



# HUD Annual Action Plan FY 2024-2025

Prepared by the Department of Neighborhood Services May 2024

# Executive Summary

## AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

### 1. Introduction

The submission of the Annual Action Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating several grant programs into one proposal. These programs include Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Act (HOME), and Housing Opportunities for Persons with AIDS (HOPWA). HUD announced the 2023-2024 allocation amounts for CDBG, ESG, HOPWA, and HOME on May 7, 2024. The award allocations are as follows:

- CDBG \$5,237,805
- ESG \$467,886
- HOME \$2,195,209
- HOPWA \$3,687,862

**Total Allocation: \$11,588,762**

The City of Las Vegas (CLV) leverages funding to provide valuable services to our most vulnerable citizens, below are estimated 2024-2025 funding amounts which may change based on tax revenue and the announcement of Nevada allocations:

- Account for Affordable Housing Trust Fund (AAHTF) \$1,144,792
- State HOME \$342,189
- Redevelopment Set-Aside estimated \$2,100,000
- General Funds \$5,000,000

The City of Las Vegas describes its July 1, 2024 – June 30, 2025 initiatives as providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for the homeless and low and moderate-income households using the aforementioned aggregate funds. Neighborhood Revitalization and Engagement are also at the forefront of our efforts as the City works to implement the strategies described in its HUD-approved Neighborhood Revitalization Strategy Area (NRSA) Plan for the Historic Westside in Ward 5 and in its HUD-approved East Las Vegas Ward 3 Neighborhood Revitalization Strategy Area (NRSA).

### 2. Summarize the objectives and outcomes identified in the Plan

The City's 2024-2025 Action Plan discusses community revitalization, redevelopment, homeless services, and community partnerships that will be carried out with the goal of reducing homelessness, providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for low and moderate-income households. The City of Las Vegas, along with its many community partners, intends on implementing the following strategies in order to achieve its objectives:

Neighborhood Revitalization: Implement measures to prevent neighborhood blight and improve neighborhood empowerment through programs such as Keep Las Vegas Beautiful, Neighborhood Partners Fund (NPF), and Be Neighborly in partnership with community organizations that support neighborhood preservation and positive transformation.

Enhance Senior Services: Improve living conditions and access to supportive services, meals and resources for Seniors that will promote safely and securely aging in place.

Continuum of Care and Homeless Services: Develop partnerships to expand access to services, provide assessments, bridge gaps, case manage and provide job opportunities for homeless individuals including veterans, service members and their families. In addition, exploring creative avenues to support and connect released prisoners to housing and community resources.

Health and Wellness: Increase access to healthcare for homeless and low-moderate income individuals including those who have been historically underserved by fostering organizational and individual health literacy through community-based health education, health professional development; and through the development and construction of Health and Wellness Centers to be operated by Federally Qualified Health Centers (FQHC).

Diversity, Equity and Inclusion: Commitment to incorporate a DE&I lens in our work.

### **3. Evaluation of past performance**

An evaluation of agencies to receive funding is led by the Community Development Recommending Board (CDRB) which is appointed by City Council to obtain input from citizens in their respective wards. It is a committee of up to thirteen (13) members who review the applications, attend presentations by the applicants, and discuss recommendations for funding.

City of Las Vegas staff conducts Risk Assessments based on the agency past performance, compliance with program performance measures, desk and on-site monitoring, as well as programmatic and financial capacity of the program. The Low, Medium or High-Risk scoring is completed on the Risk Assessments, as well as narrative data that supports the scoring outcomes. The Risk Assessments are provided to the corresponding agency, as well as provided to the CDRB for review before agency presentations and deliberations.

The CDRB makes 2nd year funding decisions on overall agency performance and the performance measures outlined in the program agreement. Based on those performance measures, agencies are invited to present to the CDRB to explain any compliance issues they have had over the prior program year, as well as corrective action plan moving forward. The CDRB deliberates after reviewing the Risk Assessments, performance measures and presentations from the agency, to vote on the 2nd year funding decision.

The City partnered with thirteen (13) agencies to carry out its CDBG Public Services programs for low-income, seniors, disabled persons, and the homeless. As of February 28, 2024, they assisted a total of 766 extremely low, very low, and moderate-income households. The types of households included

senior citizens, female heads of household, and disabled persons and made 5,987 referrals to housing, employment, education, application assistance, medical, mental health, basic needs, transportation, and other services.

The City partnered with two (2) agencies to carry out Street Outreach services using ESG funding. As of February 29, 2024, the Salvation Army of Nevada has assisted 477 homeless individuals, and WestCare of Nevada has provided an additional 1,021 homeless individuals with outreach services for FY 2023. The City also utilized ESG funds to support two (2) Rapid Rehousing projects in FY 2023. As of February 29, 2024, Caridad Charity has assisted 14 individuals, and Salvation Army of Nevada has assisted 30 individuals with housing.

The City has continued to use its HOPWA dollars to partner with (seven) 7 HOPWA agencies to carry out programs within the HIV/AIDS community. Access to Healthcare Network Inc., Aid for AIDS of Nevada, CPLC Nevada, Inc., Economic Opportunity Board of Clark County, Golden Rainbow of Nevada, Inc., The Just One Project, and Women's Development Center offered an array of supportive services, TBRA, Permanent Housing services, STRMU, and PHP. As of February 29, 2024, the agencies provided a total of 206 households with direct housing services, and 665 households with supportive services, whose incomes ranged from Extremely Low to Moderate-Income.

#### **4. Summary of Citizen Participation Process and consultation process**

The City of Las Vegas follows its Citizen Participation Plan to provide all citizens the opportunity to participate in the planning, implementation, and assessment of the CDBG, ESG, HOPWA, and HOME programs. An evaluation of agencies to receive funding is led by the Community Development Recommending Board (CDRB) which is appointed by City Council to obtain input from citizens in their respective wards. It is a committee of up to thirteen (13) members who review the applications, attend presentations by the applicants, and discuss recommendations for funding. These are public meetings.

The participation of the CDRB, the agency application presentations and deliberation meeting agendas were all advertised in accordance with Open Meeting Law. On February 5, 2024, February 7, 2024 and February 15, 2024 the agendas were posted at City of Las Vegas City Hall, as well as on the City of Las Vegas' and The Nevada Public Notice websites for the Monday, February 12, 2024, Wednesday, February 14, 2024 and Monday, February 26, 2024 meetings. The meetings in their entirety are broadcast on YouTube and open for Public Comment throughout the proceedings. The meetings were open to all agencies and to all interested parties and was conducted in the handicapped accessible Council Chambers in Las Vegas City Hall. There were no public comments during the sessions.

The City of Las Vegas also launched a community engagement and outreach effort in the targeted area of Ward 3 formerly known as the Rafael Rivera Neighborhood. The survey covered various topics including community amenities, top community concerns, community resources, and improvements. Partnering agencies include the Metropolitan Police Department, Las Vegas Fire and Rescue, Clark County School District Police and the City of Las Vegas Marshal's.

Furthermore, the City has also initiated community engagement in key areas around the Meadows Walkable community in Ward 1, including 6 popup events and a Family Fun Day at a local park. Also,

one of the first initiatives to come from the East Las Vegas NRSA efforts was the Listos y Seguros pilot, a public safety and cleanliness project that was completed in February 2024. The Department of Neighborhood Services conducted six (6) community engagement events in the focus area that involved informational campaigns, public safety awareness, and neighborhood clean-ups.

On Tuesday, May 21, 2024 the City publicized the availability of its 2024-2025 HUD Annual Action Plan in the Las Vegas Review-Journal media outlet for comment and the Public Notice was available in English and in Spanish. It described how the public could access the Action Plan. In addition, the City uploaded a copy on its website, provided hard copies upon request, and invited the public to submit their written comments to the Department of Neighborhood Services. The Public Review and Comment period will end on Tuesday, April 30, 2024. The City met at the June 26, 2024 City Council meeting for final adoption of the plan. Online comments could also be submitted via the City's website at [www.lasvegasnevada.gov/councilcomment](http://www.lasvegasnevada.gov/councilcomment) prior to the City Council Meeting.

The plan was adopted on June 26, 2024, during the public City Council meeting. The meeting was properly noticed and posted at the following locations in accordance with the Noticing Standards outlined in NRS 241.020. The notice was posted at the City of Las Vegas website, the Nevada Public Notice website and City of Las Vegas City Hall.

#### **5. Summary of public comments**

No public comments were received. Please see attached Citizen Participation Plan.

#### **6. Summary of comments or views not accepted and the reasons for not accepting them**

No public comments were received. Please see attached Citizen Participation Plan.

#### **7. Summary**

The City's 2024-2025 Annual Action Plan describes the projects, programs and services that will be provided during the year. The subsequent projects, programs and services will address the following community needs: safe, suitable and affordable housing, safe and livable communities, community and individual enrichment and growth opportunities, and opportunities for low and moderate-income households. The program goals in the FY 2024-2025 Action Plan target community needs and focus on City Council priorities for addressing homelessness.

## PR-05 Lead & Responsible Agencies – 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	LAS VEGAS	Department of Neighborhood Services (DNS)
HOPWA Administrator	LAS VEGAS	Department of Neighborhood Services (DNS)
HOME Administrator	LAS VEGAS	Department of Neighborhood Services (DNS)
ESG Administrator	LAS VEGAS	Department of Neighborhood Services (DNS)

**Table 1 – Responsible Agencies**

### Narrative (optional)

The City of Las Vegas is responsible for the administration of CDBG, ESG, HOME, and HOPWA programs in addition to other funding sources. It administers programs that align with City Council Priorities and community needs; as well as, partnerships with local agencies and jurisdictions to broaden the reach of programs and services accessible to Low/Mod income residents.

### Consolidated Plan Public Contact Information

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City of Las Vegas, Department of Neighborhood Services  
495 S. Main Street Las Vegas, Nevada 89101

## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of Las Vegas, Department of Neighborhood Services is a part of a multiagency network whose mission is to address the special needs that plague our communities and eliminate homelessness. While the City's partnerships include participation in statewide outreach efforts, it also partners with non-profit organizations to provide invaluable and varied social services to low to moderate income residents and homeless citizens using its HOPWA, ESG, and CDBG Funds.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The city of Las Vegas has established The Courtyard Homeless Resource Center, which is a low-barrier hub for homeless individuals, offering comprehensive services to facilitate their transition to permanent housing and independent living. The program ensures accessibility and provides essential support services, including housing assessments, medical and mental health care, legal assistance, and employment opportunities. Additionally, The Courtyard collaborates with public and private health, mental health, and service agencies to enhance coordination and provide wraparound services aimed at ensuring sustained success with housing stability.

The City of Las Vegas continues to support programs and community partners to provide housing and health services in the community. The City released a Request for Proposal (RFP) to seek qualified applicants who provide opportunities for affordable housing, create safe and livable communities, and offer health services. The City identified several HOPWA programs to fund in order to provide direct housing and mental health services to residents. These funding decisions were made to enhance coordination between housing and health agencies and will increase positive health outcomes and support clients in obtaining and maintaining stable, safe, and affordable housing.

In 2023, the city of Las Vegas contracted with Consilience Group to examine how the homeless population accesses healthcare in our community and to develop a more connected and integrated network of agencies to address healthcare for the homeless in the Southern Nevada area. The proposed System of Care (SoC), driven by a shared value of health and wellness across sectors will support Social Determinants of Health (SDoH) screening, referrals, and streamlined service connections to address the health and social service needs of special and vulnerable populations.

This project will examine the existing healthcare system to identify gaps in services and unmet needs, propose projects that will address unmet needs and remove barriers to accessing care, and create systems to improve communication and patient referrals across systems.

To develop the System of Care, Consilience is convening a wide array of healthcare, housing, and social service agencies for a series of meetings and trainings to gain their insights and to engage them in the design and implementation of a System of Care. This working group includes representatives from the City of Las Vegas, City of Henderson, Clark County, the State of Nevada, public health organizations, Federally Qualified Health Centers (FQHCs), private healthcare providers, nonprofit service providers,

Managed Care Organizations (MCOs), police/law enforcement, fire department, and other emergency responders; hospitals and emergency room staff; court systems; specialty courts; drug and mental health courts; jails; non-profit agencies; and state and local mental health agencies.

To increase access to quality health care in underserved communities, the city will identify locations for the creation of new Health and Wellness Centers and construct the new facilities as funding becomes available. The city will contract with a Federally Qualified Health Centers (or look alike) to operate each new center. In addition to offering primary care and behavioral health services, each center will also offer services to meet the specific needs of the communities where they operate (geriatric services, dulas and midwives, chronic disease clinics, etc.). The first Health and Wellness Center began operating August 2023 with a focus on healthcare for the homeless and two additional Health and Wellness Centers are in the design phase.

The City has partnered with a FQHC to continue operating the Recuperative Care Center to address the aftermath of COVID-19 and to continue addressing health disparities amongst vulnerable populations. The RCC provides acute and post-acute medical care for people experiencing homelessness who are too ill or frail to recover from a physical illness or injury on the street or in a shelter but are not sick enough to stay in a hospital. This 38-bed facility addresses medical illness/injury and social issues that have directly/indirectly contributed to an individual's experience of homelessness. Every RCC Guest receives continued medical treatment and attachment to Intensive Case Management (ICM) to have identified barriers appropriately and expeditiously addressed to facilitate transition into self-sufficiency. Case managers will assess each individual to identify barriers and apply solutions to resolve those barriers.

The city is also an active participant in the development of the community-wide Mental Health Crisis Response System (988 Response System) that will offer appropriate services and placement options for individuals experiencing a mental health crisis that do not need to engage with the criminal justice or hospital systems.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

While Clark County Social Service primarily provides staff support for many activities within the Southern Nevada Homelessness Continuum of Care (SNH CoC), including strategic planning, inclement weather shelter coordination, Homeless Management Information System (HMIS) management, and HEARTH ACT implementation, the SNH CoC comprises local stakeholders, including the City of Las Vegas.

City of Las Vegas staff is actively engaged in the Coordinated Entry (CE) working group, consulting with participating projects and evaluating intake, assessment, and referral processes associated with CE. Additionally, the City participates in the annual homeless census (Point in Time Count) to identify homeless issues and service gaps. City staff also coordinates with HUD entitlement funds and contributes to the development and support of homeless services. Furthermore, City staff participates in various SNH CoC working groups to collaborate on regional efforts consistently.

The City also participates in the annual homeless census (Point In Time Count), identification of homeless issues and gaps in services, coordination of HUD entitlement funds, and the development and support of homeless services. City of Las Vegas staff also participates in several of the SNH CoC working groups on an ongoing basis to collaborate on regional efforts. The City specifically participates in the Evaluation Working group (EWG), which is responsible for leading efforts as it relates to CoC and ESG funding priorities, the collaborative application process, RFPs, and evaluations associated with homeless efforts and ESG coordination.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City of Las Vegas is an active member of Southern Nevada's CoC Evaluation Committee. ESG is a standing item on the SNH CoC EWG monthly meeting agenda, where ESG grantees including the City of Las Vegas provide information on the allocation of ESG funds, discuss the ESG application process, and develop written standards and reports on subrecipient monitoring. The SNH CoC EWG also reviews and approves the ESG written standards and HMIS administration policies. In accordance with Title 24 of the Code of Federal Regulations (24 CFR) 91.220(l)(4)(i) and 576.400(e) (1), The Southern Nevada Homeless Continuum of Care (CoC) developed written standards for the provision and prioritization of Emergency Solutions Grant (ESG) funding for the City of Las Vegas, the City of North Las Vegas, and Clark County. The required standards help to ensure that the ESG programs are administered fairly and systematically.

ESG funds will also support an in-house Housing Stabilization program, which supports individuals and families experiencing a housing crisis. The program provides homeless prevention services to people who are currently housed but at imminent risk of homelessness. Financial services include services to remain housed or connect clients to alternate housing arrangements. Prevention services are provided in the form of rental assistance, utility payments, arrears, or any combinations of services. Relocation services include application fees, deposits, and moving costs. These services are invaluable and help at-risk individuals and families avoid falling into homelessness.

All ESG sub-recipients are required to participate in HMIS and data gathered is shared with the SNH CoC ESG. The City of Las Vegas in conjunction with other ESG grantees work with the SNH CoC to ensure collaboration, non-duplication of services, and maximum use of resources. All data entered into HMIS is protected and kept private in accordance with the Clarity Nevada HMIS Governance Charter's Privacy Plan, and HMIS Data and Technical Standards.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

1	<b>Agency/Group/Organization</b>	United Way of Southern Nevada
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-Children Services-Elderly Persons Services-Persons with Disabilities Services-Persons with HIV/AIDS Services-Victims of Domestic Violence Services-homeless Services-Health Services-Education Services-Employment Services - Victims Regional organization Business Leaders Civic Leaders
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Strategy Non-Homeless Special Needs Market Analysis Economic Development Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	Department of Neighborhood Services staff participate on the United Way's Emergency Food and Shelter Program (EFSP) Board, which allocates food and shelter funds to homeless and non-homeless service agencies. Discussions at those meetings provide important input into the identification of gaps in the service system and priority needs in the community. The United Way also provides Community Connect, an online platform to assist with using community demographics and statistics on education, financial stability, health, and well-being for the purposes of planning and project development.

2	<b>Agency/Group/Organization</b>	Southern Nevada Homelessness Continuum of Care
	<b>Agency/Group/Organization Type</b>	Services - Housing Services-homeless Regional organization Planning organization
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy Anti-poverty Strategy
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The Southern Nevada Homelessness Continuum of Care (SNH CoC) Board is the official board acting on behalf of the Continuum of Care to take care of all related business requiring direction and/or formal actions and furthering the mission to end homelessness in Southern Nevada. They empower the CoC Evaluation Working Group (EWG), which consists of experienced representatives from public and private agencies, who bring a wealth of experience in public policy/administration, homeless services, domestic violence, and other sub-populations of homelessness. The CoC EWG oversees the planning, operations, and activities of the CoC. Together with the MWG (Monitoring Working Group), they develop the updates to ensure compliance with the regional 10-year strategic plan to end homelessness through: monitoring of performance measures and outcomes, conducting the services and housing gaps analysis, planning for the PIT, reviewing/recommending potential CoC projects, submission of the CoC application, HEARTH implementation, and any other activities under the CoC.
3	<b>Agency/Group/Organization</b>	Ryan White Planning Council
	<b>Agency/Group/Organization Type</b>	Services-Persons with HIV/AIDS
	<b>What section of the Plan was addressed by Consultation?</b>	HOPWA Strategy
	<b>Briefly describe how the Agency/Group/Organization was</b>	The City has a seat on the Ryan White Planning Council. The planning council meets monthly to discuss

	<b>consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	opportunities for service enhancement and coordination among the HIV/AIDS continuum.
4	<b>Agency/Group/Organization</b>	Silver State Fair Housing Council
	<b>Agency/Group/Organization Type</b>	Service-Fair Housing
	<b>What section of the Plan was addressed by Consultation?</b>	Housing Need Assessment
	<b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b>	The City of Las Vegas has a continued partnership with Silver State Fair Housing to provide fair housing resources to City of Las Vegas residents. In addition, it provides on-going training and education to city staff and community partners to ensure current guidelines and regulations pertaining to fair housing are being upheld.

**Table 2 – Agencies, groups, organizations who participated**

**Identify any Agency Types not consulted and provide rationale for not consulting**

N/A

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

<b>Name of Plan</b>	<b>Lead Organization</b>	<b>How do the goals of your Strategic Plan overlap with the goals of each plan?</b>
Continuum of Care	Clark County, Nevada	The Southern Nevada Homelessness CoC Board is the official board acting on behalf of the CoC to take care of all related business requiring direction and/or formal actions and furthering the mission to end homelessness in Southern Nevada. The goals of the CoC to address homeless and the prevention of homeless are adopted in full by the City of Las Vegas. <a href="http://www.helphopehome.org">www.helphopehome.org</a>
HELP HOPE HOME: Regional Plan to End Homelessness	Clark County Social Services Southern Nevada Homelessness Continuum of Care	Comprehensive assessment of homelessness and plan to fill gaps and end homelessness. LINK: <a href="http://helphopehome.org">helphopehome.org</a>

<p>Southern Nevada Regional Analysis of Impediments to Fair Housing</p>	<p>Clark County</p>	<p>The RAI outlines the impediments to fair housing choice identified in Southern Nevada and contains recommendations to overcome these impediments</p>
<p>Neighborhood Strategic Business Plan</p>	<p>City of Las Vegas, Neighborhood Services</p>	<p>This plan is updated annually to reflect the Department of Neighborhood Services' goals and measures for all the initiatives including homelessness, housing, and community and neighborhood revitalization.</p>
<p>HUNDRED Plan</p>	<p>City of Las Vegas</p>	<p>This plan was developed for the Westside Neighborhood (a HUD approved NRSA) and is a vital step in identifying the opportunities to link with the past and create a familiar bridge to the future. Presented within the Plan is a strong vision with practical projects, the stories of stakeholders and community members, improvement program ideas, and proposed regulation and zoning that together, will transform the Westside into a vibrant neighborhood.</p>
<p>Innovations in Education</p>	<p>City of Las Vegas</p>	<p>The City aspires to facilitate transformational change in a small group of 16 schools by coordinating efforts across multiple systems to achieve its overarching vision of Las Vegas schools in the impact zone to becoming a national model of school improvement and community engagement.</p>
<p>2050 Master Plan</p>	<p>City of Las Vegas</p>	<p>The City of Las Vegas 2050 Master Plan was adopted by the City Council in 2021. The plan includes the goal of becoming a leader in resilient, healthy cities, leveraging the innovative spirit of its residents to provide equitable access to services, education, and jobs. The plan was created based on feedback from the City of Las Vegas City Council, the Planning Commission, and 50 community outreach events and online surveys to obtain community input. The community input addressed several topics such as public safety,</p>

		homelessness, education, the drought, and general growth and development.
Vision 2045 Downtown Master Plan	City of Las Vegas	The City's master plan team includes a Citizens Advisory Committee, Executive Steering Committee, members from the Planning Commission and City Council, and City staff assisted by an outside consultant. Together, led by the Planning Department, they will conduct public outreach, visioning, goal setting, and plan development over the course of the next year. The final product will provide a framework for Las Vegas to achieve the desired economic, social, cultural, and quality of life future vision for the next 30 years.
Reinvent Schools	City of Las Vegas	This program has been a beneficial resource in the community valuing and supporting boys and young men of color. It is about changing community conditions to ensure all young people reach their fullest potential. The ultimate result of empowering youth, investing in our shared future, and collective prosperity.
So. NV Comprehensive Economic Development Strategy	Las Vegas Global Alliance (LVGEA)	The strategy is the result of a joint effort between LVGEA and over 300 stakeholders in Southern Nevada with the purpose of diversifying Southern Nevada's economy and laying the foundations for long-term economic stability.

Table 3 – Other local / regional / federal planning efforts

**AP-12 Participation – 91.105, 91.200(c)**

**1. Summary of citizen participation process/Efforts made to broaden citizen participation. Summarize citizen participation process and how it impacted goal-setting.**

The Community Development Recommending Board (CDRB) was established as a committee to support citizen participation in the allocation of federal (entitlement) funding to Las Vegas agencies that provide services to extremely low, very low, and moderate-income households. The CDRB is comprised of thirteen members selected by the Las Vegas Mayor and City Council to represent the six wards.

Additionally, the City Wards that have a concentrated number of extremely low, very low, and moderate-income households have a higher number of members on the Board to ensure the welfare of those targeted wards are addressed.

The participation of the CDRB, the agency application presentations, the evaluation and deliberation meeting agendas were all advertised in accordance with Open Meeting Law. On February 5, 2024, February 7, 2024 and February 15, 2024 the meeting agendas were posted at City of Las Vegas City Hall, as well as on the City of Las Vegas' and The Nevada Public Notice websites for the Monday, February 12, 2024, Wednesday, February 14, 2024 and Monday, February 26, 2024 meetings. The meetings in their entirety are broadcast on YouTube and open for Public Comment throughout the proceedings. The meetings were open to all agencies and to all interested parties and was conducted in the handicapped accessible Council Chambers in Las Vegas City Hall.

### Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons
1	Public Meeting	Non-targeted/broad community	CDRB Public Meeting was held on 2/12/2024 for agency presentations to the CDRB Board.	No public comments received	N/A
2	Public Meeting	Non-targeted/broad community	CDRB Public Meeting was held on 2/14/2024 for agency presentations to the CDRB Board.	No public comments received	N/A
3	Public Meeting	Non-targeted/broad community	CDRB Public Meeting was held on 2/26/2024 for the CDRB Board deliberations of funding awards.	No public comments received	N/A
4	Newspaper Ad	Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	Publication in Las Vegas Review Journal on Tuesday, May 21, 2024	No public comments received.	N/A

5	Public Meeting	Non-targeted/broad community	City Council Meeting on 6/26/2024 to approve the Action Plan.	No public comments received	N/A
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Table 4 – Citizen Participation Outreach

## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

The funding resources below will support the City's efforts to end homelessness, construct affordable housing, serve special needs populations, and provide public services to disenfranchised communities.

#### Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	Public-federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	5,237,805	0	2,658,280.80	7,896,085.80	7,896,085.80	These funds will be used to fund capital improvement projects as well as public service activities that directly benefit low to moderate-income residents.
HOME	Public-federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,195,209	0	2,708,043.00	4,903,252	4,903,252	HOME funds are leveraged by State of Nevada HOME and Low Income Housing Trust Funds. They will be used to fund the development and retention of affordable housing units throughout the community.
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	3,687,862	0	2,312,292.98	6,000,154.28	6,000,154.28	The City partners with its community agencies who use these funds to provide housing and supportive services to individuals living with HIV/AIDS.
ESG	Public-federal	Conversion and rehab for transitional housing Financial Assistance Overnight	467,866	0	149,457.12	617,323.12	617,323.12	The City partners with its community agencies by issuing funds to non-profit providers who deliver

		shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing						essential services, conduct street outreach, and shelter to homeless families and individuals. Additionally, providers deliver rapid rehousing financial assistance and stabilization services to homeless families and individuals, and prevention services to families and individuals at risk of homelessness. In addition, the City utilizes funds to support temporary housing operations.
Other	Public-state	Acquisition Homeowner rehab Housing Multifamily rental new construction Multifamily rental rehab	332,577	0	332,577	665,154	332,577	State of Nevada HOME will be used to fund the development and retention of affordable housing units throughout the community.
Other	Pubic-state	Acquisition Housing Multifamily rental new construction Multifamily rental rehab	1,971,836	0	1,581,836.00	3,553,672	1,971,836	Account for Affordable Housing, formerly known as Low Income Housing Trust Funds, will be used to fund the development and retention of affordable housing units throughout the community.
Other	Public-local	Admin and Planning Housing Permanent housing placement Public Services Short term or transitional housing facilities Supportive services	1,635,769.28	0	0	0	\$624,231	Redevelopment 9% Set-Aside is used to provide housing stability for persons experiencing homelessness

**Table 1 - Expected Resources – Priority Table**

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City is committed to supporting health and wellness, as well as sustainability and affordability in our neighborhoods. During this FY the City has leveraged over \$1 Million in non-federal dollars to support

the city-funded MORE Teams who provide daily outreach in the community and connect homeless individuals to immediate services. The city also committed over \$7.1 Million in General Funds through the Department of Neighborhood Services to support the operations of The Courtyard Homeless Resource Center and serve homeless individuals through case management and workforce development in addition to \$3.265 Million to support operations of the Recuperative Care Center. An estimated \$1.3 Million of non-federal funds has been used toward bridge, transitional housing and supportive resources for the homeless.

The City satisfies matching requirements for the HOME Investment Partnerships Program by leveraging State and Private Activity Bond dollars to HOME Projects.

**If appropriate, describe publicly owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

Promoting vibrant mixed-income communities and improving economic mobility can be achieved by providing affordable housing throughout the city. The City of Las Vegas has identified three vacant land parcels owned by the Bureau of Land Management, located in Wards 1, 4, and 6. These parcels are designated for future multi-family affordable rental housing, which will be available to seniors, mixed-income families, and veterans. Developers will be selected through the RFP process and the land will be conveyed through direct land sale.

Ward	Development	RFP Timeline	Acreage
Ward 1	mixed-income multi-family housing	January – March 2024	10.96
Ward 4	Multi-family senior housing	March-May 2024	10.34
Ward 6	Multi-family veteran housing	April –June 2024	30.00

In addition, the Historic Westside, located in Ward 5, is continuing the development of vacant infill parcels to expand and maintain the affordable housing stock in the City of Las Vegas. These developments will be limited to affordable housing, consisting of single-family homes for first-time homebuyers, multi-family rental units, and mixed-use buildings. There are approximately twenty-five City-owned parcels in the Historic Westside. The parcels were grouped based on size, funding source, and proximity to maximize the density of each development. As of 2024, four projects have been awarded and are currently in the pre-construction stage. Eight infill parcels remain and are slated for RFP bid by summer 2024.

In May 2023, the City of Las Vegas held a 3-day Capacity-Building Workshop for developers, architects, real estate agents, and private property owners who have previously shown an interest in the economic development of the Historic Westside. The focus was to gain a collective understanding of ways to work collaboratively with faith-based institutions and develop a fundamental framework of economic development goals and strategies. Since then, the City has collaborated with a group of community members of the Historic Westside. This collaboration intends to develop mixed-use retail, office space and six floors of multifamily mixed-income apartment housing with onsite parking and offsite improvements. The City of Las Vegas continues to fund and support development of affordable housing in areas with escalating prices and inventory shortages to support population and economic growth.

The Courtyard Homeless Resource Center offers a one-stop access to medical, housing, and employment services through a variety of partners. Phase I & II of construction of the Homeless Resource Center (HRC) was completed in December 2021 and Summer 2023. Phase I increased the capacity of the Courtyard to hold up to 800 clients overnight and Phase II expanded the staff building, pet kennels and parking lot.

The City utilizes CDBG dollars toward the preconstruction phase of Health and Wellness Centers in Wards 3 and 5. The Health & Wellness Centers will provide community-based and patient-focused comprehensive, culturally competent, high-quality primary health care services integrating access to pharmacy, mental health, substance abuse, and oral health services in areas where economic, geographic, or cultural barriers limit access to affordable health care services. The Health and Wellness Center in the Historic Westside is a part of our Neighborhood Revitalization Strategy Area (NRSA) and the City will partner with local health care educational institutions and organizations to operate it as a holistic, culturally competent health center in a historically underserved community. Programs and services will be for low-income individuals and households.

## **Discussion**

# Annual Goals and Objectives

## AP-20 Annual Goals and Objectives

### Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Prevent and End Homelessness	2020	2024	Homeless	CITY LIMITS	Homelessness	CDBG: \$200,000 ESG: \$467,866	Homelessness Prevention: 1445 Persons Assisted  Public Service activities
2	Educational Enrichment Svs & Supportive Programs	2020	2024	Non-Homeless Special Needs	CITY LIMITS	Youth	CDBG: \$160,000	Public service activities other than Low/Moderate Income Housing Benefit: 53 Persons Assisted
3	Provide Community and Supportive Services	2020	2024	Non-Homeless Special Needs	CITY LIMITS	Seniors  Special Needs and Low/Mod Income Public Services Affordable Housing	CDBG (Senior Services): \$245,000  CDBG (Special Needs): \$170,000	Public service activities other than Low/Moderate Income Housing Benefit: 620 Persons Assisted
4	Provide Decent and Affordable Housing	2020	2024	Affordable Housing	CITY LIMITS	Affordable Housing	HOME: \$2,195,209  CDBG: \$400,000	Rental units constructed: 33 Household Housing Unit Rental units

								rehabilitated: 222 Household Housing Unit
5	Community Facilities/Infrastructure/Neigh Revital	2020	2024	Non-Housing Community Development	CITY LIMITS	Community Facilities, Infrastructure, Improvements	CDBG: \$2,118,494	Other: 1 Other
6	HIV/AIDS Homeless Prevention	2020	2024	Affordable Housing Homeless Non-Homeless Special Needs	CITY LIMITS	Homelessness Special Needs and Low/Mod Income Public Services Affordable Housing	HOPWA: \$3,687,862	HIV/AIDS Housing Operations: 2079 Household Housing Unit

Table 2 – Goals Summary

### Goal Descriptions

1	<b>Goal Name</b>	Prevent and End Homelessness
	<b>Goal Description</b>	The City of Las Vegas' initiatives to prevent and end homeless is multi-pronged. A portion of CDBG public service dollars for the 2024-2025 Action Plan year will be used to partner with nonprofit agencies to provide supportive services to homeless clients (see program descriptions under AP-35 Projects). ESG funds will support housing stabilization services for at-risk residents, as well as non-congregate housing operating expenses. Redevelopment Set Aside funds will be used to further the City's housing for the homeless through its Master Lease and Flexible Housing Programs.
2	<b>Goal Name</b>	Educational Enrichment Svs & Supportive Programs
	<b>Goal Description</b>	Educational Enrichment and Supportive Programs are a high priority of the City of Las Vegas as the activity supports improved access to economic opportunities for low-income families and children. The City has allocated a portion of its CDBG dollars to partner with several community agencies to address these needs (see AP-35 Projects for program descriptions).
3	<b>Goal Name</b>	Provide Community and Supportive Services
	<b>Goal Description</b>	Community and Supportive Services are critical activities that provide food security, job training, job placement, home rehab, and referrals to wrap-around services for children and families exiting public institutions. The

		City will allocate a portion of its CDBG public services dollars to partner with multiple community agencies to carry out these services (see AP-35 Projects).
4	<b>Goal Name</b>	Provide Decent and Affordable Housing
	<b>Goal Description</b>	The City of Las Vegas will continue to partner with private developers to construct and preserve existing affordable housing units for low-income families. CDBG funds will be used to support the rehabilitation of existing units of affordable housing.
5	<b>Goal Name</b>	Community Facilities/Infrastructure/Neigh Revital
	<b>Goal Description</b>	The city will support economic development and neighborhood revitalization with 2020 through 2024 capital funds.
6	<b>Goal Name</b>	HIV/AIDS Homeless Prevention
	<b>Goal Description</b>	The city will dedicate 2024-2025 funds to support individuals and families affected by HIV/AIDS with supportive services, homeless prevention and short-term rental, mortgage, and utility assistance. In addition, the city will support local agencies in the operation of dedicated units to house individuals and families affected by HIV/AIDS.

**Estimate the number of extremely low-income, low-income, and moderate-income families to whom the jurisdiction will provide affordable housing as defined by HOME 91.215(b)**

Based on current affordable housing projects expected to close within the 2024-2025 fiscal year the estimated number of affordable housing provided will consist of:

- Rehabilitation of 200 units of affordable housing for low-income seniors. The city will have six project-assisted units at project completion.
- New construction of 33 units of affordable housing for low-income families. The city will have eight project-assisted units at project completion.

# Projects

## AP-35 Projects – 91.220(d)

### Introduction

The City will continue to select partnering agencies every two years that are best aligned with the City’s strategic priorities. The City of Las Vegas released a Request for Proposal (RFP) for FY 2024-2025/2025-2026, inviting qualified organizations to submit applications for HOPWA and CDBG funding. The Community Development Recommending Board (CDRB) evaluated the agency's applications, risk assessments, and held public meetings with the applicants to assess their organizational structure, staffing, and their ability to meet the scope of work, as well as relevant experience. Awarded agencies in FY 2024-2025 were assessed and awarded by the CDRB.

ESG funds were also set aside for direct services and case management to support an in-house Housing Stabilization program, which supports individuals and families experiencing a housing crisis. The program provides homeless prevention services to people who are currently housed but at imminent risk of homelessness. Financial services include services to remain housed or connect clients to alternate housing arrangements. Prevention services are provided in the form of rental assistance, utility payments, arrears, or any combinations of services. Relocation services include application fees, deposits, and moving costs. These services are invaluable and help at-risk individuals and families avoid falling into homelessness.

### Projects

#	Project Name
1	2024-2025 HESG
2	2024-2025 HESG Administration
3	2024-2025 HESG Future Projects
4	2024-2025 HOPWA Administration
5	2024-2025 Aid for AIDS Nevada- AFAN Housing Program
6	2024-2025 Economic Opportunity Board- EOB HOPWA Assistance Program
7	2024-2025 Golden Rainbow- Permanent Housing Placement & Supportive Services Program
8	2024-2025 The Just One Project- HOPWA Assistance
9	2024-2025 Women's Development Center- HOPWA Program
10	2024-2025 CPLC – Luces Program
11	2024-2025 Access to HealthCare Network - HOPWA Program

12	2024-2025 Future HOPWA Public Services, programming and Capital Improvement projects
13	2024-2025 CDBG Administration
14	2024-2025 Foster Kinship-Enhanced Kinship Navigator Program
15	2024-2025 Nevada Partnership for Homeless Youth-Safe Place: Youth Outreach & Intervention
16	2024-2025 HELP of Southern Nevada-Shannon West Homeless Youth Center
17	2024-2025 St. Jude's Ranch for Children-St. Jude's Child Victims of Sex Trafficking
18	2024-2025 Jewish Family Service Agency-Senior Lifeline Case Management
19	2024-2025 Catholic Charities of Southern Nevada-Meals on Wheels
20	2024-2025 Helping Hands of Vegas Valley-HHOVV Bus & Volunteer Transportation
21	2024-2025 Olive Crest-Olive Crest Foster Care Services
22	2024-2025 Communities in Schools of Nevada-CIS ISS and Academy Supports
23	2024-2025 Family Promise of Las Vegas-Family Promise LV Navigation Center
24	2024-2025 Sunrise Children's Foundation-Home Instruction for Parents of Preschool Youngsters (HIPPY)
25	2024-2025 The Salvation Army-Career Corner
26	2024-2025 YMCA of Southern Nevada-Durango Hills YMCA Early Childhood Education
27	2024-2025 Desert Springs Community Resource Center-Supporting Seniors in Their Neighborhood
28	2024-2025 Construction/Rehabilitation-Home Repair Program
29	2024-2025 Homeless Courtyard Bond Payment
30	2024-2025 Future Capital Improvement Projects (CIP)
31	2024-2025 HOME Future Affordable Housing Projects
32	HOME Admin 2024-2025

**Table 3 - Project Information**

## **Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

The Las Vegas City Council met February 2020 to create priorities for the city over the next 3-5 years. The council heard the results from a citizen survey conducted by Applied Analysis, Inc. that asked citizens what they thought the city's priorities should be and what the city should look like. City residents ranked public safety as the highest priority issue that the city should address in the next 30 years, followed by health care, education/youth development, housing, and community services as the top five. The council had lengthy discussions and settled on the following priorities: Public safety (which includes homelessness), health care, and education/youth development, housing, and community services.

The Department of Neighborhood Services implemented a two-year grant cycle and selected applications that were best aligned with the City and the Department of Neighborhood Services strategic priorities.

**Youth** – Promoting education enrichment opportunities to residents in their formative years. Qualified programs claiming a youth program focus on school readiness of pre-school aged children; children reading at grade level by the third grade; students remaining on track to graduate high school and reducing racial and ethnic disparities related to disciplinary practices that result in students of color coming into contact with the juvenile justice system.

**Seniors** – Supporting community programs that support senior citizens aging in place. Qualified programs will adhere to the U.S. Department of Housing and Urban Development's definition of "elderly person" (24 CFR 891.205) which defines an elderly person as 62 years of age or older.

**Homelessness** – Supporting program services and community partners to prevent homelessness and provide permanent housing opportunities for the community. Programs with a homelessness focus must have a program that targets families with children, homeless youth, and/or single, homeless adults.

**Special Needs Populations** – Supporting programs that focus on providing services to clientele who are generally presumed by HUD to be principally low- to moderate-income persons, including HOPWA.

# AP-38 Project Summary

## Project Summary Information

1	<b>Project Name</b>	2024-2025 HESG
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	HESG: \$467,866
	<b>Description</b>	Administration: \$35,089, Emergency Shelter: \$280,719, Homeless Prevention: \$152,058 & Future ESG Public Services and Programming
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	<p>Administration: \$35,089 – The allowable 7.5 percent of the ESG grant will be allocated to administrative costs related to the planning and execution of ESG activities. Including HESG eligible housing and supportive service activities, including emergency shelter, Homeless Prevention and Rapid Re-housing.</p> <p>Homeless Prevention: \$152,058 - Direct services and case management to support an in-house Housing Stabilization program, which supports individuals and families experiencing a housing crisis.</p> <p>Emergency Shelter &amp; Other Future ESG Projects: \$280,719 – Operating Expenses, Case Management, Programming, Facility Rehab/Repairs and Other Future ESG Projects</p>
2	<b>Project Name</b>	2024-2025 HOPWA Administration
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention

	<b>Needs Addressed</b>	Homelessness Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	HOPWA: \$110,635.86
	<b>Description</b>	City of Las Vegas HOPWA grant administration
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	<p>The allowable 3 percent to the grantee and 7 percent to the project sponsors of the HOPWA grant will be allocated to administrative costs related to the planning and execution of HOPWA activities.</p> <p>Access to HealthCare Network – 585 individuals and families affected by HIV/Aids</p> <p>Aid for AIDS Nevada – 70 individuals and families affected by HIV/AIDS</p> <p>Economic Opportunity Board – 17 individuals and families affected by HIV/AIDS</p> <p>Golden Rainbow of Nevada, Inc. – 89 individuals and families affected by HIV/AIDS</p> <p>The Just One Project - 19 individuals and families affected by HIV/AIDS</p> <p>Women’s Development Center – 40 individuals and families affected by HIV/AIDS</p> <p>CPLC, Inc - 64 individuals and families affected by HIV/AIDS</p> <p>Future HOPWA Public Services and Programming</p>
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	Administration of the City of Las Vegas HOPWA program
<b>3</b>	<b>Project Name</b>	2024-2025 Aid for AIDS Nevada- AFAN Housing Program
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
	<b>Needs Addressed</b>	Homelessness Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	HOPWA: \$319,783.33

	<b>Description</b>	Aid for AIDS of Nevada will provide financial assistance through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will provide housing and supportive services to approximately 70 individuals and families affected by HIV/AIDS.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	The program will provide case management, tenant-based rental assistance, short-term rent, mortgage, and utility assistance, operating and leasing of permanent housing, hotel/motel assistance, permanent housing placement, and supportive services, including mental health.
<b>4</b>	<b>Project Name</b>	2024-2025 Economic Opportunity Board- EOB HOPWA Assistance Program
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
	<b>Needs Addressed</b>	Homelessness Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	HOPWA: \$125,000.00
	<b>Description</b>	Economic Opportunity Board will provide financial assistance through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing by providing TBRA and supportive services.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will provide housing and services to approximately 17 individuals and families affected by HIV/AIDS.

	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	The program will provide case management, tenant-based rental assistance, short-term rent, mortgage, and utility assistance, permanent housing placement, and supportive services, including referrals to other providers for health services.
<b>5</b>	<b>Project Name</b>	2024-2025 Golden Rainbow- Permanent Housing Placement & Supportive Services Program
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
	<b>Needs Addressed</b>	Homelessness Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	HOPWA: \$300,000.00
	<b>Description</b>	Golden Rainbow will provide financial assistance to prevent evictions, connection to housing, and housing through project based rental assistance.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will provide housing and supportive assistance to approximately 89 individuals and families affected by HIV/AIDS.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	This program will provide HOPWA operating and leasing of permanent housing, short-term mortgage, rent and utility assistance, hotel/motel assistance, permanent housing placement, and other prevention supportive services, including employment assistance.
<b>6</b>	<b>Project Name</b>	2024-2025 The Just One Project- HOPWA Assistance
	<b>Target Area</b>	CITY LIMITS

	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
	<b>Needs Addressed</b>	Homelessness Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	HOPWA: \$319,783.33
	<b>Description</b>	The Just One Project will help clients find and maintain stable housing, through tenant-based rental assistance and short-term rent, mortgage, and utility assistance, and supportive services.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will provide housing assistance and supportive services to approximately 19 individuals and families affected by HIV/AIDS.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	This program will provide case management, permanent housing placement, tenant-based rental assistance and short-term rent, mortgage, and utility assistance, and supportive services including nutrition and employment services.
7	<b>Project Name</b>	2024-2025 Women's Development Center- HOPWA Program
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
	<b>Needs Addressed</b>	Homelessness Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	HOPWA: \$650,000.00
	<b>Description</b>	Women's Development Center will provide safe, sanitary, and habitable affordable housing to low-income people in the local HIV Care Continuum. The agency will assist in preventing homelessness through housing

		counseling efforts, which include resolving tenancy issues, payment plans for arrearages and damages, and waiving late fees.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will provide permanent housing and services to approximately 40 individuals and families affected by HIV/AIDS.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	HOPWA operating and leasing of permanent housing.
<b>8</b>	<b>Project Name</b>	2024-2025 Future HOPWA Public Services and Programming
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
	<b>Needs Addressed</b>	Homelessness Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	HOPWA: \$300,636.50
	<b>Description</b>	To be allocated to future HOPWA projects
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	Not limited to HOPWA eligible housing and supportive service activities, including Housing information services, resource identification, acquisition, rehabilitation, conversion, lease, and repair of facilities, and new construction.

9	<b>Project Name</b>	2024-2025 Access to HealthCare Network - HOPWA Program
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
	<b>Needs Addressed</b>	Homelessness Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	HOPWA: \$965,650.00
	<b>Description</b>	Access to Healthcare Network will provide supportive services through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will provide supportive services to approximately 585 individuals and families affected by HIV/AIDS.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	This program will provide nutritional education, food, transportation and case management to clients through HOPWA-funding.
10	<b>Project Name</b>	2024-2025 CPLC, Inc - Luces Program
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services HIV/AIDS Homeless Prevention
	<b>Needs Addressed</b>	Homelessness Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	HOPWA: \$319,783.33
	<b>Description</b>	Access to Healthcare Network will provide supportive services through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing.

	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	This program will provide supportive services to approximately 64 individuals and families affected by HIV/AIDS.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	This program will provide housing assistance and supportive services to approximately 6 individuals and families affected by HIV/AIDS.
<b>11</b>	<b>Project Name</b>	<b>2024-2025 CDBG Administration</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Educational Enrichment & Supportive services programs Provide Community and Supportive Services Provide Decent and Affordable Housing Community Facilities/Infrastructure/Neighborhood Revitalization
	<b>Needs Addressed</b>	Homelessness Educational Enrichment Special Needs and Low-Mod/Income Public Services Affordable Housing Community Facilites & Infrastructure Improvements
	<b>Funding</b>	CDBG: \$1,047,561
	<b>Description</b>	For the administration of the Community Development Block Grant Program for Fiscal Year 2024/2025
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	N/A
	<b>Location Description</b>	City of Las Vegas

	<b>Planned Activities</b>	For the administration of the Community Development Block Grant Program for FY 2024/2025
<b>12</b>	<b>Project Name</b>	<b>2024-2025 Foster Kinship-Enhanced Kinship Navigator Program</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Community and Supportive Services
	<b>Needs Addressed</b>	Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	CDBG: \$70,000
	<b>Description</b>	Enhanced Kinship Navigator Program focuses support in 4 areas; immediate & physical need for family stability, permanent legal status, stabilizing with financial resources & housing support and partnering with caregivers for needed skills.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The Enhanced Kinship Navigator Program will provide services to approximately 200 City of Las Vegas families.
	<b>Location Description</b>	Foster Kinship office is located at 8691 W Sahara Ave Las Vegas, NV. 89117
	<b>Planned Activities</b>	Provide support, information and resources to eligible kinship families to improve the quality of life for children in kinship care and minimize the number of children who enter the foster care system. Services aid in equipping kinship caregivers with the tools and resources needed to provide safe, permanent and nurturing homes for children in their care, thereby increasing safety, permanency and well-being outcomes for children in out-of-home placement.
<b>13</b>	<b>Project Name</b>	<b>2024-2025 Nevada Partnership for Homeless Youth-Safe Place: Youth Outreach &amp; Intervention</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services
	<b>Needs Addressed</b>	Homelessness

	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Safe Place: Youth Outreach & Intervention Program- An outreach, education, and referral program that provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The estimated City of Las Vegas clients to be served by the program is 50 homeless youth.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	Provide mobile crisis intervention services and a crisis hotline to eligible youth in crisis with immediate support and link them to services that meet their unique needs and circumstances. Services aid in equipping youth with tools and resources to address their immediate needs, thereby increasing their safety and stability.
14	<b>Project Name</b>	<b>2024-2025 HELP of Southern Nevada-Shannon West Homeless Youth Center</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Shannon West Homeless Youth Center-Provides services to homeless and at-risk youth and young people with emergency shelter and transitional housing
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type</b>	This program is estimated to serve 112 City of Las Vegas homeless youth during FY 2024-2025.

	<b>of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	Safe and Stable housing, Basic Need/Food, Person-Centered Case Plan/Housing Plan, Intensive Case Management, Tenancy Support Counseling Education, Employment, Addiction and Mental Health Services, Health and Wellness, Financial Literacy, Activities of Daily Living and Supportive Services.
15	<b>Project Name</b>	<b>2024-2025 St. Jude's Ranch for Children-St. Jude's Child Victims of Sex Trafficking</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Community and Supportive Services
	<b>Needs Addressed</b>	Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	The "Hope Home" and will serve up to 10 young women daily and be staffed by trained youth care specialists who provide around-the-clock care. This home is unique to the regular campus homes in that school is provided onsite, child victims participate in a higher frequency of clinical therapy, and the youth attend bi-weekly life skills and employment skills classes. These victims are aided to move past their past trauma and into a survivor of trafficking, and they can be moved into one of the Therapeutic Foster Care Program homes if they are still under 18 years old.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The estimated City of Las Vegas clients that will be assisted during FY 2024-2025 is 10.
	<b>Location Description</b>	City of Las Vegas

	<b>Planned Activities</b>	The planned use of the funding requested is to pay the salaries of 2 full-time staff members who work daily in the Hope Home, pay for a portion of the online schooling academy, pay for monthly program supplies used in the home, and for monthly education and life skills classes.
<b>16</b>	<b>Project Name</b>	<b>2024-2025 Jewish Family Service Agency-Senior Lifeline Case Management</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Community and Supportive Services
	<b>Needs Addressed</b>	Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	CDBG: \$77,700
	<b>Description</b>	Senior Lifeline Program is a case management driven, support service program for low-income seniors of all faiths and cultural traditions.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The estimated City of Las Vegas seniors who will be assisted through the Senior Lifeline Case Management program during FY 2024-2025 is 140.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	Assist low-and moderate- income seniors with no-cost supportive services in an effort to increase their ability to age in place. Services provided include Access to Nutritious Food, Medical Support, Homemaking Services, Case Management and resource referrals.
<b>17</b>	<b>Project Name</b>	<b>2024-2025 Catholic Charities of Southern Nevada-Meals on Wheels</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Community and Supportive Services
	<b>Needs Addressed</b>	Special Needs and Low/Mod Income public Services
	<b>Funding</b>	CDBG: \$50,000

	<b>Description</b>	Meal on Wheels-delivers seven nutritious meals, fruit and milk to homebound seniors. In addition to the weekly delivery, a wellness check is provided along with pet food if requested. This has allowed homebound seniors to remain living independently in their home.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The estimate number of City of Las Vegas Seniors who will be provided daily meals for FY 2024-2025 is 50.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	Included but is not limited to nutritionally balanced frozen meals, fresh fruit and milk. If a senior requires modified textured meal or has a special dietary restriction, accommodations will be made to meet their individual needs.
<b>18</b>	<b>Project Name</b>	<b>2024-2025 Helping Hands of Vegas Valley-HHOVV Bus &amp; Volunteer Transportation</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Community and Supportive Services
	<b>Needs Addressed</b>	Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Bus & Volunteer Transportation Program is a lifeline to at-risk seniors; providing safe, critical access to transportation to meet urgent medical and other essential needs
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that the total number of City of Las Vegas senior that will be assisted through the program for FY24-25 is 250.
	<b>Location Description</b>	City of Las Vegas

	<b>Planned Activities</b>	This program includes seven (7) professionally drive, wheelchair-capable multi-passenger vehicles that operate 10 hours a day, five days per week. Nine (9) volunteers drive their own cars to transport clients and supplement the agency fleet and 2 dispatch/schedulers log requests from clients and schedule rides and a program manager that oversees the day-to-day activities.
19	<b>Project Name</b>	<b>2024-2025 Olive Crest</b>
	<b>Target Area</b>	City LIMITS
	<b>Goals Supported</b>	Provide Community and Supportive Services
	<b>Needs Addressed</b>	Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Olive Crest in Nevada provides a wrap-around continuum of services designed to prevent child abuse and neglect; recruit, train, and support foster families; and help victims of childhood trauma grow into the people they were meant to be.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 35 clients will be assisted during the 2024-2025 Program Year.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	CDBG Funds will be used for the following activities: <ul style="list-style-type: none"> <li>• Specially trained foster parents</li> <li>• Case management</li> <li>• Specialized treatments, including clinical therapy and coaching</li> <li>• Transportation to and from therapy and other appointments</li> </ul>

20	<b>Project Name</b>	<b>2024-2025 Communities in Schools of Nevada-CIS ISS and Academy Supports</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Community and Supportive Services
	<b>Needs Addressed</b>	Special Needs and low/Mod Income public services
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	Our goal is to increase educational opportunities for our students by improving student outcomes, minimizing exclusionary discipline practices, and fostering a sense of safety and connectedness within their school environments. Through these efforts, we aim to create an educational landscape that promotes equity and success for all CIS of Nevada students. The CIS Academy program provides a unique learning environment tailored to the specific needs of each class section and participating students at individual high schools. Our collaborative team of teachers and CIS Site Coordinators work to ensure that student needs are assessed and the curriculum and supportive services, such as educational presentations, preventative services, and case management, are customized to address student needs. The CIS Academy is our most comprehensive intervention, and consistently achieves our best results for students.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that a total of 60 City of Las Vegas students will receive services during the FY2024-2025 cycle.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	This funding will help support the salaries of three full-time Site Coordinators, who play a crucial role in delivering ISS and case management services to students in three Las Vegas high schools: Clark HS, Desert Pines HS, and Western HS. Additionally, the funds will partially cover the cost of two Academy Specialists during the 2024-2025 fiscal year. This allocation will provide approximately 9,317 students with Tier 1 supports, extend Tier 2 and Tier 3 case management supports to 60

		students, and facilitate the participation of 60 students in the Academy program.
21	<b>Project Name</b>	<b>2024-2025 Family Promise of Las Vegas-Family Promise LV Navigation Center</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness Provide Community and Supportive Services
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	The Family Promise of Las Vegas Navigation Center program provides prevention and emergency services to families with minor children experiencing homelessness and/or at risk for homelessness
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that 75 City of Las Vegas households will be assisted during the FY2024-2025.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	The program goal is to respond to the emergency needs of families experiencing a housing crisis. The components of service delivery are to provide intense case management guidance to families with minor children in need of emergency motel shelter, eviction prevention rental assistance and the support services which will help the family develop a self-sufficiency plan to return to independent housing. The FPLV staff and Board of Directors also oversee educational workshops for Financial Management, Good Tenancy and Employment Assistance. The FPLV Navigation Center is currently located at 3690 E. Tropicana in leased space and will move to our newly constructed 12,000 sq. ft. Navigation Center at 3110 East Twain Avenue at an estimated date of October 2024. The planned use of these funds are to support the payroll expense of our Van Driver who delivers supplemental supplies to families enrolled in our

		Motel Shelter Program and also percentages of FPLV administrative and operations expenses related to program costs.
22	<b>Project Name</b>	<b>2024-2025 Sunrise Children’s Foundation-Home Instruction for Parents of Preschool Youngsters (HIPPY)</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Community and Supportive Services Educational Enrichment Services & Supportive Programs
	<b>Needs Addressed</b>	Educational Enrichment Services Special Needs and low/Mod Income public services
	<b>Funding</b>	CDBG: \$60,000
	<b>Description</b>	The HIPPY curriculum is offered in English or Spanish and includes all the domains of instruction for early learning, including literacy development in age-appropriate ways; practice in oral language (vocabulary, expressive language, listening comprehension); phonological awareness (rhyming, blending, and segmenting); print awareness; and alphabetic knowledge. The parent-child activity packets are augmented by story books, manipulatives, and learning materials that help parents work on the pre-academic skills that prepare their children for school readiness within their home environment. HIPPY offers support, training, and materials to engage in effective, developmental, and fun activities with children in the comfort of their own homes. The HIPPY program works because it is based on a well-designed curriculum that supports the child’s development in addition to supporting parents as their children’s first teachers. Finally, HIPPY includes screenings and assessments that determine additional, customized opportunities for support for each child served.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The estimated number of City of Las Vegas clients that will be served during the FY 2024-2025 cycle is 25.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	Funds will be used to provide salary costs for two home visitors for the program year.

23	<b>Project Name</b>	<b>2024-2025 The Salvation Army-Career Corner</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Educational Enrichment Services Supportive Programs Provide Community and Supportive Services Homelessness Services
	<b>Needs Addressed</b>	Educational Enrichment Special Needs & Low/Mod Income Public Services
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	CDBG funds will support The Salvation Army's Vocational Training Program to serve homeless, at risk of homelessness, and low-income adults. The clients served in the Vocational Training Program are low-income (30% median income or below) or homeless with little or no income (50% median income or below). Many of the participants come from incarceration, homeless shelters, and recovery programs. The program is a structured educational and training initiative with a housing component for the homeless. It is designed to equip individuals with the specific skills and knowledge needed to excel in a particular trade, profession, or industry. Our program provides essential employment skills, job readiness, life skills and financial management training, on-the-job training, occupational training, job search and job placement to 100 homeless, at risk of homelessness and low-income adults. Intensive case management and supportive services such as referrals for mental health outpatient addiction treatment and other referral resources.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The estimated number of City of Las Vegas clients that will be served by the program during FY2024-2025 is 100.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	The Career Corner will conduct intake among the Homeless population and provide housing in the dormitories on our Owens campus. intensive case management, career assessment and training for those entered into the program will be offered to assist them in training for and finding a job

		and obtaining housing. This program is located in the target area - Corridor of Hope.
24	<b>Project Name</b>	<b>2024-2025 YMCA of Southern Nevada-Durango Hills YMCA Early Childhood Education</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Educational Enrichment Services & Supportive Programs
	<b>Needs Addressed</b>	Educational Enrichment
	<b>Funding</b>	CDBG: \$50,000
	<b>Description</b>	The YMCA provides high-quality, state-licensed, and evidence based early childhood education programs at its Durango Hills location.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The estimated number of City of Las Vegas households that will be served during the FY2024-2025 by the Program is 15.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	CDBG support would fund the salaries and benefits of a Lead Teacher and Teacher’s Assistant, both of whom are required under state licensing and curriculum guidelines. The grant would also fund 40% of the Durango Hills YMCA Preschool Director’s salary and benefits to support direct client services, such as through staff supervision, licensing compliance, classroom evaluation, client intake, curriculum development, and the like. Lastly, this grant would fund scholarships for the 15 students and offset some supply expenses.
25	<b>Project Name</b>	<b>2024-2025 Desert Springs Community Resource Center-Supporting Seniors in Their Neighborhood</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Community and Supportive Services
	<b>Needs Addressed</b>	Special Needs and low/Mod Income public services

	<b>Funding</b>	CDBG: \$67,300
	<b>Description</b>	The Resource Center operates 3 programs for individuals and families which include mobile food distribution, client choice food pantry, and individualized case management to clients predominately within the Summerlin area zip codes.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	It is estimated that the number of City of Las Vegas clients who will be served during the FY2024-2025 will be 275.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	<p>Plan for funds include:</p> <ul style="list-style-type: none"> <li>• Hire a Care Coordinator to coordinate referrals, evaluate outcomes, build relationships of trust with seniors to understand the socioeconomic drivers of their food insecurity while developing an action plan for alleviating those challenges.</li> <li>• Recruit and train at least 12 volunteers to support clients and build a network of at least 5 referral partners throughout the community.</li> <li>• A small pool of funds will be used to provide financial support to families, directly addressing unique financial needs that impact their food security. Expenses could include gas gift certificates, new clothing for job interviews, utility bills, costs related to moving, etc.</li> <li>• Staff to coordinate client care and build relationships with external partners, A “direct client fund” to support families with small costs related to their action plan like bus passes, personal needs, employment certifications, etc.</li> </ul>
26	<b>Project Name</b>	<b>2024-2025 Construction/Rehabilitation-Partners &amp; Internal Programs</b>
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Decent and Affordable Housing

	<b>Needs Addressed</b>	Special Needs and Low/Mod Income Public Services
	<b>Funding</b>	CDBG: \$400,000
	<b>Description</b>	This program provides home repairs to low-income homeowners.
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	The estimated number of low-income homeowners who will receive repairs to their homes is 20.
	<b>Location Description</b>	City of Las Vegas
	<b>Planned Activities</b>	Repairs are done by licensed contractors at no cost to the homeowner. Repairs can include roofing, plumbing, HVAC, water heaters, doors, windows, plumbing, accessibility, etc.
27	<b>Project Name</b>	2024-2025 Homeless Courtyard Bond Payment
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Prevent and End Homelessness
	<b>Needs Addressed</b>	Homelessness
	<b>Funding</b>	CDBG: \$1,146,750
	<b>Description</b>	Initial Bond Payment
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	City Limits

	<b>Planned Activities</b>	The bond payment will be used to support the construction of the Homeless Courtyard
<b>28</b>	<b>Project Name</b>	2024-2025 Future Capital Improvement Projects (CIP)
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Community Facilities/Infrastructure/Neigh Revital
	<b>Needs Addressed</b>	Community Facilities, Infrastructure, Improvements
	<b>Funding</b>	CDBG: \$1,868,494
	<b>Description</b>	Future CIP
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	City Limits
	<b>Planned Activities</b>	Future CIP
<b>29</b>	<b>Project Name</b>	2024-2025 HOME Future Affordable Housing Projects
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Decent and Affordable Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$1,975,689
	<b>Description</b>	Future Affordable Housing Projects
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	City of Las Vegas

	<b>Planned Activities</b>	Future Affordable Housing Projects and Grant Administration
<b>30</b>	<b>Project Name</b>	HOME Admin 2024-2025
	<b>Target Area</b>	CITY LIMITS
	<b>Goals Supported</b>	Provide Decent and Affordable Housing
	<b>Needs Addressed</b>	Affordable Housing
	<b>Funding</b>	HOME: \$219,520
	<b>Description</b>	Home Administrative Funds
	<b>Target Date</b>	6/30/2025
	<b>Estimate the number and type of families that will benefit from the proposed activities</b>	
	<b>Location Description</b>	City Limits
	<b>Planned Activities</b>	For the administration of the HOME 2024-2025 Funds

**AP-50 Geographic Distribution – 91.220(f)**

**Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

The City of Las Vegas funded projects are primarily located in traditional low-income census tracts and areas that document a higher percentage of low and moderate-income citizens; however, certain projects are available throughout the City. New construction HOME projects are located in areas with a diverse population and have vacant land or the ability to be converted to the proper zoning and use. The City supports the rehabilitation of existing substandard affordable housing in areas of minority concentration. HOPWA funds are used countywide while ESG funds will support the housing stability for at-risk individuals and non-congregate housing operations.

Neighborhood services will begin laying the groundwork for establishing a Neighborhood Revitalization Strategy Area (NRSA) in the City of Las Vegas’ Ward 1 district. The area is generally bounded by US Hwy 95 to the north, S. Valley View to the east, W. Charleston Blvd to the south, and S. Jones Blvd to the West. The City aims to commence outreach and formal plan development in early 2025.

The City will work with a consultant in 2024 to initiate research, data analysis and targeted outreach to elected officials and key stakeholders in order to develop a strategy to launch a full NRSA planning process in early 2025. This will not include broad stakeholder engagement at this point. The specific deliverables will be:

- Identification of potential NRSA boundaries for submission to HUD as a revitalization strategy area
- Review of past planning efforts related to the study area
- Meeting with the Ward’s Councilperson and other elected officials for the area to understand desired outcomes for this planning process
- Acquire demographic and other data for the area and analyze
- Identify key community assets and possible stakeholder groups to outreach to when engagement begins
- Develop a 2024 plan development timeline and tasks, as well as a framework for the plan document
- Other research and information gathering as needed

**Geographic Distribution**

Target Area	Percentage of Funds
City of Las Vegas	80

**Table 4 - Geographic Distribution**

**Rationale for the priorities for allocating investments geographically** The City of Las Vegas will direct its CDBG and ESG funds for homelessness prevention, housing services, youth enrichment, and special needs services targeting underserved individuals and communities. A greater emphasis will be on Historic West Las Vegas, the Corridor of HOPE, the Rafael Rivera community, and the Meadows Walkable communities. However, special needs, and low-moderate income citizens city-wide will have the opportunity to receive assistance and services.

The City will use HOPWA funds to target the Paradise EMSA as the City is the entitlement agency for those funds in Southern Nevada.

The East Las Vegas (Ward 3) NRSA application was formally accepted and approved by HUD on July 17, 2023. The plan explores all elements of the community’s vitality, from place-making and creating a sense of identity that is born from the vibrancy of the community; to economic vitality and supporting a prosperous economy. As the neighbors and business owners develop their vision, the City will support it, providing the tools and investments needed to help the community thrive, while also exploring safeguards to gentrification and displacement. This area is richly diverse, with representation from the Latino community, the Black community and a diversity of immigrant communities. To succeed in truly making this effort community-led, the City sought input from a broad cross-section of the community that is representative of its race/ethnicity, age, gender, and other demographic characteristics.

In 2023, the city launched Listos y Seguros – translated from Spanish to mean “ready and safe” – as a one-year pilot. The project was designed as a community project to tackle crime and build trust in the

neighborhood between residents and business and public safety agencies. One of the first initiatives to come from NRSA efforts was the Listos y Seguros pilot, a public safety and cleanliness project that was completed in February 2024. The Department of Neighborhood Services conducted six (6) community engagement events in the focus area that involved informational campaigns, public safety awareness, and neighborhood clean-ups.

## **Discussion**

The City of Las Vegas' geographic priorities were established based upon the analysis of the current community needs, the characteristics of the overall market, the ability of low-income households to afford, locate, and maintain housing, and the availability of resources to address the identified needs. The City will continue to rely on low-income census tracts and block groups in addition to other data supplied by HUD and city data to determine the areas of greatest need. Currently, funds are allocated citywide providing low-income residents the opportunity to apply for much needed services.

# Affordable Housing

## AP-55 Affordable Housing – 91.220(g)

### Introduction

The City of Las Vegas is committed to providing services that foster community pride through human services, outreach and community initiatives that improve the safety, health and wellness of our citizens and sustainable neighborhoods. One of the keys to a healthy community is the ability to provide safe, quality, affordable housing to its citizens.

Affordable housing has a direct impact on the social, economic and environmental health of our city. Affordable housing is typically occupied by working families that may not have sufficient resources for market rate housing. Affordable housing takes on many forms and is a foundation for the community to build upon. Economically, when housing costs are high, a household has fewer resources to fulfill other needs such as food, medical care and transportation. Providing affordable housing throughout the City promotes vibrant mixed income communities.

The City’s role is to provide policy regulation, resources, and infrastructure. The City does not manage or construct affordable housing, but develops collaborations with developers to produce new units and preserve existing affordable housing stock. The funding provided by the City, in large part through Federal Grant Funds, can be the difference in making a project viable and successful.

The City strives to ensure that all income and age brackets are able to find suitable housing. The ability to provide housing to all income brackets can be challenging. Some developers may not be interested in developing housing for low and moderate-income households because it can be hard to make the project profitable. The City tries to address this concern by subsidizing the projects to lower the cost for the developer as well as providing incentives to encourage the development of affordable housing.

<b>One Year Goals for the Number of Households to be Supported</b>	
Homeless	0
Non-Homeless	33
Special-Needs	200
Total	233

**Table 6 - One Year Goals for Affordable Housing by Support Requirement**

<b>One Year Goals for the Number of Households Supported Through</b>	
Rental Assistance	0
The Production of New Units	33
Rehab of Existing Units	200
Acquisition of Existing Units	0
Total	233

**Table 7 - One Year Goals for Affordable Housing by Support Type**

### Discussion

The City currently has several planned and potential projects that will be increasing the inventory of affordable units targeting individuals and families that earn less than 80% area median income. The expected completion date of the planned projects is sometime during the first half of calendar year

2025. The City anticipates entering into agreements with the potential projects sometime during calendar year 2024.

#### Planned

- 1501 Decatur – 40 units (33 affordable units)

#### Potential

- Golden Rule Phase II – 60 units (41 affordable units)
- 7<sup>th</sup> Street Apartments – 8 units (2 affordable units)
- Marble Manor Phase I – 138 units (108 affordable units)
- McKnight Senior Village IV – 60 units (60 affordable units)

As discussed previously in the City's Affordable Housing Plan, the goal is to also preserve affordable housing through rehabilitation. The City currently has planned and potential rehabilitation projects, in addition to utilizing CDBG funds for a Rehab Program. The planned projects are slated to begin rehabilitation in calendar year 2023. The City anticipates entering into agreements with the potential project sometime during calendar year 2023.

#### Planned

- James Down Towers – 200 units
- CDBG Rehab Program – 22 units

The city of Las Vegas funds a City of Las Vegas CDBG administered rehabilitation program, as well as a program administered by a CDBG community partner. The programs preserve and stabilize the community's affordable housing stock for low- and moderate-income persons and to provide safe, decent and sanitary housing to the community's residents who do not have the financial means to make repairs to their own dwellings. The Rehabilitation Programs provide critical home repairs to correct housing deficiencies and other needs deemed essential for basic health, safety and energy conservation. The programs also aim to assist seniors with aging in place so they may be able to live in the place of their choice without losing their quality of life.

The Safe Home Improvements Funding and Training Program (SHIFT) is a proactive approach to assist the community in addressing potential code concerns. SHIFT may assist eligible households with funding and/or resources to comply with the city of Las Vegas Zoning and Municipal Code and to promote neighborhood safety and livability. Homeowners may receive assistance with funds and technical assistance to repair, improve, preserve, and remove health and safety hazards from dwellings and/or assist homeowners with bringing homes into compliance with Municipal Code and/or remediating issues related to Code Enforcement.

The Department of Neighborhood Services was also awarded a 48-month grant by the Office of Lead Hazard Control and Healthy Homes (OLHCHH) to help develop cost-effective ways to reduce lead-based paint hazards in homes built prior to 1978 with children under the age of 6. The goal of this program is to create lead-safe and healthy housing in Las Vegas and reduce the incidence of childhood lead poisoning. This program is free to eligible households.

The City of Las Vegas has identified three vacant land parcels owned by the Bureau of Land Management, located in Wards 1, 4, and 6. These parcels are designated for future multi-family affordable rental housing, which will be available to seniors, mixed-income families, and veterans. Developers will be selected through the RFP process and the land will be conveyed through direct land sale.

In addition, the Historic Westside, located in Ward 5, is continuing the development of vacant infill parcels to expand and maintain the affordable housing stock in the City of Las Vegas. These developments will be limited to affordable housing, consisting of single-family homes for first-time homebuyers, multi-family rental units, and mixed-use buildings. There are approximately twenty-five City-owned parcels in the Historic Westside. The parcels were grouped based on size, funding source, and proximity to maximize the density of each development. As of 2024, four projects have been awarded and are currently in the pre-construction stage. Eight infill parcels remain and are slated for RFP bid by summer 2024.

## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

Southern Nevada Regional Housing Authority's Supportive Services Department's primary function is to connect residents to resources and services in the community. The department's mission is to assist residents and their surrounding communities in developing and achieving self-sufficiency, quality of life and aging in place. These goals are continuously met by providing several onsite service providers, advocating for the residents, distributing resource information, and making referrals as needed.

### **Actions planned during the next year to address the needs to public housing**

SNRHA also has over 70 active partnering agencies as a part of its Program Coordinating Committee (PCC) which includes representatives from:

- Clark County
- Cities of Las Vegas, North Las Vegas, and Henderson
- Nevada System of Higher Educations (NSHE)
- Universities of Nevada, Las Vegas, and Reno
- College of Southern Nevada
- Nevada State College
- Early Childhood Education
- Communities in Schools
- Workforce Partnering Agencies
- Local Office of US Housing and Urban Development
- Local Nonprofit and Community Agencies
- Resident Representatives
- Healthcare Providers

Commitments with these organizations are established either verbally or through MOU's. SNRHA has an active Resident Advisory Board (RAB) that is made up of resident council and tenant organization presidents, and members from Housing Choice Voucher (HCV)/Section 8 and Public Housing scattered sites. Their focus is to review the SNRHA's 5-year and annual plans. SNRHA also has its first tenant organization, different from a resident council in that it represents the Affordable Housing properties (non-public housing). Residents in housing developments converted to Project Based Rental Assistance (PBRA), from Public Housing, through Rental Assistance Demonstration (RAD) have the right to establish and operate a resident organization in accordance with 24 CFR Part 245, to address issues related to their living environment. SNRHA also continues to expand its partnerships and is working hard to continue securing grants, private donor funds, and charitable gifts that may promote household self-sufficiency, moving into homeownership, and assisting seniors to age in place.

### **Actions to encourage public housing residents to become more involved in management and participate in homeownership**

As of January 31, 2024, the Family Self-Sufficiency (FSS) program had 540 voluntary slots, and 434 participants from the Public Housing (PH) and the Housing Choice Voucher (HCV) programs. Of those participants, 46 were PH residents. There are an additional 487 that are currently on the FSS interest list. The last graduating class of FSS in October 2023 produced:

- 40 graduates
- 39 graduates working full-time
- 3 first-time home-buyers
- 4 graduates no longer receiving housing assistance due to being over income or relinquishing voucher

SNRHA's Resident Opportunity and Self-Sufficiency (ROSS) program targets residents of PH for program participation in activities which lead up to independence and self-sufficiency. This program allows SNRHA to serve the below sites:

- HULLUM HOMES
- JONES GARDENS
- MARBLE MANOR
- MARBLE MANOR ANNEX
- SHERMAN GARDENS
- SHERMAN GARDENS ANNEX
- VILLA CAPRI
- ERNIE CRAIGIN TERRACE
- HAMPTON COURT
- SIMMONS MANOR

SNRHA is looking to develop its technological infrastructure at housing sites to provide resident's free access to Internet/Wi-Fi. Through the Federal Communication Commission (FCC) Affordable Connectivity Program, households receiving federal housing assistance were eligible to receive a discount of up to \$30

per month for internet/Wi-Fi and a one-time discount of \$100 to purchase a computer or tablet from their provider. Many broadband providers had committed to offer a broadband tier for those eligible at or below the cost of the subsidy.

SNRHA continues its homeownership and housing counseling programs to assist low-income families reach the dream of owning a home of their own and moving out of subsidized housing. Between January 1, 2023, and December 31, 2023, six (6) SNRHA HCV participants became homeowners. Housing counseling, through SNRHA's HUD certified Housing Counselors, is utilized as a part of regular programming for Family Self-Sufficiency participants who are interested in "seeking, financing, maintaining, renting, or owning a home". We have a total of six (6) HUD Certified Housing Counselors in the Supportive Services Department.

SNRHA continues to improve on its Section 3 program, especially while continuing the revitalization of its James Down Towers and Hulum Homes sites and its Choice Neighborhood Initiative planning grant for Marble Manor. The Section 3 program currently has a list with 152 interested participants. SNRHA will invite residents to receive training and/or employment within those PH sites and the surrounding low-income communities while working with contractors. The future of HUD Section 3 reporting will focus on labor hours attained. No reports were due in 2023.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The SNRHA is not designated as a troubled agency.

**Discussion**

The Southern Nevada Regional Housing Authority (SNRHA) continues to utilize its Capital Fund Program (CFP) for the required capital improvements. The SNRHA CFP Funds is one of the financing tools to fund comprehensive modernization and new construction under the Rental Assistance Demonstration (RAD) Program and Mixed Finance Program.

The agency was one of eight cities to receive a Department of Housing and Urban Development (HUD) Choice Neighborhood Initiative (CNI) Planning Grants for the Historic Westside of Las Vegas. The kickoff meeting for this grant occurred on January 25, 2022, and a virtual meeting is scheduled to introduce HUD to the community on February 24, 2022. The SNRHA (Grantee) and the City of Las Vegas (Co-Grantee) has worked with the community, residents, stakeholders, and public and private partners the last fifteen (15) months preparing a Transformation Plan. This Plan could lead to the receipt of an Implementation Grant which would provide funds to redevelop the Marble Manor property. The agency will continue to work with a Master Developer to redevelop the Marble Manor Development in conjunction with the Westside 100 Plan.

The agency received approval from HUD and is in the process of converting the 200-unit James Down Towers Senior Development from Public Housing Units to Project Based Voucher units under the RAD conversion program. The agency has selected a General Contractor and Financial Investor. The project is scheduled to close and began phased construction in My 2023 with a fifteen (15) construction schedule.

The agency was awarded 9% Low Income Housing Tax Credits to complete preservation rehabilitation of it fifty-nine (59) unit Hulum Homes Family Apartment Development. Architectural/Engineering drawings

have been prepared, a general Contractor for Construction Bid is under review and the financing team has been assembled for a complete comprehensive modernization of the property to ensure long term affordable housing at the property.

The agency submitted applications to Clark County for Community Housing Funds (CHF) and the State of Nevada for Home Means Nevada (HMN) Funds. Funding was received from Clark County for the preservation of the 200-unit James Down Towns Senior Development and new Construction of the vacant land located on the adjacent site of the SNRHA Marion Bennett Plaza. An architect has been selected and funds have also been received from the State of Nevada Home Means Nevada Fund to develop 59 new apartments.

Funding from the State of Nevada has been awarded to develop 80 new Family Housing Units at the 6-acre Duncan and Edwards parcel, develop 121 new Family Housing Units at the 28<sup>th</sup> Street and Sunrise Ave 6-acre parcel, develop 192 new 1 & 2-bedroom apartment units on the 6-acre Old Rose Gardens parcel located at Yale St and Tonopah Ave, and preservation rehabilitation of the one hundred (100) unit Janice Brooks Bay Affordable Housing Family development at Nellis Blvd and Walnut Ave.

The agency transferred its Clark County Community Housing Funds to Arthur Sartini Plaza which is a 220-unit public housing development. Funds will be used for major system upgrades includes plumbing lines, heating and cooling system replacement, installation of energy efficient windows, roof replacement and kitchen and bath replacement.

The agency is analyzing their public and affordable housing portfolio for possible repositioning as well as exploring options to develop more affordable housing on its remaining vacant land throughout Southern Nevada. These developments will be mixed-income, mixed-financed developments including public and affordable housing.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The following sections describe how the City plans to address homelessness and other special needs through its ongoing participation in Regional Homeless Coordination efforts and community partnerships.

ESG is funding the City of Las Vegas Non-Congregate Shelter program, Flexible Housing program, and Relocation Assistance. Services include targeted outreach services to people experiencing homelessness and addressing their immediate needs. As well as activities designed to move homeless people quickly to permanent housing and prevent families from moving into an emergency shelter or living in a public place not meant for human habitation, through housing relocation and stabilization services.

In addition, the City funds a nonprofit operator at the Homeless Courtyard Resource Center that ensures coordination of services for homeless individuals to reduce and end homelessness.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:**

**Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The Courtyard Homeless Resource Center is a pivotal institution committed to addressing homeless in the city. Operating as a low-barrier facility, it serves as a sanctuary for individuals experiencing homelessness, offering respite from the streets and comprehensive access to essential resources under one roof. The center operates around the clock, ensuring accessibility for individuals in need. Its services encompass a wide range of support, including medical assistance, housing solutions, benefits support, and employment opportunities. Notably, it stands out as the sole low-barrier facility in the area, accommodating guests with their pets and providing a safe outdoor space for overnight stays.

Additionally, the city of Las Vegas has implemented the Multi-Agency Outreach Resource Engagement (MORE) Teams to extend support directly to individuals living on the streets. These teams, in partnership with nonprofit agencies, offer street outreach services and connect individuals with vital resources, including housing assessments and transportation to service providers. The team assesses individuals for service referrals, thereby connecting them with emergency shelters, housing or critical services, and providing them with urgent, non-facility-based care.

The City of Las Vegas' Street Medicine program brings quality, accessible medical care to unsheltered homeless communities in the city limits. This program provides direct health care services literally on the street or in homeless encampments and works with homeless shelters and the Courtyard Homeless Resource Center to address the health care needs of the guests residing in those facilities. Providing care directly to homeless individuals living on the street reduces the use of the emergency room as a primary care facility and prevents medical conditions from deteriorating to the point of needing emergency care, while fostering an understanding of appropriate use of various levels of medical care & attention. The team strives to discover potential health concerns in the homeless communities of Las Vegas and to treat prevalent health issues through medication, continuity of care, and education.

Street Medicine will bridge the gap between the homeless communities and medical care by offering services directly in these communities. The implementation of this program will:

- Reduce the volume of preventable 911 calls received by the City.
- Reduce the volume of preventable emergency room (ER) visits.
- Increase the percentage of homeless individuals that establish and maintain primary care.
- Improve health outcomes in the target community

The City's CDBG funds will be used to support Nevada Partnership for Homeless Youth's Safe Place, a national outreach, education, and referral program that provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety. To date, NPHY's Safe Place program is the only around-the-clock mobile crisis intervention program in Southern Nevada that is uniquely designed to serve children and teenagers in crisis. Qualified youth-serving organizations partner with local businesses and government agencies to serve as Safe Place sites. The staff has received specialized training and the site displays the universally recognized Safe Place yellow and black diamond sign, to let youth know where to seek help when in crisis. The Safe Place program provides a critical safety net for all children in our community, removing vulnerable youth from dangerous situations and connecting them to further supportive services, including shelter, housing,

education, employment assistance, child welfare, and other essential services offered by NPHY or through our extensive partner and referral network

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City of Las Vegas plays a vital role in addressing the emergency shelter and transitional housing needs of individuals and families experiencing homelessness or at risk of homelessness. Through various programs tailored to meet different circumstances, services aim to provide rapid assistance, support in securing permanent housing, and ultimately work towards ending homelessness and promoting housing stability within the community.

1. The Non-Congregate Shelter program offers rapid exit from homelessness by relocating individuals and families from the Courtyard to private units and rooms as temporary shelter.
2. The Flexible Housing program connects individuals and families experiencing homelessness to contracted housing units. Services are geared towards addressing immediate challenges to obtaining permanent housing, reducing the duration of homelessness, and linking participants with community resources for long-term housing stability.
3. Relocation Assistance is designed to aid participants exiting City of Las Vegas Housing programs. It provides emergency moving assistance in the form of rental application fees, deposits, and utility payments and helps individuals and families bridge the financial gap associated with relocation expenses.

CDBG will be used to fund HELP of Southern Nevada- Shannon West Homeless Youth Center, which provides safe and stable housing, food, hygiene, basic needs, clothes, intensive case management, educational services, employment assistance, housing support services and addiction and mental health services to program participants between the ages of 16-24.

The City is an active member of the SNHCoC, and supports its overall objective in helping homeless persons (especially individuals and families, veterans and their families, and unaccompanied youth experiencing chronic and literal homelessness) make the transition to permanent housing and independent living. This includes shortening the time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The Courtyard serves as a crucial low-barrier safe haven for homeless individuals and families, including vulnerable populations such as chronically homeless individuals, veterans and their families, families with children, and unaccompanied youth. Committed to providing essential services and temporary refuge,

The Courtyard plays a pivotal role in helping these individuals transition to permanent housing and independent living.

Operating 365 days a year, 24 hours a day, The Courtyard ensures accessibility without imposing restrictive measures and fosters a welcoming environment for guests to seek support and begin their journey towards stability. With a focus on shortening the duration of homelessness, The Courtyard offers comprehensive services including housing assessments, medical and mental health support, legal assistance, employment and educational opportunities, income and benefit aid, and laundry facilities.

Additionally, The Courtyard facilitates access to affordable housing by providing assessments, connecting guests with resources, and offering guidance in navigating the housing market. It also prioritizes preventing recidivism into homelessness by providing wraparound services such as case management, counseling, and life skills training, which address the underlying factors contributing to homelessness and promoting housing stability.

CDBG will fund Family Promise of Las Vegas who will be opening their new navigation center (Fall 2024), which will have temporary units for families at-risk of experiencing homelessness. Funds will also be used for case management of clients that are temporarily experiencing instability in their families.

Salvation Army's Career Corner program will also be funded with CDBG and will support their Vocational Training Program to provide essential employment skills, job readiness, life skills, financial management training, on-the-job training, occupational training and additional services to homeless or at risk of homelessness clients.

Also scheduled to be completed in Fall 2024, is the St. Jude's Healing Center. This center will offer trauma-specific treatment to victims with the goal to have them move along the continuum of healing, from victims to survivors, and then thrive in our community. Due to the complexity of emotional, physical, and sexual trauma experienced, there will be an array of treatment opportunities to meet these victims where they are in the healing process. Through this program, victims will be guided by victim advocates, including survivors of trauma and sex trafficking. Victims will receive individualized treatment plans and services to address their need for safety and to help them gain a deeper understanding of their victimization of which the Hope Home is the pilot Home. The center is a residential treatment center that will exclusively serve child victims of sex trafficking. While the facility is located at the Boulder City campus it is made up of 6 homes, an onsite school, a therapy building, an administration building, and an emergency shelter. The Hope Home, as the pilot home to the healing center, will serve up to ten (10) clients and be staffed with around the clock care. Clients will participate in a clinical therapy, life skills and employment classes. CDBG funds will be utilized to help staff the Hope Home.

The city is also an active member of the Southern Nevada Homelessness (SNH) CoC Board and is involved in the regional strategic planning efforts to reduce chronic homelessness. The SNH CoC Board adopted the HELP HOPE HOME Plan that provides guidance for regional planning efforts and reports progress toward regionally established goals. The plan defines core strategies and details an implementation schedule to reduce homelessness. Those strategies and their objectives, along with the activities that support them, form our local agenda to reduce homelessness in Southern Nevada. The

Courtyard Homeless Resource Center also assists a wide variety of homeless persons through case management, referrals to service agencies and transitioning to permanent housing and independent living.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The Second Chance Employment Program, administered by the city of Las Vegas, offers low-income individuals, including those experiencing homelessness or with a history of incarceration, access to employment opportunities and supportive services to achieve economic stability and housing. It promotes second chance hiring practices and aims to break the cycle of poverty and recidivism by providing fair opportunities for all. Additionally, the Prevention program assists residents at risk of homelessness by offering short-term and medium-term rental assistance, rental arrears, and utility arrears to prevent eviction and maintain housing stability. Together, these programs address the root causes of homelessness and empower individuals and families to regain stability and thrive within their communities.

The City of Las Vegas Recuperative Care Center (RCC) is designed to address acute/post-acute hospital discharges for individuals who are homeless. The guests served by this project are recovering from an acute illness or injury that would not necessitate continued hospitalization but would be exacerbated by their living conditions (i.e. literal homelessness) and who would not be accepted into an existing shelter system due to requiring a higher level of care than shelter systems are equipped to handle (as well as potential liability issues associated with appropriateness for addressing level of care needs). The RCC is a 38-bed facility that concurrently addresses medical illness/injury and social issues that have directly/indirectly contributed to an individual's experience of homelessness. Every RCC Guest receives continued medical treatment and attachment to Intensive Case Management (ICM) to have identified barriers appropriately and expeditiously addressed, to facilitate transition into self-sufficiency.

CDBG funds have been granted to Foster Kinship and Olive Crest, which are two organizations that specifically deal with Foster Youth and families. Foster Kinship's enhanced navigator program focuses on four major areas: Meeting the kinship children's immediate physical and safety needs with their long-term family stability in view; Working towards the most permanent legal status for the child and minimizing placement disruptions; Stabilizing the family by connecting them to financial resources and housing supports and partnering with caregivers to give them the skills they need to effectively parent children who have experienced abuse, neglect, and trauma to break the generational cycles.

Olive Crest will utilize the funds to train foster parents, provide case management & specialized treatments including clinical therapy and coaching and transportation to and from therapy appointments.

## **Discussion**

The City works with the multijurisdictional Continuum of Care team to implement a strategic and comprehensive response to the challenges of those with medical and behavioral health impairments in our community. This coalition comprises government agencies, the housing authority, Workforce Connections, law enforcement, faith-based organizations, business owners, social service providers, mental health agencies, hospitals, fire and rescue and homeless advocates.

The City of Las Vegas will continue to participate in Regional Homeless Coordination efforts to reduce homelessness and address the needs of homeless individuals and families. The City prioritize assistance for homeless street outreach services, homeless prevention and rapid rehousing, and will award ESG funds accordingly. The City will continue to engage with the Southern Nevada CoC various working groups.

**AP-70 HOPWA Goals– 91.220 (I)(3)**

**One year goals for the number of households to be provided housing through the use of HOPWA for:**

Short-term rent, mortgage, and utility assistance payment	114
Tenant-based rental assistance	22
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	48
Units provided in transitional short-term housing facilities developed, leased or operated with HOPWA funds	23

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

The City partnered with unincorporated Clark County, City of North Las Vegas, and the City of Henderson to assess fair housing barriers in Southern Nevada, as identified in the Regional Analysis of Impediments completed in 2020.

There are many barriers to affordable access and development of affordable housing in Las Vegas, including:

### **Costs:**

- Rising costs of land and housing construction
- Impact fees
- Stringent building codes
- Permitting process costly
- Checkerboard land ownership impedes land assembly
- Low appraisals in low-income areas inhibit financing

### **Not In My Backyard (NIMBY):**

- Government NIMBYism
- Public NIMBYism
- Gentrification
- Accessibility issues

### **Government Support:**

- Need for affordable housing champions at all levels of government
- Support for comprehensive plans' housing elements is needed
- Rental affordable housing low funding priority

### **Urban Design/ Planning Barriers:**

- New development predominately in suburbs
- Jobs far from affordable housing
- Infrastructure deficiencies
- Insistence on low-density single-family development

### **Social issues:**

- Funding for human services
- Homelessness

### **Economic factors:**

- Economic disparity
- Abundance of low wage jobs
- Increase of severely cost burdened and cost burdened households
- Low supply of affordable housing units

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

In 2021, the City of Las Vegas approved the Civil Penalty Fund Resolution to further assist with barriers to affordable housing. This fund is dedicated to collecting civil penalties from outstanding liens and providing additional resources within the blighted areas of the city. This includes microgrants and other programs to address issues occurring in low-income neighborhoods. Example of services include providing fencing at no cost for vacant properties to prevent homeless camp activity; beautification of neighborhoods; repairs to the exterior of homes, desert landscaping, multi-family housing improvements, and other related services.

The City of Las Vegas is also in partnership with various community partners, such as Nevada Partners and Homie, to launch the Las Vegas Coalition to Make Homes Possible. The goal is to close the Black homeownership gap in Southern Nevada by making homeownership equitable and more accessible to families in marginalized, high-need communities such as the Historic West Side. The Las Vegas Coalition combines resources from government, non-profits, and private organizations to help future homebuyers buy their home. Make Homes Possible has launched several digital ads through social media and has on-demand trainings available through their website. The coalition will continue to work towards its goal of closing the Black homeownership gap by helping 25,000 Black families buy a home within the next 10 years.

The City of Las Vegas' Uniform Development Code was created with the purpose of establishing a system of fair, comprehensive, consistent and equitable regulations, standards and procedures for the review and approval of all proposed development, divisions, and mapping of land within the City in a manner consistent with State law. In January 2023, City Council adopted an ordinance to amend the Las Vegas Municipal Code (LVMC) Title 19, which added a new chapter governing bonuses and incentives for affordable housing development.

Additionally, the City will continue its partnership with Silver State Fair Housing Council to address fair housing barriers and provide fair housing resources to City of Las Vegas residents. Silver State is funded by the City of Las Vegas to provide free fair housing training courses for the general public, real estate/property management, City of Las Vegas employees, and City of Las Vegas grant subrecipients.

**Discussion:**

The City will continue to develop collaborative partnerships with organizations, community groups, and developers to work together to identify and implement policies that encourage, increase, and preserve affordable housing.

## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

The City of Las Vegas continues to allocate federal funds to support programs that provide opportunities for affordable housing to prevent and reduce homelessness, create safe and livable communities, economic opportunities for individuals with low to moderate income, and educational enrichment opportunities. Grant funds are targeted to assist low-income neighborhoods and citizens, and allocated to most effectively and efficiently meet the needs of eligible Las Vegas residents. Citizen participation, and a series of open public meetings, past projects & performance, examines changes in community needs and explores trends as they affect community development. The Community Development Recommending Board (CDRB) who represent the concerns and opinions of the community, advises the City on the allocation of funds for the Community Development Block Grant Program (CDBG) and Housing Opportunities for Persons with AIDS (HOPWA) Grant.

The City also operates the expanded Courtyard Homeless Resource Center 24 hours a day, 7 days a week and fills many major service gaps such as homeless services, housing assistance, medical and mental health, and employment and benefit assistance. The City will continue providing the Ticket to Home program to reunite homeless individuals with friends and family. The City's MORE homeless outreach teams recently expanded to better assist the underserved population, providing outreach seven days a week and the City's Flexible Housing Program provides financial and employment sustainability.

The City of Las Vegas also launched the Arrow, an innovative partnership with Keolis to provide regularly scheduled no cost transportation for people experiencing homelessness. Transportation is one of the major barriers for people experiencing homelessness to access essential services. This program will continue to serve this population by bridging this gap, allowing our underserved population daily access to more than 20 stops, including service providers, the DMV, the health district and more.

### **Actions planned to address obstacles to meeting underserved needs**

The city will continue to address obstacles in meeting underserved needs, by continuing to form strategic partnerships with public and private organizations, including housing services providers, health agencies, and service providers to coordinate efforts and leverage resources effectively. Services will also be enhanced and adjusted to meet the unique needs of underserved populations accordingly.

The city will continue to engage in the regional dialogue with the Southern Nevada Homelessness CoC, neighboring communities and service providers to identify and address the needs of the underserved. The SNH CoC is responsible for the regional implementation and evaluation of the HELP HOPE HOME plan to reduce homelessness.

As the the populations continues to age across the country, senior services are facing an increasing need to expand. To help address obstacles for seniors, CDBG funds will be granted to 4 organizations specifically dealing with the senior population. The four programs and organizations are listed as follows:

Helping Hand of Vegas Valley (Bus and Volunteer Transportation Program) will provide transportation to doctors' appointments, banks, grocery stores, etc. for eligible seniors.

Catholic Charities of Southern Nevada (Meals on Wheels Program) will provide nutritious daily meals to eligible seniors.

Desert Spring Community Resource Center will provide mobile food distribution twice per month as well as operate their food pantry and provide individualized case management for seniors.

Jewish Family Service Agency focuses on allowing seniors to live independently in their own homes and will assist with case management of clients involving multiple needs such as durable medical equipment, homemaking services, prescription and medical assistance, transportation and companionship.

Additionally, the City will be providing CDBG funds to organizations that help with the development of children/youth. Organizations such as the YMCA, Sunrise Children's Foundation, and Communities in Schools of Nevada. All of these programs provide educational options for low-income households that without the funding would be difficult to maintain at a minimum level.

### **Actions planned to foster and maintain affordable housing**

The shortage of affordable and low-income housing in Las Vegas remains one of the major obstacles to ending homelessness in our community. The City of Las Vegas' Strategic Plan to address the housing crisis facing thousands in the City of Las Vegas includes goals to preserve the existing housing supply, increase housing opportunities, and build supportive services.

The City is reviewing several future affordable housing projects that will preserve or add new affordable housing units throughout the City. In addition, the City is working to identify other projects that will expand and maintain the affordable housing stock in the City of Las Vegas. In May 2024, the City will release a request for proposal seeking applications for HOME-ARP supportive services and affordable housing development projects.

Developers have been selected to begin development of vacant land parcels in the Historic Westside. Development will be limited to Affordable Housing consisting of single-family homes for first time homebuyers and/or to multi-family rental units. The City will be conveying the land to the developer and affordability requirements will be in place for a period of up to 20 years.

A CDBG housing rehabilitation programs will aim to preserve and stabilize the City's housing stock that is affordable to low and moderate-income persons and to provide safe, decent and sanitary housing to the residents who do not have the financial means to make repairs to their own dwellings. The City also hopes to improve the general aesthetics and attractiveness of the housing stock and to assist in the promotion and attraction of economic and community development opportunities to the area.

The City continues to monitor and ensure HOME-funded projects maintain rent affordability for all HOME-assisted units for the duration of a property's affordability period.

Also, the City continues to contract with Silver State Fair Housing Council to assist with fair housing education and outreach to housing providers and the community as a whole. Silver State will provide resources to residents, provide training for social service providers, and work individually with clients who may encounter inadequate housing, illness, or disability.

## **Actions planned to reduce lead-based paint hazards**

The City of Las Vegas has been awarded a 48-month HUD grant for Lead-Based Paint Hazard Control. The primary goal of the Las Vegas Lead Hazard Control / Healthy Homes Program is to create lead-safe and healthy housing in Las Vegas and reduce the incidence of childhood lead poisoning. The program will target four key zip codes in Las Vegas that are known to contain the oldest housing stock, with the highest likelihood of lead-based paint hazards, as well as those that contain units that are home to high-risk populations (young children, racial/ethnic minorities, and low income/underserved persons). The LVLHCHHP has outlined specific, measurable program objectives to be accomplished over the grant production period, which include: 1) Evaluating units for lead-based paint hazards; 2) Implementing lead hazard control activities; 3) Evaluating units for additional healthy homes hazards and conducting healthy homes hazard control activities; and 4) Providing skills training and economic opportunities for community members and providing community education and outreach. As of March 1, 2024 fifteen homes have been assessed for Lead-Based paint with 10 being positive and 5 having no lead hazards.

The LVLHCHHP expects to: provide education and outreach to families in the target area; provide skills training and/or education opportunities to contractors; conduct a minimum of 100 lead risk assessments and 85 healthy homes assessments; as well as perform lead hazard control work and healthy homes rehabilitations for at least 85 units. Finally, the LVLHCHHP expects to: increase blood lead screening rates in Las Vegas' young children; increase the number of affirmatively marketed lead- safe units in Las Vegas; and would provide a comprehensive model for cross-discipline housing assessment that is critical to program sustainability.

## **Actions planned to reduce the number of poverty-level families**

To combat poverty in the City of Las Vegas, comprehensive support services are being provided, tailored to the specific needs of poverty-level families. These services encompass housing assistance, employment opportunities, wraparound support, collaborative partnerships, prevention initiatives, and data-driven approaches. By integrating these strategies and leveraging existing programs, the city aims to create pathways to economic stability and self-sufficiency for vulnerable families.

Efforts to address poverty include funding for case management, housing support, employment training, credit repair, and other programs aimed at assisting low and moderate-income families in achieving economic independence. The city remains committed to assisting homeless individuals in establishing a stable income, offering educational and job resources, and improving access to transportation. With the expanded resources available at the Homeless Courtyard, accessing these services and referrals has become more convenient.

Moreover, the city plans to enhance access to workforce and educational opportunities for individuals at risk of or experiencing homelessness. The overarching goal is to broaden workforce development initiatives and job training programs to enable individuals to attain self-sufficiency through employment that provides a living wage. This initiative also seeks to connect individuals with available mainstream programs and services to enhance financial sustainability and reduce their vulnerability to homelessness.

The City will continue to allocate HOPWA funding to reduce the number of low-income persons with AIDS or other related diseases and their families. Agencies will provide a variety of housing and supportive services to the community. Including but not limited to short-term rent, mortgage and utility assistance to serve clients who are facing emergency financial need, tenant-based rental assistance to increase self-sufficiency, and case management to address stable housing needs, medical care, mental health, and access to financial and social service needs.

### **Actions planned to develop institutional structure**

The city remains actively engaged with the Southern Nevada Homelessness Continuum of Care (SNHCoC), collaborating on the implementation of its initiatives, such as Coordinated Entry and CMIS/HMIS. As dedicated board members, we actively contribute to SNHCoC working groups, where we participate in the development of projects and policies aimed at fostering cooperation and collaboration within the community.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The city will continue to engage in joint planning processes with public and private agencies to establish common goals, priorities, and strategies for addressing homelessness, housing affordability, and social services needs within the community. By fostering collaboration and communication among agencies, the city aims to improve outcomes for individuals and families in need of housing and social services.

ESG funded housing and homeless services providers in Southern Nevada are required to participate in the Coordinated Entry (CE) system process. The CE system includes jurisdictional partners, nonprofit community providers, housing property owners, faith-based communities and volunteers. The system continues to enhance participation between social services agencies and public and private housing, and offers a coordinated process designed to streamline participant access to housing and services. The purpose of a Coordinated Entry System is to ensure that all people experiencing a housing crisis have fair and equal access and are quickly identified, assessed for, and connected to housing and homeless services based on their strengths and needs. It uses standardized tools and practices, incorporates a system-wide Housing First (no barriers to entry) approach, and, in an environment of scarce resources, coordinates housing support so that those with the highest vulnerability and most severe service needs, are prioritized.

The City's actions to enhance coordination between public and private housing and social service agencies includes awarding CDBG funding to Foster Kinship's Navigator Program. The program reveals that most of the private kinship families who approach Foster Kinship for housing assistance do not qualify for traditional housing support programs in Clark County, because they are not yet homeless. However, these families are very much at risk. Based on these documented needs and the clear cost-benefit of supporting families outside the foster care system, Foster Kinship provides limited, emergency rental payments to private kinship families to maintain placement stability, while legal and financial stability goals are in process.

**Discussion:**

In addition to the actions outlined above, the City will also participate in various housing roundtables at local, state and federal levels to explore and address impediments to affordable housing.

# Program Specific Requirements

## AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

### Introduction:

#### Community Development Block Grant Program (CDBG) Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

**1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed**

The City does not anticipate any program income being received before the start of the next program year.

**2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan**

N/A

**3. The amount of surplus funds from urban renewal settlements**

N/A

**4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.**

N/A

**5. The amount of income from float-funded activities**

N/A

**Total Program Income**

\$0

## Other CDBG Requirements

### 1. The amount of urgent need activities

0

### 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income

100%

Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.

### **HOME Investment Partnership Program (HOME) Reference 24 CFR 91.220(l)(2)**

The jurisdiction must describe activities planned with HOME funds expected to be available during the year. All such activities should be included in the Projects screen. In addition, the following information should be supplied:

#### **1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:**

The City will not use any forms of investment beyond those identified in 92.205.

#### **2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:**

The City does not currently utilize HOME funds for homebuyer activities. If HOME funds were used for a homebuyer program activity, City policy uses the recapture provisions of 24 CFR 92.254 (a)(4)(ii). It is believed this approach is the closest to normal market approaches to financing, the easiest for borrowers to understand, enable the deed restriction requirements of the alternative option to be avoided (which we believe constitutes a barrier to private financing participation), and better enables HOME funds to be marketed in coordination with other private lendings. The recapture approach essentially results in the ongoing commitment to maintaining a homeownership program because of regulatory requirements concerning the reuse of recaptured HOME funds for homebuyer assistance activity has been the City's goal and is in keeping with the basic HOME Program Descriptions.

#### **3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:**

The City utilizes recapture revisions to recoup all or a portion of the direct HOME subsidy to ensure the unit or units remain affordable. These requirements are detailed in the City's HOME

program Manual and included as conditions in HOME funding agreements. All guidelines and requirements that address resale or recapture, as required in 92.254 of the HOME rule, are outlined in the City of Las Vegas' HOME Program Manual.

- 4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:**

The City of Las Vegas has no plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

- 5. If applicable to a planned HOME TBRA activity, a description of the preference for persons with special needs or disabilities. (See 24 CFR 92.209(c)(2)(i) and CFR 91.220(l)(2)(vii)).**

Not applicable.

- 6. If applicable to a planned HOME TBRA activity, a description of how the preference for a specific category of individuals with disabilities (e.g. persons with HIV/AIDS or chronic mental illness) will narrow the gap in benefits and the preference is needed to narrow the gap in benefits and services received by such persons. (See 24 CFR 92.209(c)(2)(ii) and 91.220(l)(2)(vii)).**

Not applicable.

- 7. If applicable, a description of any preference or limitation for rental housing projects. (See 24 CFR 92.253(d)(3) and CFR 91.220(l)(2)(vii)). Note: Preferences cannot be administered in a manner that limits the opportunities of persons on any basis prohibited by the laws listed under 24 CFR 5.105(a).**

Not applicable.

**Emergency Solutions Grant (ESG)**  
**Reference 91.220(l)(4)**

**1. Include written standards for providing ESG assistance (may include as attachment)**

Included as Attachment

**2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.**

Housing and homeless service providers who receive Department of Housing and Urban Development (HUD) funding through the Southern Nevada Continuum of Care and ESG through the City of Las Vegas are required to participate in the Coordinated Entry (CE) System process/Coordinated Intake (CI)/ and enter data into HMIS. Provider agencies participating in CE are responsible for adopting and following the CE system policies and procedures, limit enrollment to participants referred through CE, maintain low barrier to enrollment in services and housing and maintain fair and equal access. They will provide appropriate safety planning, create and share written eligibility standards, communicate vacancies, participate in planning, contribute data to HMIS, ensure staff are trained, and ensure client rights are protected and clients are informed of their rights and responsibilities.

The Southern Nevada CE system offers multiple points of access for people experiencing or at risk of homelessness. Individuals and/or families are asked to participate in the Homeless Management Information System (HMIS). Individuals who agree to participate, sign a Release of Information (ROI) form. Upon consent, the appropriate Southern Nevada community housing assessment is completed. This process helps providers in Southern Nevada to engage individuals and families in housing and services. Clients are screened using a variety of assessment tools during intake, which gathers only enough client information to determine the severity of need and eligibility for housing and related services. These tools are appropriately adjusted according to specific subpopulations (e.g., youth, individuals, families, and chronically homeless.) These tools also reflect the developmental capacity of the clients being assessed. The tools incorporate a person-centered approach, in that they are at least partly based on clients' strengths, goals, risks, and protective factors, they are easily understood by clients, and they are sensitive to clients' lived experiences. Clients are matched with available resources based on need and vulnerability. The most vulnerable clients are prioritized for available housing and services. Client reassessment takes place at the participant level and at the service provider level. Clients meet with case managers throughout their participation in the program and have regular progress evaluations.

**3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).**

The City of Las Vegas utilizes a Request for Proposal (RFP), which invites qualified organizations to submit an application for assessment of their organizational structure, staffing, understanding of the scope of work and relevant experience. The Community Development Recommending Board (CDRB) appointed by the Mayor and Las Vegas City Council makes funding recommendations for this process. The board members represent the professional concerns and opinion of the community in advising the City of Las Vegas on the allocation of ESG and other federal funds. With the assistance of the Department of Neighborhood Services staff, the board reviews applications, agency applicants, and make recommendations for ESG funds based on their perception of the community's needs. Applications are reviewed by staff for eligibility and completeness prior to review by the board. The board uses a review process that includes a careful evaluation of each eligible applicant's proposal within the context of program design and against program criteria and current objective, both nationally and those outlined in the City of Las Vegas' Consolidated Plan. The board recommendations are presented to the Las Vegas City Council, a Public Hearing is held before the Las Vegas City Council and afterwards, a final selection of projects for application submission to HUD.

Planning activities follow the same steps each year although the timing may vary. These steps are:

- a. Identification of community development issues, needs, and concerns through community meetings and citizen input;
- b. Formulation of community development goals and preliminary strategies, i.e. staff and citizens;
- c. Dissemination of Grant Funds information to agencies and individuals
- d. Submission of Project applications; and
- e. Project Selection:
  - I. Review of project applications by review committee and CDRB
  - II. Present recommendations of CDRB to the Las Vegas City Council
  - III. Public Hearing before the Las Vegas City Council and final selection of projects for application submission to HUD

**4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.**

The City of Las Vegas participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness. The City is also part of the Southern Nevada Homelessness CoC, which has a process in place for regional collaboration on homeless issues and discussions related to ESG funding that respects each individual political jurisdiction. The CoC board maintains a seat

for at least one currently or formerly homeless member. These individuals are also invited to be a part of the various work groups and subcommittees. These individuals are encouraged to provide input into all aspects of the CoC's planning activities, like assessing needs and setting priorities through performance evaluation. The city also participates in several CoC working groups which oversee the planning, operations and activities of the CoC, including the Point-In-Time (PIT) of the homeless population, reviewing potential CoC projects, and any other activities under the CoC. The City of Las Vegas will continue to provide a forum for citizens to contribute information, ideas, and input on service ideas and strategies on how residents can benefit from existing grant programs and services.

**5. Describe performance standards for evaluating ESG.**

The City evaluates the success of ESG programs by reviewing regional performance standards established by the SNH CoC which are captured and reported in the Southern Nevada Homeless Management Information System (HMIS). These reports are regularly recorded and entered as real-time data and all reports are unique to homeless goals and objectives. Subrecipients are required to submit regular reports which are reviewed by staff. These reports are used to ensure ESG compliance with regulations and local written standards as well as confirming that program goals are being met. ESG programs are also subjected to "on-site monitoring." The SNH CoC has hired an External Monitoring Group to monitor the SNH CoC programs as well as ESG programs. This group has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans and evaluation of federally funded agencies. The basis for monitoring is to address findings and provides recommendations for program improvements.