family Promise of Las Vegas Navigation Center program provides prevention and emergency services to families with minor children experiencing homelessness and/or at risk for homelessness
Target Date	6/30/2026
Estimate the number and type of families that will benefit from	It is estimated that 75 City of Las Vegas households will be assisted during the FY2025-2026

the proposed activities	
Location Description	City of Las Vegas
Planned Activities	The program goal is to respond to the emergency needs of families experiencing a housing crisis. The components of service delivery are to provide intense case management guidance to families with minor children in need of emergency motel shelter, eviction prevention rental assistance and the support services which will help the family develop a self-sufficiency plan to return to independent housing. The FPLV staff and Board of Directors also oversee educational workshops for Financial Management, Good Tenancy and Employment Assistance.
Project Name	2025-2026 Sunrise Children's Foundation- Home Instruction for Parents of Preschool Youngsters (HIPPY)
Target Area	CITY LIMITS
Goals Supported	Provide Community and Supportive Services Educational Enrichment Services and Supportive Programs
Needs Addressed	Educational Enrichment Services Special Needs and Low/Mod Income public services
Funding	CDBG: \$60,000
Description	The HIPPY curriculum is offered in English or Spanish and includes all the domains of instruction for early learning, including literacy development in age-appropriate ways; proactive in oral language (vocabulary, expressive language, listening comprehension); phonological awareness (rhyming blending, and segmenting); print awareness; and alphabetic knowledge. The parent-child activity packets are augmented by story books, manipulatives, and learning materials that help parents work on the pre-academic skills that prepare their children for school readiness within their home environment. HIPPY offers support, training and materials to engage in effective, developmental, and fun activities with children in the comfort of their own homes. The HIPPY program works because it is based on a well-designed curriculum that supports the child's development in addition to supporting parents as their children's first teachers. Finally, HIPPY Includes

	screening and assessments that determine additional, customized opportunities for support for each child served.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The estimated number of City of Las Vegas clients that will be served during the FY 2025-2026 cycle is 25.
Location Description	City of Las Vegas
Planned Activities	Funds will be used to provide salary costs for two home visitors for the program year
Project Name	2025-2026 The Salvation Army-Career Corner
Target Area	CITY LIMITS
Goals Supported	Education Enrichment Services Supportive Programs Provide Community and Supportive Services Homeless Services
Needs Addressed	Educational Enrichment Special Needs & Low/Mod Income Public Services
Funds	CDBG: \$50,000
Description	CDBG funds will support the Salvation Army's Vocational Training Program to serve homeless, at risk of homelessness and low-income adults. The clients served in the Vocational Training Program are low-income (30% median income or below) or homeless. Many of the participants come from incarceration, homeless shelters, and recovery programs. The program is a structured educational and training initiative with a housing component for the homeless. It is designed to equip individuals with the specific skills and knowledge needed to excel in a particular trade, profession, or industry. Our program provides essential employment skills, job readiness, life skills and financial management training, on-the-job training, occupational training, job search and job placement to 100 homeless, at risk of homelessness and low-income adults, Intensive case management and supportive services such as

	referrals for mental health outpatient addiction treatment and other referral resources.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The estimated number of City of Las Vegas clients that will be served by the program during FY2024-2025 is 25
Location Description	City of Las Vegas
Planned Activities	The Career Corner will conduct intake among the Homeless population and provide housing in the dormitories at the Ownes campus. Intensive case management, career assessment and training for those entered into the program will be offered to assist them in training for and finding a job and obtaining housing. The program is located in the target area-Corridor of Hope.
Project Name	2025-2026 YMCA of Southern Nevada-Durango Hills YMCA Early Childhood Education
Target Area	CITY LIMITS
Goals Supported	Educational Enrichment Services & Supportive Programs
Needs Addressed	Educational Enrichment
Funding	CDBG: \$60,500
Description	The YMCA provides high-quality, state-licensed, and evidence based early childhood education programs at its Durango Hills location
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The estimated number of City of Las Vegas households that will be served during the FY2025-2026 is 7.
Location Description	City of Las Vegas

Planned Activities	CDBG support would fund the salaries and benefits of a Lead Teacher and Teacher's Assistant, both of whom are required under state licensing and curriculum guidelines. The grant would also fund 40% of the Durango Hills YMCA Preschool Director's salary and benefits to support direct client services, such as through staff supervision, licensing compliance, classroom evaluation, client intake, curriculum development, and the like. Lastly, this grant would fund scholarships for the 15 students and offset some supply expenses.
Project Name	2025-206 Desert Springs Community Resource Center-Supporting Seniors in Their Neighborhood
Target Area	CITY LIMITS
Goals Supported	Provide Community and Supportive Services
Needs Addressed	Special Needs and Low/Mod Income public services
Funding	CDBG: \$67,300
Description	The Resource Center operated 3 programs for individuals and families which include mobile food distribution, client choice food pantry, and individualized case management to clients predominately within the Summerlin area.
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	It is estimated that the number of City of Las Vegas clients who will be served during the FY2025-2026 will be 100.
Location Description	City of Las Vegas
Planned Activities	Fund a Care Coordinator position to coordinate referrals, evaluate outcomes, build relationships of trust with seniors to understand the socioeconomic drivers of their food insecurity while developing an action plan for alleviating those challenges Staff to coordinate client care and build relationships with external partners, A "Direct Client Fund" to support families with small costs related to their action plan like bus passes, Personal needs, employment certifications, etc.

Project Name	2025-2026 Construction/Rehabilitation Partners & Internal Programs
Target Area	CITY LIMITS
Goals Supported	Provide Decent and Affordable Housing
Needs Addressed	Special Needs and Low/MOD Income Public Services
Funding	CDBG: \$300,000
Description	This program provides home repairs to low-income homeowners
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	The estimated number of low-income homeowners who will receive repairs to their homes is 30.
Location Description	City of Las Vegas
Planned Activities	Repairs are done by licensed contractors at no cost to the homeowner. Repairs can include roofing, plumbing, HVAC, water heaters, doors, windows, accessibility, etc.
Project Name	2024-2025 Future Capital Improvement Projects (CIP)
Target Area	CITY LIMITS
Goals Supported	Community Facilities/Infrastructure/Revitalization
Needs Addressed	Community Facilities, Infrastructure, Improvements
Funding	CDBG: \$2,026,120
Description	Future CIP
Target Date	6/30/2026
Estimate the number and type of families that will benefit from	

the proposed activities	
Location Description	City Limits
Planned Activities	Future CIP
Project Name	2025-2026 Future Affordable Housing Projects
Target Area	CITY LIMITS
Goals Supported	Provide Decent and Affordable Housing
Needs Addressed	Affordable Housing
Funding	CDBG: \$2,026,120
Description	Future Affordable Housing Projects
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	
Location Description	City of Las Vegas
Planned Activities	Future Affordable Housing Projects
Project Name	2025-2026 Future Economic Development Projects
Target Area	CITY LIMITS
Goals Supported	Community Facilities/Infrastructure/Revitalization Provide Community and Supportive Services
Needs Addressed	Community Facilities, Infrastructure, Improvements Community Supportive Services
Funding	CDBG: \$2,026,120
Description	Future Economic Development and Microenterprise Projects

Target Date	6/30/2026
Project Name	2025-2026 Homeless Courtyard Bond Payment
Target Area	CITY LIMITS
Goals Supported	Prevent and End Homelessness
Needs Addressed	Homelessness
Funding	CDBG: \$1,146,000
Description	Initial Bond Payment
Target Date	6/30/2026
Estimate the number and type of families that will benefit from the proposed activities	
Location Description	City Limits
Planned Activities	The bond payment will be used to support the construction of the Homeless Courtyard

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Las Vegas funded projects are primarily located in traditional low-income census tracts and areas that document a higher percentage of low and moderate-income citizens; however, certain projects are available throughout the City. New construction HOME projects are located in areas with a diverse population and have vacant land or the ability to be converted to the proper zoning and use. The City supports the rehabilitation of existing substandard affordable housing in areas of minority concentration. HOPWA funds are used countywide while ESG funds will support the housing stability for at-risk individuals and non-congregate housing operations.

The City of Las Vegas is submitting a Neighborhood Revitalization Strategy Area (NRSA) in the City of Las Vegas' Ward 1 district. The area is generally bounded by US Hwy 95 to the North, S. Valley View to the East, W. Charleston Blvd to the South, and S. Jones Blvd to the West. The most recent NRSA will be the 3rd HUD approved NRSA in Las Vegas, with the Historic Westside NRSA (submitted for extension) and the East Las Vegas NRSA, currently approved and active.

Geographic Distribution

1	Area Name:	CITY LIMITS
	Area Type:	Local Target area
2	Area Name:	East Las Vegas NRSA
	Area Type:	Strategy Area
3	Area Name:	Historic Westside NRSA
	Area Type:	Strategy Area
4	Area Name:	Ward 1 NRSA
	Area Type:	Strategy Area
5	Area Name:	HOPWA EMSA
	Area Type:	Other

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The City of Las Vegas will direct its CDBG and ESG funds for homelessness prevention, housing services, youth enrichment, and special needs services targeting underserved individuals and communities. A greater emphasis will be on Historic Westside, the Corridor of HOPE, the Rafael Rivera community, and

the Meadows Walkable communities. However, special needs, and low-moderate income citizens city-wide will have the opportunity to receive assistance and services.

The City will use HOPWA funds to target the Paradise EMSA as the City is the entitlement agency for those funds in Southern Nevada.

The East Las Vegas (Ward 3) NRSA application was formally accepted and approved by HUD on July 17, 2023. The plan explores all elements of the community's vitality, from place-making and creating a sense of identity that is born from the vibrancy of the community; to economic vitality and supporting a prosperous economy. As the neighbors and business owners develop their vision, the City will support it, providing the tools and investments needed to help the community thrive, while also exploring safeguards to gentrification and displacement. This area is richly diverse, with representation from the Latino community, the Black community and a diversity of immigrant communities. To succeed in truly making this effort community-led, the City sought input from a broad cross-section of the community that is representative of its race/ethnicity, age, gender, and other demographic characteristics.

Discussion

The City of Las Vegas' geographic priorities were established based upon the analysis of the current community needs, the characteristics of the overall market, the ability of low-income households to afford, locate, and maintain housing, and the availability of resources to address the identified needs. The City will continue to rely on low-income census tracts and block groups in addition to other data supplied by HUD and city data to determine the areas of greatest need. Currently, funds are allocated citywide providing low-income residents the opportunity to apply for much needed services.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Las Vegas is committed to providing services that foster community pride through human services, outreach, and community initiatives that improve the safety, health and wellness of our citizens and sustainable neighborhoods. One of the keys to a healthy community is the ability to provide safe, quality, affordable housing to its citizens.

Affordable housing has a direct impact on the social, economic and environmental health of our city. Affordable housing is typically occupied by working families that may not have sufficient resources for market rate housing. Affordable housing takes on many forms and is a foundation for the community to build upon. Economically, when housing costs are high, a household has fewer resources to fulfill other needs such as food, medical care and transportation. Providing affordable housing throughout the City promotes vibrant mixed income communities.

The City's role is to provide policy regulation, resources, and infrastructure. The City does not manage or construct affordable housing, but develops collaborations with developers to produce new units and preserve existing affordable housing stock. The funding provided by the City, in large part through Federal Grant Funds, can be the difference in making a project viable and successful.

The City strives to ensure that all income and age brackets are able to find suitable housing. The ability to provide housing to all income brackets can be challenging. Some developers may not be interested in developing housing for low and moderate-income households because it can be hard to make the project profitable. The City tries to address this concern by subsidizing the projects to lower the cost for the developer as well as providing incentives to encourage the development of affordable housing.

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	63
Special-Needs	200
Total	263

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	63
Rehab of Existing Units	200
Acquisition of Existing Units	0
Total	263

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

The City currently has several planned and potential projects that will increase the inventory of affordable units targeting individuals and families that earn less than 80% area median income. The planned projects are expected to be completed during the 2025-2026 fiscal year unless noted otherwise. The City anticipates entering into agreements with the potential projects sometime during fiscal year

2026.

Planned

- Golden Rule Phase II – 60 units (60 affordable units)
- 7th Street Apartments – 8 units (3 affordable units)
- Sunrise Ranch Apartments – 144 (142 affordable units); not expected to be completed until fiscal year 2026-2027

Potential

- Marble Manor Phase I – 138 units (108 affordable units)
- McKnight Senior Village IV – 60 units (60 affordable units)
- Tropicana Trails – 50 units (50 affordable units)
- Westside Flats – 22 units (22 affordable units)
- A Place to Call Home – 50 units (50 affordable units)
- Ogden Pines – 51 units (39 affordable units)

As discussed previously in the City's Affordable Housing Plan, the goal is to also preserve affordable housing through rehabilitation. The City currently has planned and potential rehabilitation projects, in addition to utilizing CDBG funds for a Rehab Program. The planned projects are expected to be completed during the 2025-2026 fiscal year. The City anticipates entering into agreements with the potential projects sometime during fiscal year 2026.

Planned

- James Down Towers – 200 units (200 affordable units)

Potential

- Arthur McCants – 116 units (116 affordable units)

The City of Las Vegas is committed to enhancing neighborhood safety, preserving affordable housing, and improving the quality of life for residents through several key initiatives.

The Safe Home Improvements Funding and Training Program (SHIFT) is a proactive initiative designed to assist homeowners in addressing potential code concerns and promoting neighborhood safety and livability. Eligible households may receive funding and technical assistance to repair, improve, and preserve their homes while ensuring compliance with the City of Las Vegas Zoning and Municipal Code. This program also helps remediate health and safety hazards and supports homeowners in resolving Code Enforcement issues.

The Older Adult Home Modification Program provides financial assistance of up to \$5,000 for low-income seniors (ages 62 and older) to enhance home safety and mobility. Through this program, eligible

residents can receive modifications such as grab bars, wheelchair ramps, and other improvements that support aging in place. The program also offers staff support to help homeowners navigate the process, coordinate work, and communicate with contractors to ensure safe and sanitary housing for older adults.

To further promote safe and healthy housing, the Department of Neighborhood Services has been awarded a 48-month grant from the Office of Lead Hazard Control and Healthy Homes (OLHCHH). This funding will support efforts to reduce lead-based paint hazards in homes built before 1978 that house children under the age of six. The goal is to create lead-safe environments and prevent childhood lead poisoning. This program is offered at no cost to eligible households.

The DRIP (Water Leak Repair Program) assists eligible households with incomes below 80% AMI in addressing continuous water usage detected by the Las Vegas Valley Water District (LVVWD). The program offers up to \$7,500 in funding for water leak repairs, providing financial support for critical repairs related to water conservation. DRIP also provides assistance in procuring contractors and offers staff support for navigating the program. The goal of this initiative is to promote water conservation and help residents remediate leaks in their homes, ensuring safe and sanitary living conditions.

In Ward 5, the City continues to invest in the Historic Westside by developing vacant infill parcels to expand and maintain the affordable housing stock. These projects focus on single-family homes for first-time homebuyers, multi-family rental units, and mixed-use buildings, ensuring long-term affordability and community sustainability.

Through these coordinated efforts, the City of Las Vegas is working to enhance housing stability, improve neighborhood conditions, and create inclusive, thriving communities for residents across all income levels.

AP-60 Public Housing – 91.220(h)

Introduction

Actions planned during the next year to address the needs to public housing

Southern Nevada Regional Housing Authority's Supportive Services Department's primary function is to connect residents to resources and services in the community. The department's mission is to assist residents and their surrounding communities in developing and achieving self-sufficiency, quality of life and aging in place. These goals are continuously met by providing several onsite service providers, advocating for the residents, distributing resource information, and making referrals as needed.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

SNRHA also has over 70 active partnering agencies as a part of its Program Coordinating Committee (PCC) which includes representatives from:

- Clark County
- Cities of Las Vegas, North Las Vegas, and Henderson
- Nevada System of Higher Education (NSHE)
- Universities of Nevada, Las Vegas, and Reno
- College of Southern Nevada
- Nevada State College
- Early Childhood Education
- Communities in Schools
- Workforce Partnering Agencies
- Local Office of US Housing and Urban Development
- Local Nonprofit and Community Agencies
- Resident Representatives
- Healthcare Providers

Commitments with these organizations are established either verbally or through MOU's.

SNRHA has a Resident Advisory Board (RAB) that is made up of resident council and tenant organization presidents, and members from Housing Choice Voucher (HCV)/Section 8 and Public Housing scattered sites. Their focus is to review the SNRHA's 5-year and annual plans. SNRHA also has its first tenant organization, different from a resident council in that it represents the Affordable Housing properties (non-public housing). Residents in housing developments converted to Project Based Rental Assistance (PBRA), from Public Housing, through Rental Assistance Demonstration (RAD) have the right to establish and operate a resident organization in accordance with 24 CFR Part 245, to address issues related to their living environment.

SNRHA also continues to expand its partnerships and is working hard to continue securing grants, private donor funds, and charitable gifts that may promote household self-sufficiency, moving into home ownership, and assisting seniors to age in place.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

As of January 31, 2024, the Family Self-Sufficiency (FSS) program had 567 voluntary slots, and 425 participants from the Public Housing (PH) and the Housing Choice Voucher (HCV) programs. Of those participants, 32 were PH residents. There are an additional 69 that are currently on the FSS interest list. The last graduating class of FSS in October 2024 produced:

- 45 graduates
- 42 graduates working full-time
- 3 first-time homebuyers
- 20 graduates became home buyer ready (credit scores 640+ and savings =\$2500+)

SNRHA's Resident Opportunity and Self-Sufficiency (ROSS) program targets residents of PH for program participation in activities which lead up to independence and self-sufficiency. This program allows SNRHA to serve the below sites:

- Jones Gardens
- Marble Manor
- Marble Manor Annex
- Sherman Gardens
- Sherman Gardens Annex
- Villa Capri
- Ernie Cragin Terrace
- Hampton Court
- Simmons Manor

SNRHA is looking to develop its technological infrastructure at housing sites to provide resident's free access to Internet/Wi-Fi. Through the Federal Communication Commission (FCC) Affordable Connectivity Program, households receiving federal housing assistance were eligible to receive a discount of up to \$30 per month for internet/Wi-Fi and a one-time discount of \$100 to purchase a computer or tablet from their provider. Many broadband providers had committed to offer a broadband tier for those eligible at or below the cost of the subsidy.

SNRHA continues its HCV homeownership and housing counseling programs to assist low-income families reach the dream of owning a home of their own and moving out of subsidized housing. Between January 1, 2024, and December 31, 2024, six (6) SNRHA HCV participants became homeowners. Housing counseling, through SNRHA's HUD certified Housing Counselors, is utilized as a part of regular

programming for Family Self-Sufficiency participants who are interested in “seeking, financing, maintaining, renting, or owning a home”. We have a total of six (6) HUD Certified Housing Counselors in the Supportive Services Department.

SNRHA continues to improve on its Section 3 program, especially while continuing the revitalization of its James Down Towers and Hulum Homes sites and its Choice Neighborhood Implementation grant for Marble Manor. The Section 3 program currently has a list with 157 interested participants. SNRHA will invite residents to receive training and/or employment within those PH sites and the surrounding low-income communities while working with contractors. The future of HUD Section 3 reporting will focus on labor hours attained. No reports were due in 2024.

In 2024 SNRHA was awarded a \$3,000,000, 4-year Jobs Plus grant to open and operate a workforce center to serve residents at six public housing developments on the Historic Westside. The purpose of the Jobs Plus program is to develop locally-based, job-driven approaches to increase earnings and advance employment outcomes through job readiness, connection to employers, job placement, educational advancement in technology skills and financial literacy for residents of public housing. The Jobs Plus program addresses poverty among public housing residents by incentivizing and enabling employment through income disregards for working families and providing resources and services including intensive case management, designed to build a culture of long-term economic self-sufficiency.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The SNRHA is not designated as a troubled agency.

Discussion

The Southern Nevada Regional Housing Authority Capital Fund Program (CFP) Funds are being used to finance comprehensive modernization of Public Housing Units utilizing HUD Tools such as the Rental Assistance Demonstration (RAD), Section 18/RAD Blend and Faircloth to RAD conversion. CFP funds are also being utilized to provide gap funding for new construction and preservation of affordable housing units under the Home Means Nevada Initiative, Clark County Community Housing Fund and Mixed Finance Program. The SNRHA also continues to utilize its CFP funds for required capital improvements. The SNRHA and City of Las Vegas was recently awarded a \$50 million HUD Choice Neighborhood Initiative (CNI) Implementation Grant for the redevelopment of Marble Manor Historic Westside.

SNRHA's most recent RAD and LIHTC projects include:

As part of HUD’s Section 18 repositioning strategy the SNRHA is continuing the comprehensive modernization of the 200-unit James Down Towers Senior Housing Development under HUD Section 18/RAD Blend Program. Under this program 60% of the units (120) units are Project Based Voucher (PBV) units and 40% of the units (80) units are RAD PBV units. The property is utilizing 4% LIHTC Tax-Exempt

Bonds, City of Las Vegas Volume Cap Bonds, Affordable Housing Program Target Funds and CFP funds for the rehabilitation. The first one hundred units have been completed and reoccupied with the remaining one hundred units, under construction. Construction began in June 2023 and is scheduled for completion in July 2025.

The agency submitted and received approval for a 9% Low Income Housing Tax Credit application to convert the fifty-nine (59) unit Hullum Homes Development from public housing to project-based voucher units under the RAD Program. Rehabilitation construction began in October 2023 with a completion date of January 2025. Forty-four (44) units have been completely renovated and occupied.

In November 2021, under its Choice Neighborhood Initiative (CNI) Program, HUD awarded an agreement to the Southern Nevada Regional Housing Authority and City of Las Vegas to create a Transformation Plan for the Historical Westside of Las Vegas with the Marble Manor Development. The Transformation Plan was finalized in November 2023 and approved by HUD in February 2024. The agency submitted a CNI Implementation Application in February 2024 and was one of eight (8) cities awarded and Implementation Grant in July 2024. The total amount of the award is \$50 million dollars to support the housing, people and neighborhood sectors over the eight (8) of the redevelopment process. The development will create 627 new units of which 235 will be replacement units for current Marble Manor Residents as well as 254 units up to 60% AMI and 138 units at 80% AMI or above. Demolition and construction of the first phase of the development is scheduled for July 2025 with the second phase starting January 2026. The project will be completed in five phases on eight years.

An additional Request for Proposal was issued to partner with developers to increase the amount of affordable and supportive housing throughout Southern Nevada. The SNRHA awarded over three hundred (300) project-based vouchers supporting eleven (11) additional affordable housing developments.

The SNRHA is in the process of developing new affordable housing on four of its vacant parcels totaling an additional four hundred fifty-two (452) units. New construction is scheduled to begin February 2025 for a fifty-nine (59) unit, three-story building will be constructed on 1.3 acres as part of Marion Bennett Apartments Phase II in the City of Las Vegas. This building will have a senior preference designation. The Senator Joe Neal Apartments will be one hundred ninety-two (192) new units on 5.85 acres of the former Rose Gardens and Casa Rosa Apartments in North Las Vegas. This building will have a senior preference and is scheduled to begin construction in April 2025. Construction began in January 2025 for one hundred twenty-one (121) new units on the 6.01 acres site at 28th & Sunrise in the City of Las Vegas and eighty (80) new units at a 5.15 acres site at the intersection of Duncan and Edwards in the City of Las Vegas. In addition to these units the agency began preservation construction in February 2025 for the one hundred (100) unit Janice Brooks Bay Apartments in Clark County. This property which is part of the agency's non-aided portfolio will be overlaid with fifty-two (52) project-based vouchers and LIHTC units. All of these developments are scheduled for completion in 2026.

Funding from the State of Nevada Housing Division Home Means Nevada, Clark County Community Housing Fund, HOME Funds from the City of Las Vegas, Clark County, City of North Las Vegas as well as SNRHA Capital Fund, Affordable Housing Funds and LIHTC are part of the mixed financing to develop these units. The SNRHA is also taking advantage of HUD's Faircloth to RAD repositioning program by overlaying one hundred fifty (150) Faircloth Public Housing Unit allocations and converting them to Project Based Voucher units.

The Authority's continues other modernization activities addressing necessary work items in order of priority as established in the Capital Plan.

Plans are in process to upgrade the 220-unit Arthur Sartini Plaza infrastructure utilizing Clark County Community Housing Funds. The SNRHA has solicited a proposal from an architectural firm to complete design drawings for this work to include water and waste lines, energy efficient heating and ventilation system and windows.

The agency is analyzing their public and affordable housing portfolio for possible repositioning as well as exploring options to develop more affordable housing on its remaining vacant land throughout Southern Nevada. These developments will be mixed-income, mixed-financed developments including public and affordable housing.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The following sections outline the City's approach to addressing homelessness and other special needs through its continued involvement in Regional Homeless Coordination efforts and community partnerships.

The City of Las Vegas utilizes ESG funding to support the Integrated Housing Program, Prevention and Diversion, and Relocation Assistance. These services include targeted outreach to individuals experiencing homelessness, addressing their immediate needs, and facilitating their transition to permanent housing. Additionally, housing relocation and prevention/diversion services are provided to prevent families from entering emergency shelters or living in unsuitable public spaces.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The city of Las Vegas has implemented the Multi-Agency Outreach Resource Engagement (MORE) Teams to extend support directly to individuals living on the streets. These teams, in partnership with nonprofit agencies, offer street outreach services and connect individuals with vital resources, including housing assessments and transportation to service providers. The team assesses individuals for service referrals, thereby connecting them with emergency shelters, housing or critical services, and providing them with urgent, non-facility-based care.

The City of Las Vegas' Street Medicine program brings quality, accessible medical care to unsheltered homeless communities in the city limits. This program provides direct health care services literally on the street or in homeless encampments and works with homeless shelters and the Courtyard Homeless Resource Center to address the health care needs of the guests residing in those facilities. Providing care directly to homeless individuals living on the street reduces the use of the emergency room as a primary care facility and prevents medical conditions from deteriorating to the point of needing emergency care, while fostering an understanding of appropriate use of various levels of medical care & attention. The team strives to discover potential health concerns in the homeless communities of Las Vegas and to treat prevalent health issues through medication, continuity of care, and education.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City of Las Vegas plays a crucial role in addressing the emergency shelter and transitional housing needs of individuals and families experiencing or at risk of homelessness. Through a range of targeted programs, the City provides rapid assistance, supports the transition to permanent housing, and works toward ending homelessness while promoting long-term housing stability within the community.

1. **Integrated Housing Program** – Designed to connect individuals and families experiencing homelessness with contracted housing units, this program focuses on overcoming immediate barriers to securing permanent housing, shortening the duration of homelessness, and linking participants to community resources for sustained housing stability. This program facilitates a rapid exit from homelessness by relocating individuals and families from the Courtyard to private units and rooms, providing temporary shelter.
2. **Relocation Assistance** – This initiative supports individuals and families transitioning out of City of Las Vegas housing programs by providing emergency moving assistance, including rental application fees, deposits, and utility payments, helping bridge financial gaps associated with relocation.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The Courtyard Homeless Resource Center is a navigation center committed to addressing homeless in the city. Operating as a low-barrier facility, it serves as a sanctuary for individuals experiencing homelessness, offering respite from the streets and comprehensive access to essential resources under one roof. The center operates around the clock, ensuring accessibility for individuals in need. Its services encompass a wide range of support, including medical assistance, housing solutions, benefits support, and employment opportunities. Notably, it stands out as the sole low-barrier facility in the area, accommodating guests with their pets and providing a safe outdoor space for overnight stays.

Operating 365 days a year, 24 hours a day, The Courtyard ensures accessibility without imposing restrictive measures and fosters a welcoming environment for guests to seek support and begin their journey towards stability. With a focus on shortening the duration of homelessness, The Courtyard offers comprehensive services including housing assessments, medical and mental health support, legal assistance, employment and educational opportunities, income and benefit aid, and laundry facilities.

Additionally, The Courtyard facilitates access to affordable housing by providing assessments, connecting guests with resources, and offering guidance in navigating the housing market. It also prioritizes preventing recidivism into homelessness by providing wraparound services such as case management, counseling, and life skills training, which address the underlying factors contributing to homelessness and promoting housing stability.

The City of Las Vegas' Homelessness Prevention & Diversion Program plays a critical role in reducing the number of people who experience homelessness by addressing the root causes, such as financial instability and housing insecurity. Through this program, the city offers emergency rental assistance, housing navigation services, and case management to help individuals avoid eviction and maintain stable housing. By intervening early and helping people avoid homelessness or quickly return to housing, the

program reduces the long-term social and economic costs associated with homelessness, including the strain on healthcare and mental health systems and social services. The Prevention & Diversion program also improves the quality of life for vulnerable populations by reducing the stress and trauma associated with facing homelessness, fostering housing stability and reducing the cycle of homelessness.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The Second Chance Employment Program, administered by the city of Las Vegas, offers low-income individuals with a history of incarceration who are risk of becoming homeless upon release, access to employment opportunities and supportive services to achieve economic stability and housing. It promotes second chance hiring practices and aims to break the cycle of poverty and recidivism by providing fair opportunities for all.

The City of Las Vegas Recuperative Care Center (RCC) is designed to address acute/post-acute hospital discharges for individuals who are homeless. The guests served by this project are recovering from an acute illness or injury that would not necessitate continued hospitalization but would be exacerbated by their living conditions (i.e. literal homelessness) and who would not be accepted into an existing shelter system due to requiring a higher level of care than shelter systems are equipped to handle (as well as potential liability issues associated with appropriateness for addressing level of care needs). The RCC is a 38-bed facility that concurrently addresses medical illness/injury and social issues that have directly/indirectly contributed to an individual's experience of homelessness. Every RCC Guest receives continued medical treatment and attachment to Intensive Case Management (ICM) to have identified barriers appropriately and expeditiously addressed, to facilitate transition into self-sufficiency.

Discussion

AP-70 HOPWA Goals– 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:

Short-term rent, mortgage, and utility assistance payments	114
Tenant-based rental assistance	22
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	48
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	23
Total	207

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City partnered with unincorporated Clark County, City of North Las Vegas, and the City of Henderson to assess fair housing barriers in Southern Nevada, as identified in the Regional Analysis of Impediments completed in 2025.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In 2021, the City of Las Vegas approved the Civil Penalty Fund Resolution to address barriers to affordable housing and support the revitalization of blighted areas. This fund is designed to collect civil penalties from outstanding liens and reinvest those resources into low-income neighborhoods. It provides microgrants and various programs to enhance community conditions. Services funded by this initiative include offering free fencing for vacant properties to deter homeless encampments, neighborhood beautification efforts, exterior home repairs, desert landscaping, improvements to multi-family housing, and other services aimed at improving the quality of life in these areas.

The City of Las Vegas' Uniform Development Code was created with the purpose of establishing a system of fair, comprehensive, consistent and equitable regulations, standards and procedures for the review and approval of all proposed development, divisions, and mapping of land within the City in a manner consistent with State law. In January 2023, City Council adopted an ordinance to amend the Las Vegas Municipal Code (LVMC) Title 19, which added a new chapter governing bonuses and incentives for affordable housing development.

Additionally, the City will continue its partnership with Silver State Fair Housing Council to address fair housing barriers and provide fair housing resources to City of Las Vegas residents. Silver State is funded by the City of Las Vegas to provide free fair housing training for the general public, real estate/property management, City of Las Vegas employees, and City of Las Vegas grant subrecipients.

Discussion:

The City will continue to develop collaborative partnerships with organizations, community groups, and developers to work together to identify and implement policies that encourage, increase, and preserve affordable housing.

AP-85 Other Actions – 91.220(k)

Introduction:

The City of Las Vegas continues to allocate federal funds to support programs that expand access to affordable housing, prevent and reduce homelessness, enhance community safety and livability, create economic opportunities for low- to moderate-income individuals, and provide educational enrichment. These grant funds are strategically directed toward assisting low-income neighborhoods and residents, ensuring resources are allocated efficiently to meet the needs of eligible Las Vegas communities.

Citizen participation plays a key role in this process, with open public meetings, evaluations of past projects and performance, and assessments of changing community needs and development trends. The Community Development Recommending Board (CDRB), representing community concerns and perspectives, advises the City on fund allocations for the Community Development Block Grant (CDBG) and Housing Opportunities for Persons with AIDS (HOPWA) programs.

Actions planned to address obstacles to meeting underserved needs

The City of Las Vegas is committed to overcoming barriers in providing HOME-ARP supportive services to underserved populations. Planned actions includes Expanding Outreach and Engagement – Enhancing outreach efforts to reach individuals and families experiencing homelessness or housing instability, ensuring they are aware of available services. Strengthening Partnerships – Collaborating with local service providers, nonprofit organizations, and regional agencies to improve service delivery and expand access to supportive housing resources. Targeting High-Need Populations – Prioritizing assistance for individuals with the greatest vulnerability, including those with disabilities, survivors of domestic violence, and people at risk of chronic homelessness. Reducing Barriers to Services – Implementing low-barrier entry policies, streamlining application processes, and providing case management to help individuals navigate housing and support systems. Enhancing Data Collection and Reporting – Utilizing the Homeless Management Information System (HMIS) and other tracking tools to monitor program effectiveness, identify service gaps, and make data-driven improvements. Providing Wraparound Support Services – Expanding access to essential supportive services such as mental health care, substance abuse treatment, job training, and life skills development to promote long-term housing stability.

Actions planned to foster and maintain affordable housing

The City is reviewing several future affordable housing projects that will preserve or add new affordable housing units throughout the City. In addition, the City is working to identify other projects that will expand and maintain the affordable housing stock in the City of Las Vegas.

Developers have been selected to begin development of vacant land parcels in the Historic Westside. Development will be limited to Affordable Housing consisting of single-family homes for first time homebuyers and/or to multi-family rental units. The City will be conveying the land to the developer and affordability requirements will be in place for a period of up to 20 years.

The Safe Home Improvements Funding and Training Program (SHIFT) is a proactive initiative designed to assist homeowners in addressing potential code concerns and promoting neighborhood safety and livability. Eligible households may receive funding and technical assistance to repair, improve, and preserve their homes while ensuring compliance with the City of Las Vegas Zoning and Municipal Code. This program also helps remediate health and safety hazards and supports homeowners in resolving Code Enforcement issues.

The Older Adult Home Modification Program provides financial assistance of up to \$5,000 for low-income seniors (ages 62 and older) to enhance home safety and mobility. Through this program, eligible residents can receive modifications such as grab bars, wheelchair ramps, and other improvements that support aging in place. The program also offers staff support to help homeowners navigate the process, coordinate work, and communicate with contractors to ensure safe and sanitary housing for older adults.

The DRIP (Water Leak Repair Program) assists eligible households with incomes below 80% AMI in addressing continuous water usage detected by the Las Vegas Valley Water District (LVVWD). The program offers up to \$7,500 in funding for water leak repairs, providing financial support for critical repairs related to water conservation. DRIP also provides assistance in procuring contractors and offers staff support for navigating the program. The goal of this initiative is to promote water conservation and help residents remediate leaks in their homes, ensuring safe and sanitary living conditions.

Actions planned to reduce lead-based paint hazards

The City of Las Vegas has been awarded a 48-month HUD grant for Lead-Based Paint Hazard Control. The primary goal of the Las Vegas Lead Hazard Control / Healthy Homes Program is to create lead-safe and healthy housing in Las Vegas and reduce the incidence of childhood lead poisoning. The program will target four key zip codes in Las Vegas that are known to contain the oldest housing stock, with the highest likelihood of lead-based paint hazards, as well as those that contain units that are home to high-risk populations (young children, racial/ethnic minorities, and low income/underserved persons). The LVLHCHHP has outlined specific, measurable program objectives to be accomplished over the grant production period, which include: 1) Evaluating units for lead-based paint hazards; 2) Implementing lead hazard control activities; 3) Evaluating units for additional healthy homes hazards and conducting healthy homes hazard control activities; and 4) Providing skills training and economic opportunities for community members and providing community education and outreach. As of March 1, 2024 fifteen homes have been assessed for Lead-Based paint with 10 being positive and 5 having no lead hazards.

The LVLHCHHP expects to: provide education and outreach to families in the target area; provide skills training and/or education opportunities to contractors; conduct a minimum of 100 lead risk assessments and 85 healthy homes assessments; as well as perform lead hazard control work and healthy homes rehabilitations for at least 85 units. Finally, the LVLHCHHP expects to: increase blood lead screening rates in Las Vegas' young children; increase the number of affirmatively marketed lead- safe units in Las

Vegas; and would provide a comprehensive model for cross-discipline housing assessment that is critical to program sustainability.

Actions planned to reduce the number of poverty-level families

To combat poverty in the City of Las Vegas, comprehensive support services are being provided, tailored to the specific needs of poverty-level families. These services encompass housing assistance, employment opportunities, wraparound support, collaborative partnerships, prevention initiatives, and data-driven approaches. By integrating these strategies and leveraging existing programs, the city aims to create pathways to economic stability and self-sufficiency for vulnerable families.

Efforts to address poverty include funding for case management, housing support, employment training, credit repair, and other programs aimed at assisting low and moderate-income families in achieving economic independence. The city remains committed to assisting homeless individuals in establishing a stable income, offering educational and job resources, and improving access to transportation. With the expanded resources available at the Homeless Courtyard, accessing these services and referrals has become more convenient.

Moreover, the city plans to enhance access to workforce and educational opportunities for individuals at risk of or experiencing homelessness. The overarching goal is to broaden workforce development initiatives and job training programs to enable individuals to attain self-sufficiency through employment that provides a living wage. This initiative also seeks to connect individuals with available mainstream programs and services to enhance financial sustainability and reduce their vulnerability to homelessness.

The City will continue to allocate HOPWA funding to reduce the number of low-income persons with AIDS or other related diseases and their families. Agencies will provide a variety of housing and supportive services to the community. Including but not limited to short-term rent, mortgage and utility assistance to serve clients who are facing emergency financial need, tenant-based rental assistance to increase self-sufficiency, and case management to address stable housing needs, medical care, mental health, and access to financial and social service needs.

Actions planned to develop institutional structure

The city remains actively engaged with the Southern Nevada Homelessness Continuum of Care (SNHCoC), collaborating on the implementation of its initiatives, such as Coordinated Entry and CMIS/HMIS. As dedicated board members, we actively contribute to SNHCoC working groups, where we participate in the development of projects and policies aimed at fostering cooperation and collaboration within the community.

Actions planned to enhance coordination between public and private housing and social service agencies

The city will continue to engage in joint planning processes with public and private agencies to establish common goals, priorities, and strategies for addressing homelessness, housing affordability, and social

services needs within the community. By fostering collaboration and communication among agencies, the city aims to improve outcomes for individuals and families in need of housing and social services.

ESG funded housing and homeless services providers in Southern Nevada are required to participate in the Coordinated Entry (CE) system process. The CE system includes jurisdictional partners, nonprofit community providers, housing property owners, faith-based communities and volunteers. The system continues to enhance participation between social services agencies and public and private housing, and offers a coordinated process designed to streamline participant access to housing and services. The purpose of a Coordinated Entry System is to ensure that all people experiencing a housing crisis have fair and equal access and are quickly identified, assessed for, and connected to housing and homeless services based on their strengths and needs. It uses standardized tools and practices, incorporates a system-wide Housing First (no barriers to entry) approach, and, in an environment of scarce resources, coordinates housing support so that those with the highest vulnerability and most severe service needs, are prioritized.

Discussion:

In addition to the actions outlined above, the City will also participate in various housing roundtables at local, state and federal levels to explore and address impediments to affordable housing.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed

The City does not anticipate any program income being received before the start of the next program year.

2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan

N/A

3. The amount of surplus funds from urban renewal settlements

N/A

4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.

N/A

5. The amount of income from float-funded activities

N/A

Total Program Income

\$0

Other CDBG Requirements

1. The amount of urgent need activities

\$0

**HOME Investment Partnership Program (HOME)
Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City will not use any forms of investment beyond those identified in 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City does not currently utilize HOME funds for homebuyer activities. If HOME funds were used for a homebuyer program activity, City policy uses the recapture provisions of 24 CFR 92.254 (a)(4)(ii). It is believed this approach is the closest to normal market approaches to financing, the easiest for borrowers to understand, enable the deed restriction requirements of the alternative option to be avoided (which we believe constitutes a barrier to private financing participation), and better enables HOME funds to be marketed in coordination with other private lendings. The recapture approach essentially results in the ongoing commitment to maintaining a homeownership program because of regulatory requirements concerning the reuse of recaptured HOME funds for homebuyer assistance activity has been the City's goal and is in keeping with the basic HOME Program Descriptions.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City utilizes recapture revisions to recoup all or a portion of the direct HOME subsidy to ensure the unit or units remain affordable. These requirements are detailed in the City's HOME program Manual and included as conditions in HOME funding agreements. All guidelines and requirements that address resale or recapture, as required in 92.254 of the HOME rule, are outlined in the City of Las Vegas' HOME Program Manual.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Las Vegas has no plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

5. If applicable to a planned HOME TBRA activity, a description of the preference for persons with special needs or disabilities. (See 24 CFR 92.209(c)(2)(i) and CFR 91.220(l)(2)(vii)).

Not applicable.

6. If applicable to a planned HOME TBRA activity, a description of how the preference for a specific category of individuals with disabilities (e.g. persons with HIV/AIDS or chronic mental illness) will narrow the gap in benefits and the preference is needed to narrow the gap in benefits and services

received by such persons. (See 24 CFR 92.209(c)(2)(ii) and 91.220(l)(2)(vii)).

Not applicable.

7. If applicable, a description of any preference or limitation for rental housing projects. (See 24 CFR 92.253(d)(3) and CFR 91.220(l)(2)(vii)). Note: Preferences cannot be administered in a manner that limits the opportunities of persons on any basis prohibited by the laws listed under 24 CFR 5.105(a).

Not applicable for HOME projects. A preference was established for HOME-ARP rental projects. The City will give preference for HOME-ARP affordable housing units to the qualifying population categories of at risk of homelessness and other populations with the greatest risk of housing instability.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

- 1. Include written standards for providing ESG assistance**
(may include as attachment)
- 2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.**

Housing and homeless service providers receiving funding from the Department of Housing and Urban Development (HUD) through the Southern Nevada Continuum of Care, as well as ESG funding through the City of Las Vegas, are required to participate in the Coordinated Entry (CE) System and enter data into the Homeless Management Information System (HMIS). Participating provider agencies must adhere to CE system policies and procedures, accept only participants referred through CE, maintain a low-barrier approach to services and housing, and ensure fair and equal access. Additionally, providers are responsible for implementing appropriate safety planning, establishing and sharing written eligibility standards, communicating vacancies, engaging in system planning, contributing data to HMIS, training staff, and upholding client rights while ensuring individuals are informed of their rights and responsibilities.

The Southern Nevada CE system provides multiple access points for individuals and families experiencing or at risk of homelessness. Those who choose to participate in HMIS sign a Release of Information (ROI) form, allowing the completion of the appropriate Southern Nevada community housing assessment. This process helps providers engage individuals and families in housing and supportive services.

Clients are screened during intake using various assessment tools designed to collect only the necessary information to determine their level of need and eligibility for housing and services. These tools are tailored to specific subpopulations, including youth, individuals, families, and those experiencing chronic homelessness, and are adapted to reflect clients' developmental capacities. A person-centered approach

is integrated into the assessment process, considering clients' strengths, goals, risks, and protective factors while ensuring assessments are understandable and sensitive to lived experiences.

Resource matching is based on need and vulnerability, with priority given to the most vulnerable clients for available housing and services. Client reassessments occur both at the individual and provider levels, with ongoing case management and regular progress evaluations throughout program participation.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Las Vegas issues a Request for Proposal (RFP) to invite qualified organizations to submit applications for funding consideration. This process evaluates each applicant's organizational structure, staffing, understanding of the scope of work, and relevant experience. Funding recommendations are made by the Community Development Recommending Board (CDRB), which is appointed by the Mayor and City Council. Representing the community's professional concerns and perspectives, the CDRB advises the City on the allocation of ESG and other federal funds.

With support from the Department of Neighborhood Services staff, the CDRB reviews applications, assesses agency qualifications, and recommends ESG fund allocations based on community needs. Applications undergo an initial review for eligibility and completeness before being evaluated by the board. The review process involves a detailed assessment of each eligible proposal, considering program design, funding criteria, and both national objectives and priorities outlined in the City of Las Vegas' Consolidated Plan.

The board's funding recommendations are presented to the Las Vegas City Council, followed by a Public Hearing, after which the final project selections are approved for submission to HUD.

The annual planning process follows consistent steps, though timelines may vary:

- a. Identifying community development issues, needs, and concerns through public meetings and citizen input.
- b. Developing community development goals and preliminary strategies with input from staff and residents.
- c. Sharing grant funding opportunities with agencies and individuals.
- d. Submitting project applications.
- e. Selecting projects through the following steps:
 - I. Review of applications by the review committee and CDRB.
 - II. Presentation of CDRB recommendations to the Las Vegas City Council.
 - III. Holding a Public Hearing before the Las Vegas City Council and finalizing project selections for HUD submission.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with

homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Las Vegas participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness. The City is also part of the Southern Nevada Homelessness CoC, which has a process in place for regional collaboration on homeless issues and discussions related to ESG funding that respects each individual political jurisdiction. The CoC board maintains a seat for at least one currently or formerly homeless member. These individuals are also invited to be a part of the various work groups and subcommittees. These individuals are encouraged to provide input into all aspects of the CoC's planning activities, like assessing needs and setting priorities through performance evaluation. The city also participates in several CoC working groups which oversee the planning, operations and activities of the CoC, including the Point-In-Time (PIT) of the homeless population, reviewing potential CoC projects, and any other activities under the CoC. The City of Las Vegas will continue to provide a forum for citizens to contribute information, ideas, and input on service ideas and strategies on how residents can benefit from existing grant programs and services.

5. Describe performance standards for evaluating ESG.

The City evaluates the success of ESG programs by reviewing regional performance standards established by the SNH CoC which are captured and reported in the Southern Nevada Homeless Management Information System (HMIS). These reports are regularly recorded and entered as real-time data and all reports are unique to homeless goals and objectives. Subrecipients are required to submit regular reports which are reviewed by staff. These reports are used to ensure ESG compliance with regulations and local written standards as well as confirming that program goals are being met. ESG programs are also subjected to "on-site monitoring." The SNH CoC has hired an External Monitoring Group to monitor the SNH CoC programs as well as ESG programs. This group has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans and evaluation of federally funded agencies. The basis for monitoring is to address findings and provides recommendations for program improvements.