



HUD Annual Consolidated Annual Performance Evaluation Report FY 2025-2026

Prepared by the Department of Neighborhood Services September 2026

CR-05 - Goals and Outcomes

Progress the jurisdiction has made in carrying out its strategic plan and its action plan. 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City's 2025-2026 objectives of reducing homelessness, providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for low and moderate-income households were met as the City continues to perform activities that stabilize housing for individuals and families, provides respite care for homeless persons, and strengthens partnerships with its subreceptants.

Federal, state, and general fund dollars assisted residents in realizing greater economic, housing, and social stability while the rehabilitation of affordable housing units prevented further deterioration, thwarted a potential loss of affordable housing, and stabilized the senior population. The City's Homeless Resource Center (Courtyard) is a navigation center that has assisted over 14,342 unduplicated homeless persons each year and expanded its MORE, Multiagency Outreach Resource Engagement Team to better provide direct services to people experiencing homelessness. During FY25-26, the Arrow Homeless Community Shuttle supported 2,659 unique individuals experiencing homelessness, with a total ridership of 10,667. The decrease in ridership from the previous year reflects a reduction in shuttle operations from three vehicles to two rather than a change in service demand. Despite reduced capacity, the program continued to provide critical transportation and connections to essential services. By bridging critical transportation gaps, the shuttle offered daily access to essential services—empowering participants to take meaningful steps toward self-sufficiency and stability.

The city of Las Vegas is expanding the Recuperative Care Center (RCC) in Fall 2026 from thirty-eight (38) to seventy-five (75) medical respite beds and increasing integrated behavioral health services for adults experiencing homelessness that required pre- and post-acute medical care. The RCC is expected to serve approximately three hundred and fifty (350) unduplicated individuals annually through integrated medical, behavioral health, case management, and supportive services, while maintaining a 52% discharge rate to permanent, transitional or other stable housing destinations through discharge planning and care coordination. Further supporting these efforts, the Health & Wellness Center, strategically located near the Courtyard, provides accessible primary healthcare and supportive services for individuals experiencing homelessness. The Center works closely with the city's Street Medicine outreach team, creating a direct connection between individuals engaged in the field and ongoing clinical care. Services include primary care, preventive services, wound care, medication support, health education, and referrals to additional services. Together, these programs help reduce barriers to healthcare and strengthen continuity of care for individuals experiencing homelessness.

Please refer to the ESG and HOPWA Capers for their outcomes.

Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and

explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee's program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Community Facilities/Infrastructure /Revitalization	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Other	Other	5	1	20%	1	1	100%
HIV/AIDS Homeless Prevention	Affordable Housing Homeless Non-Homeless Special Needs	HOPWA : \$	HIV/AIDS Housing Operations	Household Housing Unit	7000	944	13.5%	1400	944	67.4%
Prevent and End Homelessness	Affordable Housing Homeless HIV/AIDS Homeless Prevention	CDBG: \$ / ESG: \$	Homelessness Prevention	Persons Assisted	3000	256	8.5%	600	256	42.7%
Provide Community and Supportive Services	Homeless Non-Homeless Special Needs Non-Housing Community Development	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	2500	851	34%	500	851	170%

Provide Decent and Affordable Housing	Affordable Housing	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	1000	33	3.3%	200	33	16.5%
Provide Decent and Affordable Housing	Affordable Housing	CDBG: \$ / HOME: \$	Rental units rehabilitated	Household Housing Unit	400	0	0.00%	80	0	0.00%
Provide Decent and Affordable Housing	Affordable Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	200	23	11.5%	40	23	57.5%

Table 1 - Accomplishments – Program Year & Strategic Plan to Date

Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.

The City’s priorities for 2025-2026 were to focus on initiatives that reduce homelessness and stabilize housing for individuals and families at-risk of homelessness, youth education, senior services and resources for special populations.

The Community Development Recommending Board funded multiple agencies with programs that emphasized homeless services including Nevada Partnership for Homeless Youth, Family Promise, Salvation Army and Help of Southern Nevada. CDBG funds were used for programs that offered homeless individuals and families a bridge back to higher or improved functioning and well-being by securing stable housing, providing job training and assistance with access to additional resources and services. Programs transitioned homeless clients from the streets to shelter or housing through individualized service plans and provided life-changing services to homeless, at-risk, and low-income households that included housing assistance, vocational assistance, supportive services, homeless prevention and permanent supporting housing.

Youth education services were provided by YMCA Early Childhood Education and Sunrise Children’s Foundation to provide educational programs that use early literacy curriculum designed to promote children’s cognitive, social, emotional, and physical development. Educational parenting courses and advocacy for guardians is also provided to assist with optimal childhood development.

Senior services were also provided by Jewish Family Service Agency, Catholic Charities and Helping Hands of Southern Nevada, and Desert Springs Community Resource Center to assist seniors in living independently in their own homes, increase their quality of life, and avoid institutional placement. Various services are provided to meet an individual's needs by providing food services, case management, medical supplies and transportation assistance.

Organizations that focused on special populations such as Foster Kinship, Olive Crest, and St. Jude's provided services to assist youth/families who were either going into the foster care system (Olive Crest) or to avoid going into the system and remain with relatives (Foster Kinship). Case management and family assistance were provided to help ease the financial burden of parenting additional children. St. Jude's victims of sex trafficking program also provided onsite care, such as housing and therapy for youth recovering from being sex trafficked.

CR-10 - Racial and Ethnic composition of families assisted

Describe the families assisted (including the racial and ethnic status of families assisted).

91.520(a)

Race Categories	CDBG	HOME	ESG	HOPWA
White	448	0	4	644
Black/African American	426	6	17	410
Asian	24	0	1	36
American Indian/American Native	26	0	0	4
Native Hawaiian/Other Pacific Islander	11	0	0	10
Black/African American & White	29	0	4	12
Other Multiracial	89	0	0	75

Ethnicity Category				
Hispanic/Latino	351	0	0	430
Not Hispanic	730	6	0	761

Table 2 – Table of assistance to racial and ethnic populations by source of funds

Narrative

Las Vegas is Nevada's largest city with a population of 656,274 residents. The racial composition of the city's population is as follows: White 55.5%, African American 11.5%, Hispanic 34.1%, Asian 6.8%, More than One Race 11.1%, Pacific Islander .8% and American Indian 1.0%. (United States Census Bureau July 2022)

Additionally, the city of Las Vegas has identified neighborhood "focus areas" within its jurisdiction. These areas are historically underserved and are set for coordinated and targeted revitalization efforts. Neighborhood Revitalization Strategy Areas (NRSA) designations for these areas have been approved by HUD.

Focus Area 1 – Historic Westside

The Historic Westside sits inside West Las Vegas and is bounded by Owens on the north, Washington on the south, I-15 to the east, and H Street to the west. The racial/ethnic composition is African-American/Black 46.1%, Hispanic 39.6%, White 9.5%, More than one race 2.2%, Native Hawaiian/Pacific Islander 1.3%, Asian 1.2%, and American Indian/Native American .2%.

Focus Area 2 - East Las Vegas NRSA

The Eastside NRSA plan area is generally bounded by US-515 to the north, North Mojave Road to the East, Wengert Ave to the South and Bruce Street to the West. The racial/ethnic composition of this area is: Hispanic 55.6%, Black/African-American 19.8%, American Indian/Native American 14.2%, More Than One Race 5.3%, Other .8%, and Asian .1%.

Focus Area 3 - Ward 1 NRSA

The City of Las Vegas' Ward 1 NRSA area is generally bounded by US Hwy 95 to the North, S. Valley View to the East, W. Charleston Blvd to the South, and S. Jones Blvd to the West. The most recent NRSA will be the 3rd HUD approved NRSA in Las Vegas.

Please refer to the attached ESG Sage (CAPER) report for more ESG client demographics, and the HOPWA (CAPER) report for more HOPWA client demographics.

CR-15 - Resources and Investments 91.520(a)

Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	5,341,723	5,029,741.25
HOME	public - federal	4,446,344	1,735,021.49
HOPWA	public - federal	6,111,953	3,646,282.92
ESG	public - federal	460,339	398,094.05

Table 3 - Resources Made Available

Narrative

Identify the geographic distribution and location of investments

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description
CITY LIMITS	100	100	
East Las Vegas NRSA	10	10	
Historic Westside NRSA	10	10	
HOPWA EMSA - Use	10	100	Eligible Metropolitan Statistical Area

Table 4 – Identify the geographic distribution and location of investments

Narrative

Please refer to the attached ESG and HOPWA CAPERs for the appropriation of resources and investments.

Leveraging

Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.

Federal funds provided through HUD programming were strategically leveraged with additional private, state, and local resources to maximize the impact of affordable housing and community development initiatives across the City of Las Vegas. Matching requirements were satisfied through a combination of local general funds, state housing trust funds, private developer equity, and contributions from nonprofit partners. These leveraged resources allowed the City to extend the reach of federal dollars, ensuring that more households were served and that larger, more sustainable projects could be implemented.

The City utilized publicly owned land as a critical resource to address housing needs. Approximately thirty City-owned parcels in the Historic Westside are available for the development of affordable housing, including single-family, multi-family, and mixed-use projects. These parcels, grouped strategically to maximize density and funding efficiency, provide a significant local match to federal investment. Furthermore, three Bureau of Land Management (BLM) parcels located in Wards 1, 4, and 6 were designated for future affordable rental housing targeted to seniors, mixed-income families, and veterans. Conveyance of these parcels through direct land sale to selected developers ensures that land assets are fully integrated into the City's housing strategy.

By combining federal funds with local land resources, state and private investment, and nonprofit partnerships, the City of Las Vegas was able to create a comprehensive funding approach that not only met federal matching requirements but also expanded the scope and scale of housing opportunities for low- and moderate-income residents.

Fiscal Year Summary – HOME Match	
1. Excess match from prior Federal fiscal year	\$7,421,725.61
2. Match contributed during current Federal fiscal year	\$796,476.02
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	\$8,218,201.63
4. Match liability for current Federal fiscal year	\$194,948.75 - PR33 2025
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	\$8,023,252.88

Table 5 – Fiscal Year Summary - HOME Match Report

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
LV25-3249	09/19/2025	\$364,323						\$364,323
LV23-2378	5/21/2025	\$432,153.02						\$432,153.02

Table 6 – Match Contribution for the Federal Fiscal Year

HOME MBE/WBE report

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$

Table 7 – Program Income

Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Contracts						
Number	1			1		
Dollar Amount	\$11,315,662			\$11,315,662		
Sub-Contracts						
Number	14				7	7
Dollar Amount	\$6,870,012.16				\$3,885,838.10	\$2,984,174.06
	Total	Women Business Enterprises	Male			
Contracts						
Number	1		1			
Dollar Amount	\$11,315,662		\$11,315,662			
Sub-Contracts						
Number	14		14			
Dollar Amount	\$6,870,012.16		\$6,870,012.16			

Table 8 - Minority Business and Women Business Enterprises

Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	1			1		
Dollar Amount	\$1,159,805.10			\$1,159,805.10		

Table 9 – Minority Owners of Rental Property

Relocation and Real Property Acquisition – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired						
Businesses Displaced						
Nonprofit Organizations Displaced						
Households Temporarily Relocated, not Displaced						
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number						
Cost						

Table 10 – Relocation and Real Property Acquisition

CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	0	0
Number of Non-Homeless households to be provided affordable housing units	63	33
Number of Special-Needs households to be provided affordable housing units	200	0
Total	263	33

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	0	0
Number of households supported through The Production of New Units	63	33
Number of households supported through Rehab of Existing Units	200	23
Number of households supported through Acquisition of Existing Units	0	0
Total	263	56

Table 12 – Number of Households Supported

Discuss the difference between goals and outcomes and problems encountered in meeting these goals.

Rebuilding Together of Southern Nevada exceeded their goals during the 2025 fiscal year. The City of Las Vegas Housing team completed an additional ten projects during the fiscal year for a combined total of 23 projects.

One affordable housing rental project reached completion during the fiscal year, producing 33 affordable units and 7 unrestricted units. While the completed project did not meet the goal of providing 263 affordable units, several affordable housing developments are currently under construction, along with multiple projects in the pipeline. Two projects that were anticipated to close in the 2025–2026 fiscal year will instead be completed and reported in the upcoming fiscal year.

Discuss how these outcomes will impact future annual action plans.

The City will continue to fund Rebuilding Together Southern Nevada and an in-house rehab program in future annual action plans as the need to preserve existing homes with critical repairs, particularly for senior head of households, is a recognized growing need. City leadership is actively determining the need for additional funding for the rehabilitation of existing homes.

The City and the Department of Neighborhood Services are developing long-term affordable housing strategies to better address the ongoing need for affordable units. These efforts will guide future Annual Action Plans by expanding affordable housing options throughout the City and strengthening partnerships that help leverage additional resources.

As part of this strategy, the City is collaborating with the Southern Nevada Regional Housing Authority to plan and advance large-scale affordable housing developments over the next several years. This year's activities reinforce the need to continue expanding affordable housing opportunities and will help inform the City's strategic goals to ensure ongoing progress toward increasing the supply of quality affordable housing.

Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.

Number of Households Served	CDBG Actual	HOME Actual
Extremely Low-income	12	5
Low-income	4	1
Moderate-income	7	0
Total	23	6

Table 13 – Number of Households Served

Narrative Information

The City of Las Vegas has identified a significant underserved need among extremely low-income and low-income renter households (30%–50% of Area Median Income). This population experiences the highest and most severe cost burdens and faces the greatest housing challenges.

The completion of 1501 LLC (Governor Mike O'Callaghan Apartments) in June 2026 directly contributed to meeting this need by providing 33 units affordable to households at or below 50% AMI. Of these, six units were HOME-assisted, and an additional two units for low-income households were supported through match funding from the State of Nevada's Account for Affordable Housing (AAH) program.

The City of Las Vegas has partnered with the Southern Nevada Regional Housing Authority on the redevelopment of Marble Manor via the Choice Neighborhood Initiatives Grant, which consists of removing 235 public housing units to be replaced with 627 units, of which 489 are designated as affordable units, creating an increase of 254 units.

CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)

Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:

The City of Las Vegas provided funding to multiple non-profits who interact directly with homeless individuals. Nevada Partnership for Homeless Youth (NPHY) provided immediate crisis intervention services to 93 youth. 70 youth indicated that services helped them feel an increased sense of safety. NPHY continues to provide outreach through their signature outreach event (Feel Good Friday) and the distribution of food, water, hygiene items, clothing and Safe Place information cards.

The MORE (Multi-Agency Outreach Resource Engagement) Team conducts proactive, street-level outreach to engage individuals experiencing unsheltered homelessness and connect them to critical resources. Through individualized assessment and continued engagement, the team identifies barriers and service needs related to housing, healthcare, behavioral health, substance use treatment, benefits, employment, and other supportive services. Based on identified needs, individuals are connected to appropriate resources, including emergency shelter, transitional and permanent housing opportunities, healthcare and treatment services, and community-based supports.

In March 2026 the city further expanded its outreach efforts through the Downtown Neon Team, which utilizes a housing-focused, person-centered approach to engage individuals experiencing unsheltered homelessness in the downtown area. The multidisciplinary team includes a clinician, peer support recovery specialist, Advanced Emergency Medical Technician, and a Community Health Worker who provide comprehensive assessment, crisis intervention, and immediate connections to medical, behavioral health, housing, and supportive services. The initiative is anticipated to serve approximately 200 participants. Following engagement, participants receive individualized case management based on their needs, goals, and level of acuity, with services available for up to 18 months to support continuity from initial outreach through housing placement and stabilization.

Together, these outreach models strengthen the City's ability to engage individuals where they are, assess complex needs, reduce barriers to services, and provide coordinated pathways toward housing stability. Partnerships with housing providers, healthcare organizations, treatment programs, and other community resources further support participants in moving from unsheltered homelessness toward stable housing.

The City of Las Vegas Recuperative Care Center (RCC) provides short-term medical respite and supportive services for individuals experiencing homelessness who are medically vulnerable and unable to safely recover on the streets or in traditional shelter settings. Participants are referred through hospitals, outreach teams, and community partners to receive individualized assessments, medical care, case management, and discharge planning based on their identified needs.

The RCC operated at a reduced capacity of 19 beds while awaiting completion of its new facility. Despite the temporary reduction in capacity, the RCC served 109 patients, with an average length of stay of 76

days. Of those served, 52% transitioned into some form of supportive housing, demonstrating the program's role in connecting medically vulnerable individuals to greater stability following recuperative care. Since program inception in 2020, the RCC's overall average length of stay has been 67 days.

The RCC is scheduled to expand to 75 beds in Fall 2026, significantly increasing the city's capacity to provide medical respite services to individuals experiencing homelessness. The expanded facility will strengthen the city's continuum of care by increasing access to post-acute recovery, individualized case management, healthcare coordination, and connections to housing and supportive services.

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

Addressing the emergency shelter and transitional housing needs of homeless persons

HELP of Southern Nevada's Shannon West Homeless Youth Center is a low-barrier shelter where youth are not denied services due to entry requirements. During the 2024-2025 program year, 56 youth were assisted through the center. HELP has established partnerships, including collaborations with WIOA providers to equip youth with skills for sustainable employment. Employers are invited onsite, creating a supportive environment where youth can interview for positions without the added stress of explaining their housing situation.

Family Promise of Las Vegas assisted 81 families through case management; with 70% of households receiving employment services, 72% receiving housing services, 39% receiving some level of certification to improve their employment access and 33% were able to access transportation, making it easier to schedule and attend their first interview in a timely manner.

The City of Las Vegas acquired a 28-unit hotel located on Fremont Street in April 2024. This property will be rehabilitated and then programmed into transitional and supportive housing for homeless clients. The property is currently in the design phase, with contractor bidding/selection scheduled to begin late 2026 with final completion slated for 2028.

The City of Las Vegas allocates HOPWA funding to Aid for AIDS of Nevada, Golden Rainbow, and Chicanos Por La Causa (CPLC) to offer temporary shelter—primarily through hotel and motel assistance—for individuals living with HIV/AIDS. These organizations collaborate with local casinos and short-term rental providers to secure emergency housing for those at risk of homelessness. This service has played a critical role in facilitating access to permanent housing and has become an essential component of the HIV care system.

The Integrated Housing Program provided transitional housing and supportive services to 71 individuals across participating households through its thirty-five (35) scattered-site units, with an average length of stay of approximately nine (9) months. IHP provides individualized housing stabilization to help participants address barriers and transition toward permanent, independent housing.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

The Salvation Army operated its Vocational Program which is workforce readiness and life skills training initiatives. The vocational program focuses on holistic employment preparation, equipping individuals with the tools necessary for long-term self-sufficiency and independent living. The 29 participants completed the “Planning for Success” employment and life skills course, which is a comprehensive month-long curriculum designed to build confidence, develop practical job-readiness skills, and address barriers to employment.

St. Jude’s Ranch for Children - Child Victims of Sex Trafficking Program works alongside local child welfare and law enforcement agencies to immediately receive young women who were identified as trafficking victims in Las Vegas. Prior to St. Jude’s developing this child victim’s program, these individuals were placed in local juvenile hall or held by child welfare agencies. The program provided trauma-specific treatment to 17 victims to help them move along the continuum of healing, from victims to survivors, and then thrive in the community.

The City of Las Vegas uses HOPWA funds to assist low-income individuals and families living with HIV/AIDS who are at risk of homelessness or housing instability. HOPWA assistance helps eligible households maintain stable housing through rental assistance, short-term rent, mortgage and utility assistance, housing-related supportive services, housing information and referrals, and assistance connecting households to other available community resources. These services help address immediate housing needs and prevent eviction, utility termination, or loss of housing. HOPWA clients may also be connected to health care, social services, benefits, and other community resources to support long-term housing stability and reduce the risk of homelessness.

The City coordinates with appropriate community and service providers to identify and address the housing and supportive service needs of eligible persons living with HIV/AIDS and their families.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City of Las Vegas awards a range of HOPWA-funded projects designed to deliver housing services to low-income individuals living with HIV/AIDS. These services encompass permanent housing placement,

tenant-based rental assistance, facility-based housing, and supportive services that assist clients in achieving their housing goals and improving financial stability. Additionally, these services help identify and address barriers that may hinder access to or retention of housing. By offering a comprehensive array of support, HOPWA-funded activities play a vital role in helping clients overcome challenges and make progress toward their housing, health, and financial well-being.

Additionally, the Courtyard Homeless Resource Center provides comprehensive support to a diverse population of individuals experiencing homelessness. Services include case management, referrals to partner agencies, and assistance with transitioning to permanent housing and independent living.

The City's Housing Stabilization Programs play a key role in preventing homelessness by diverting individuals into independent housing before they enter homelessness. For those who do enter the system, the program aims to facilitate rapid rehousing within 60 days or less by placing guests in master leased units and supporting them through individualized case plans focused on achieving self-sufficiency and permanent housing. These units are fully furnished, and each participant receives a move-in kit to support a smooth transition.

The city also supports housing stability through the Second Chance Employment Program, which offers low-barrier access to job training, education, and employment opportunities for the justice involved impacted by homelessness. This program provides both direct and indirect pathways to housing by empowering individuals with the tools needed for long-term success.

CR-30 - Public Housing 91.220(h); 91.320(j)

Actions taken to address the needs of public housing

The Southern Nevada Regional Housing Authority (SNRHA) is utilizing Capital Fund Program (CFP) resources to support the comprehensive modernization of public housing units through HUD initiatives such as the Rental Assistance Demonstration (RAD), Section 18/RAD Blend, and Faircloth-to-RAD conversions. In addition, CFP funds are being used to provide gap financing for new construction and the preservation of affordable housing under programs including the Home Means Nevada Initiative, the Clark County Community Housing Fund, Low Income Housing Tax Credits (LIHTC), Low Income Housing Trust Fund (LIHTF), Affordable Housing Funds (AHP) and the Mixed Finance Program.

SNRHA also continues to allocate CFP funds toward essential capital improvements across its portfolio. In July 2024, SNRHA, in partnership with the City of Las Vegas, was awarded a \$50 million HUD Choice Neighborhoods Initiative (CNI) Implementation Grant to redevelop Marble Manor in the Historic Westside. This transformative project will be carried out in five phases between 2024 and 2032.

SNRHA's Recent RAD, Restore/Rebuild, CNI and LIHTC Projects Include:

As part of HUD's Section 18 repositioning strategy, the SNRHA completed the comprehensive modernization of the 200-unit James Down Towers Senior Housing Development through the Section 18/RAD Blend Program. Under this initiative, 60% of the units (120) are Project-Based Voucher (PBV) units, and 40% (80 units) are RAD PBV units. Rehabilitation was financed through 4% LIHTC Tax-Exempt Bonds, City of Las Vegas Volume Cap Bonds, Affordable Housing Program Target Funds, Clark County Community Development and Block Grant (CDBG) and SNRHA Capital Fund Program funds. Construction began in June 2023 and was completed August 2025.

In November 2021, under the Choice Neighborhoods Initiative (CNI), HUD awarded SNRHA and the City of Las Vegas an agreement to develop a Transformation Plan for the Historic Westside, centered around the Marble Manor development. The plan was finalized in November 2023 and approved by HUD in February 2024. Following submission of a CNI Implementation Grant application in February 2024, SNRHA was one of eight cities awarded a \$50 million grant in July 2024. This funding will support housing, people, and neighborhood components over the eight-year redevelopment process.

The redevelopment will produce 627 new units, including 235 replacement units for current Marble Manor residents, 254 units for households earning up to 60% AMI, and 138 units for those at 80% AMI or above. Relocation of residents has been completed for approximately 150 of the 230 dwelling units and demolition of Phase I and Phase II (130 dwelling units and 3 non-dwelling buildings) has been completed.

Construction is in progress for Phase I which will consist of 138 mixed-income units and retail space for residents and community partners/business. Completion of Phase I construction is November 2027.

Financial closing for Phase II is scheduled for November 2026, with construction expected to begin by December 2026. Phase II will include an additional 223 mixed-income units in a variety of building styles with greenspace. Design work for Phase III is in progress. Phase II will include dwelling units, retail space, a childcare center and other recreational projects centered around the Heart of J Street connecting the

eastern and western portions of the development. Relocation has started for Phase III and Phase IV residents with demolition of remaining buildings projected to start in May 2027.

To expand affordable and supportive housing across Southern Nevada, SNRHA issued a Request for Proposals and awarded over 300 PBVs to support 11 additional developments.

SNRHA is also developing new affordable housing on four vacant parcels, totaling 452 units. These include:

- Marion Bennett Apartments Expansion: Construction of 59 elderly-preference units in a three-story building in Las Vegas began in June 2025. Construction was completed August 2026 with a Grand Opening scheduled for October 08, 2026.
- Gholson Landing (formerly 28th & Sunrise) Development: Construction of 121 affordable family units on a 6.01-acre site in Las Vegas was completed July 2026. Development is 65% leased with a Grand Opening scheduled for September 22, 2026.
- Beals-Henderson Pointe (formerly Duncan & Edwards) Development: Construction of 80 affordable family units on a 5.15-acre site in Las Vegas was completed in March 2026. Grand Opening was held in June 2026. Development is 100% leased.
- Senator Joe Neal Apartments: Groundbreaking occurred on August 1, 2025, for this 192-unit elderly preference development on 5.85 acres of the former Rose Gardens and Casa Rosa Apartments in North Las Vegas. Construction is 60% complete with construction completion anticipated by August 2027.

Preservation construction has also begun at the 100-unit Janice Brooks Bay Apartments in Clark County, part of SNRHA's non-aided portfolio. The property has been repositioned to include 52 PBV and LIHTC units. Construction began in February 2025 and 70% of the work has been completed. Total construction completion is scheduled for December 2026.

Funding sources for these developments include the State of Nevada Housing Division's Home Means Nevada Initiative, Clark County Community Housing Fund, HOME funds from the City of Las Vegas, Clark County, and the City of North Las Vegas, as well as SNRHA Capital Funds, Affordable Housing Funds, and LIHTC. SNRHA is also leveraging HUD's Faircloth-to-RAD repositioning strategy by converting 150 Faircloth public housing unit allocations into PBV units.

In addition to new development, SNRHA continues to prioritize modernization activities based on its Capital Plan. Upcoming energy efficiency upgrades at the 220-unit Arthur Sartini Plaza will be funded by Clark County Community Housing Funds and SNRHA Capital Funds. Construction is underway replacing the HVAC systems and installation of energy efficient windows. The agency has submitted an application to the City of Las Vegas for Private Activity Bonds and will apply for 4% LIHTC to complete a comprehensive modernization of the building under the agency's preservation program. Clark County has awarded \$3 million in CDBG funds towards the total preservation development of the property.

Actions taken to encourage public housing residents to become more involved in management and participate in homeownership

As of January 31, 2026, the Family Self-Sufficiency (FSS) program had 450 voluntary slots, and 425 participants from the Public Housing (PH) and the Housing Choice Voucher (HCV) programs. Of those

participants, 60 were PH residents. SNRHA's Resident Opportunity and Self-Sufficiency (ROSS) program, currently with 71 participants, targets residents of PH for program participation in activities which lead up to independence and self-sufficiency. This program allows us to serve the below sites:

- Jones Gardens
- Marble Manor Annex
- Sherman Gardens
- Sherman Gardens Annex
- Villa Capri
- Simmons Manor
- Hampton Court
- Ernie Cragin Terrace Annex
- Otto Merida Desert Villas

SNRHA also has over 85 active partnering agencies as a part of its Program Coordinating Committee (PCC) which includes representatives from:

- Clark County
- Cities of Las Vegas, North Las Vegas, and Henderson
- Nevada System of Higher Education (NSHE)
- Universities of Nevada, Las Vegas and Reno
- College of Southern Nevada
- Nevada State College
- Early Childhood Education
- Workforce Connections
- Local Office of US Housing and Urban Development
- Local nonprofit and community agencies
- Resident Representatives

Commitments with these organizations are established either verbally or through MOU's.

SNRHA continues its HCV homeownership and housing counseling programs to assist low-income families reach the dream of owning a home of their own and moving out of subsidized housing. Between January 1, 2025, and December 31, 2025, six (6) SNRHA HCV participants became homeowners. Housing counseling, through SNRHA's HUD certified Housing Counselors, is utilized as a part of regular programming for Family Self-Sufficiency participants who are interested in "seeking, financing, maintaining, renting, or owning a home". We have a total of nine (9) HUD Certified Housing Counselors in the Supportive Services Department.

SNRHA continues to improve on its Section 3 program, especially while continuing the revitalization of its sites and its Choice Neighborhood Implementation grant for Marble Manor. The Section 3 program currently has a list with 205 interested participants. SNRHA will invite residents to receive training and/or employment within those PH sites and the surrounding low-income communities while working with contractors. The future of HUD Section 3 reporting will focus on labor hours attained. No reports were due in 2025.

SNRHA continues to work on PH sites to develop Resident Councils. At this time, there are two (2) active councils. SNRHA also continues to expand its partnerships and is working hard to continue securing grants, private donor funds, and charitable gifts that may promote household self-sufficiency, moving into homeownership, and assisting seniors to age in place.

In 2024 SNRHA was awarded a \$3,000,000, 4-year Jobs Plus grant to open and operate a workforce center to serve residents at six public housing developments; five on the Historic Westside and one on the Eastside. We rebranded the program to be named FLEX, standing for Fostering lasting Employment eXperiences. The purpose of the FLEX program is to develop locally based, job-driven approaches to increase earnings and advance employment outcomes through job readiness, connection to employers, job placement, educational advancement in technology skills and financial literacy for residents of public housing. The Jobs Plus program addresses poverty among public housing residents by incentivizing and enabling employment through income disregards for working families and providing resources and services including intensive case management, designed to build a culture of long-term economic self-sufficiency. To date, we have 235 resident enrollments in the program as of January 2026.

Actions taken to provide assistance to troubled PHAs

The Southern Nevada Regional Housing Authority is not designated as troubled by HUD.

CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)

Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)

The City adopted an ordinance to add amendments to the Unified Development Code of the City of Las Vegas, which included density bonuses, height bonuses, waived permits, financial incentives and prioritized review (or a combination thereof) to be made available for the development or maintenance of affordable housing.

The Historic Westside, located in Ward 5, continues to advance the development of vacant infill parcels as part of the City of Las Vegas's strategy to expand and preserve affordable housing opportunities. All developments are dedicated to affordable housing and will include single-family homes for low-income homebuyers, multi-family rental units, and mixed-use buildings that support both residential and community needs.

The City currently holds approximately twenty-five parcels in the Historic Westside. These parcels have been strategically grouped based on size, funding source, and proximity in order to maximize density and efficiency in development. As of 2026, three projects have been awarded and remain in the pre-construction phase. Additional parcels are scheduled to be released for RFP by spring 2027, ensuring continued progress in bringing new affordable housing units to the area.

Beyond Ward 5, the City has also identified three vacant land parcels owned by the Bureau of Land Management (BLM), located in Wards 1, 4, and 6. These parcels have been designated for the development of multi-family affordable rental housing, with units intended to serve seniors, mixed-income families, and veterans. Developers will be selected through the RFP process, and the parcels will be conveyed through direct land sales to advance timely project delivery.

Together, these initiatives underscore the City's commitment to leveraging land assets and partnerships to expand affordable housing options across Las Vegas.

Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)

The City of Las Vegas has implemented a coordinated approach to addressing homelessness that recognizes the complex medical, behavioral health, housing, employment, and social barriers experienced by individuals and families experiencing housing instability. Through street outreach, centralized services, healthcare, transportation, housing assistance, and long-term case management, the city works to connect individuals to appropriate resources while supporting pathways toward housing stability and self-sufficiency.

At the forefront of these efforts is the Multi-Agency Outreach Resource Engagement (MORE) Team, a city-funded initiative that provides proactive, street-level outreach to individuals experiencing unsheltered homelessness. Teams engage individuals living in encampments, on the streets, and in other locations throughout Las Vegas. Through individualized assessment and continued engagement, staff identify needs related to shelter, housing, healthcare, behavioral health, substance use treatment, benefits, employment, and other supportive services and connect individuals to appropriate community resources.

The city further expanded its outreach efforts through the Downtown Neon Team, which utilizes a housing-focused, person-centered model to engage individuals experiencing unsheltered homelessness in the downtown area. The multidisciplinary team includes a peer support recovery specialist, Advanced Emergency Medical Technician, and Community Health Worker who provide comprehensive assessment, crisis intervention, and immediate connections to medical, behavioral health, housing, and supportive services. The initiative is anticipated to serve approximately 200 participants, with individualized case management available for up to 18 months to support participants from initial engagement through housing placement and stabilization.

The Courtyard Homeless Resource Center serves as a 24-hour, seven-day-a-week low-barrier navigation center and a central access point for individuals experiencing homelessness. In FY 2025-2026, the Courtyard served 14,342 unique individuals, connecting participants to housing assistance, healthcare, behavioral health services, benefits, employment resources, transportation, legal services, and other supportive resources. The Courtyard also provides specialized programs designed to address barriers to housing and stabilization, including relocation assistance for individuals who have identified support systems in other communities.

Transportation continues to be an important component of the City's homelessness response. The Arrow Homeless Community Shuttle supported 2,659 unique individuals, with total ridership of 10,667. Ridership decreased from the previous reporting period following a reduction in shuttle operations from three vehicles to two rather than a change in service demand. Despite reduced operating capacity, the program continued to provide transportation to key service locations and improve access to shelter, healthcare, housing resources, and other essential services.

The City's Recuperative Care Center (RCC) provides medical respite services for individuals experiencing homelessness who require acute or post-acute recovery but no longer meet hospital-level criteria and are unable to safely recover on the streets or in traditional shelter settings. Patients receive medical care, case management, care coordination, and discharge planning designed to address both medical and social barriers. In FY 2025-2026, the RCC

operated at a temporarily reduced capacity of 19 beds while awaiting completion of its new facility. Despite the reduced capacity, the RCC served 109 patients, with 52% transitioning into some form of supportive housing. The average length of stay during the prior year was 76 days, compared with an overall average of 67 days since the program began in 2020. The RCC is scheduled to expand to 75 beds in fall 2026, substantially increasing the City's capacity to provide medical respite services and coordinated post-acute care. Current planning for the expanded RCC includes a maximum capacity of 75 beds and continued referrals from hospitals, shelters, community partners, and City outreach teams.

Further supporting these efforts, the Health & Wellness Center is strategically located near the Courtyard Homeless Resource Center and provides accessible primary healthcare for individuals experiencing homelessness and other vulnerable populations. Services include treatment of acute and chronic conditions, preventive care, wound care, pharmacy and medication services, health education, mental health services, and referrals to additional care. The center works closely with the City's Street Medicine outreach team, creating a direct connection between individuals engaged in the field and ongoing clinical care. Primary care services currently serve approximately 350 to 400 unique patients each month.

The Street Medicine program extends healthcare directly to individuals experiencing unsheltered homelessness by providing medical services on the street, at encampments, and in coordination with the Courtyard and other City programs. Street Medicine helps identify and address health concerns before conditions worsen, while connecting individuals to primary care, medical respite, behavioral health, and other appropriate services. The program strengthens continuity of care by bridging outreach-based medical services with the Health & Wellness Center and other healthcare resources.

The Integrated Housing Program (IHP) provides transitional housing and supportive services through 35 scattered-site units. During FY 2025-2026, IHP served 71 individuals across participating households, with an average length of participation of approximately nine months. Through individualized housing stabilization, the program helps participants address barriers and work toward permanent, independent housing.

The city also recognizes employment and economic stability as important components of long-term housing stability. June 2026, the City's Second Chance Employment Program transitioned to a Pay for Success model, building upon the existing program while establishing a more targeted, outcomes-based approach for serving justice-involved individuals. The program continues to address barriers to employment through individualized support, workforce development, and connections to supportive services while placing greater emphasis on measurable outcomes related to employment stability and long-term self-sufficiency.

Together, these programs reflect the City's continued investment in a coordinated system of care that addresses both immediate needs and the underlying barriers that contribute to homelessness. By integrating outreach, healthcare, transportation, housing, employment, and long-term supportive services, the city continues to strengthen connections across systems and expand pathways toward housing stability and self-sufficiency.

Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)

The Las Vegas Lead Hazard Control & Healthy Homes Program is a component of the Safe Home Improvements Funding and Training Program (SHIFT) program established by the City of Las Vegas, Department of Neighborhood Services. The program is funded by a \$3.3 million dollar grant from the U.S. Department of Housing and Urban Development, Office of Healthy Homes and Lead Hazard Control. The primary goal of the program is to create lead-safe and healthy housing in Las Vegas, Nevada and reduce the incidence of childhood lead poisoning. The program aims to enroll a total of 60 homes over a four-year period.

Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)

The Salvation Army operated its Vocational Program, which is workforce readiness and life skills training initiatives, funded by CDBG. The vocational program focuses on holistic employment preparation, equipping individuals with the tools necessary for long-term self-sufficiency and independent living. The 29 participants completed the “Planning for Success” employment and life skills course, which is a comprehensive month-long curriculum designed to build confidence, develop practical job-readiness skills, and address barriers to employment.

The Historic Westside, located in Ward 5, continues to advance the development of vacant infill parcels as part of the City of Las Vegas’s strategy to expand and preserve affordable housing opportunities. All developments are dedicated to affordable housing and will include single-family homes for low-income homebuyers, multi-family rental units, and mixed-use buildings that support both residential and community needs.

The City currently holds approximately thirty parcels in the Historic Westside. These parcels have been strategically grouped based on size, funding source, and proximity in order to maximize density and efficiency in development. As of 2026, three projects have been awarded and remain in the pre-construction phase. Additional parcels are scheduled to be released for RFP by Fall 2026, ensuring continued progress in bringing new affordable housing units to the area.

Beyond Ward 5, the City has also identified three vacant land parcels owned by the Bureau of Land Management (BLM), located in Wards 1, 4, and 6. These parcels have been designated for the development of multi-family affordable rental housing, with units intended to serve seniors, mixed-income families, and veterans. Developers will be selected through the RFP process, and the parcels will be conveyed through direct land sales to advance timely project delivery.

Together, these initiatives underscore the City's commitment to leveraging land assets and partnerships to expand affordable housing options across Las Vegas.

In addition to its core services, the Courtyard serves as a central access point for individuals experiencing or at risk of homelessness. The Courtyard served 14,342 individuals, providing access to shelter, housing navigation, healthcare, benefits, employment resources, and other supportive services. The Courtyard also provides housing support services focused on homelessness prevention and stabilization, including referrals to housing programs, emergency rental assistance, housing options, relocation assistance, and other services designed to help individuals and families obtain or maintain housing.

Through the Housing Stabilization Program, city staff conduct outreach at affordable housing properties to identify households at risk of eviction due to financial hardship. Case managers work directly with residents and landlords to intervene early, address barriers, and prevent displacement. The program supports more than 212 individuals annually, helping households maintain permanent housing and avoid entry into homelessness.

The Second Chance Employment Program continued to provide employment and supportive services for individuals experiencing barriers to employment. In June 2026, the program transitioned to a Pay for Success model, with an increased focus on serving justice-involved individuals and linking program performance to measurable outcomes. The new model builds upon the foundation of Second Chance by providing individualized employment support, workforce development, and connections to supportive services intended to improve employment stability, reduce barriers associated with justice involvement, and support long-term self-sufficiency.

Collectively, these programs provide a range of prevention and stabilization services that address housing, employment, and other barriers that may contribute to homelessness. By intervening before housing is lost and providing continued support to individuals experiencing greater barriers to stability, the city works to prevent homelessness while supporting longer-term self-sufficiency.

Actions taken to develop institutional structure. 91.220(k); 91.320(j)

The City of Las Vegas collaborates with the multijurisdictional Southern Nevada Continuum of Care (SNH CoC) team to implement a strategic and comprehensive response to the needs of individuals in the community with medical and behavioral health impairments. This broad coalition includes government agencies, the housing authority, Workforce Connections, law enforcement, faith-based organizations, business owners, social service providers, mental health agencies, hospitals, fire and rescue departments, and homeless advocates.

To improve access to health care services and hygiene products, the city partners with stakeholders in the health and emergency services sectors to develop tailored programs that address the unique needs of vulnerable populations. The City of Las Vegas is an active participant in the Southern Nevada Consortium Meeting and other SNH CoC working groups. These collaborative bodies bring together local jurisdictions and key partners such as the Regional Transportation Commission, Clark County School

District, Las Vegas Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others.

Ongoing coordination with nonprofit service providers and local governments occurs through regular community meetings. These meetings focus on collaborative efforts such as grant applications, the Emergency Food and Shelter Program, and participation in the State of Nevada Housing Advisory Committee.

A key regional initiative is the development, implementation, and operation of a coordinated intake system for all homeless populations. This system is designed to remove institutional barriers that often delay housing stabilization. Through a community-based approach, coordinated intake allows individuals, families, and youth to access services without having to visit multiple programs or repeatedly share their personal stories.

The process includes standardized screening, triage assessments, and direct connections to appropriate services and housing. This streamlined approach reduces duplication of effort and shortens the time it takes for individuals to receive support. Street outreach teams are equipped with access to the Homeless Management Information System (HMIS), enabling them to identify and engage the most vulnerable individuals including chronically homeless persons, youth, and families and connect them to the coordinated intake system. This ensures that the right interventions are provided efficiently, helping individuals reenter housing as quickly as possible.

Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)

The City of Las Vegas is a member of the Southern Nevada Homeless Continuum of Care (CoC). The CoC works with various municipalities, agencies and other federally funded entities in Southern Nevada to coordinate efforts and address gaps in the structure of programming. The city continues to strengthen collaboration with community partners to expand access to resources and enhance the quality and coordination of services available to the community.

The city collaborates with nonprofit organizations to provide services and resources to individuals and families experiencing homelessness through its annual HUD funding allocations. The city directs funding toward activities that address poverty and barriers to self-sufficiency, including street outreach, housing assistance, supportive services, case management, and employment support. Community partners provide intensive case management and individualized services such as independent living skills, job search assistance, financial management, utility assistance, and housing navigation. These partnerships help individuals and families address barriers, increase housing stability, and work toward long-term self-sufficiency.

Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)

The City contracted Silver State Fair Housing Council (SSFHC) to further train, educate, and investigate housing discrimination complaints. SSFHC assisted 95 persons with Housing Discrimination Counseling and Complaint Investigation Services, facilitated two Fair Housing Trainings for grant subrecipients, two trainings for City of Las Vegas staff, and one training for real estate and property management professionals. Three community outreach events were completed which distributed fair housing information to City of Las Vegas residents. SSFHC also held a Public Awareness Campaign that consisted of a six-week bus campaign and placed four advertisements in local newspapers. For National Fair Housing Month, SSFHC hosted a Community Resource Fair for City of Las Vegas residents, with approximately 100 attendees.

A Regional Fair Housing and Equity Assessment (RFHEA) was completed regionally in March 2025. The RFHEA provides an overview of laws, regulations, conditions, and other possible obstacles that may affect an individual's or household's access to housing and an assessment of how that affects the location, availability, and accessibility of housing, as well as an assessment of conditions affecting fair housing choice.

CR-40 - Monitoring 91.220 and 91.230

Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements

The City of Las Vegas developed and utilizes its Monitoring Policies and Procedures Manual as a framework for monitoring activities. This manual was developed to follow regulations from HUD. As part of the monitoring plan, agencies are monitored on site. Factors that contribute to the priority of the on-site monitoring visits include the risk assessment score of the agency as well as the result of their prior monitoring visit. At least one month before the monitoring appointment, agencies are notified and provided monitoring checklists. This includes requests for documentation such as agency policies and procedures about their lead-based paint requirements, reasonable accommodation policies, minority business outreach, and other HUD requirements. Case files are sampled on site to review compliance with cross cutting HUD regulations, as well as City of Las Vegas program policies, and agency program policies. Entrance and exit interviews are conducted on site during the monitoring appointment.

The City of Las Vegas Department of Neighborhood Services documents agency appointments and the number of case files reviewed on a spreadsheet which is retained in the F drive accessible to the grants team in the Department of Neighborhood services. This file also contains a tracking sheet for agencies to ensure that corrective actions for findings and concerns are addressed. Agencies are provided a post monitoring letter which summarizes the on-site visit, as well as any findings, concerns, and comments. For findings, agencies provided a corrective action and deadline. For concerns, agencies are provided recommendations.

Additional exit interviews are conducted if any findings or concerns are identified, to provide technical assistance to agencies and ensure that the deadlines for corrective actions are clear. The monitoring team works with the agency to bring them to compliance. Once the finding is cleared, another follow-up letter is provided to the agency, closing the matter.

Citizen Participation Plan 91.105(d); 91.115(d)

Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.

The CAPER draft is published in the Review-Journal for a period of 15-days per CAPER regulations. Further, it is posted on the City of Las Vegas website. The City maintains complete information on the CDBG, ESG, HOPWA, and HOME programs, including drafts and submitted plans and reports on its website. In addition, citizens are notified of hard copies, available at their request.

CR-45 - CDBG 91.520(c)

Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.

There were no changes in the City's program objectives.

Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?

No, not applicable.

[BEDI grantees] Describe accomplishments and program outcomes during the last year.

Not applicable.

CR-50 - HOME 24 CFR 91.520(d)

Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

A list of HOME Inspections due and completed during the fiscal year is attached for review.

Project Name	Completion Date	Affordability Period	Affordability Met	HOME Units	Status
500 Jefferson Ave	5/9/2024	15	5/9/2039	4	Scheduled for completion
Archie Grant Park Apartments	1/25/2022	15	1/25/2037	4	Clear
Baltimore Gardens and Cleveland Gardens Rehabilitation	Mar-17	20	3/1/2037	7	Clear
Bonanza Pines I	5/10/2005	20	5/10/2025	95	Clear
Bonanza Pines III	6/1/2007	30	6/1/2037	11	Clear
City Impact Center	10/29/2020	20	10/29/2040	10	Clear
Decatur Commons 4%	6/13/2023	55	6/13/2078	4	Clear
Decatur Commons 9%	6/13/2023	55	6/13/2078	4	Clear
Decatur Pines I	7/15/2013	20	7/15/2033	4	Within cure period
Decatur Pines II Senior Apartments	7/15/2013	20	7/15/2033	4	Clear
Desert Oasis I	9/17/1999	30	9/17/2029	75	Within cure period
Desert Oasis II	11/28/2022	38	11/28/2060	8	Within cure period
Desert Pines Family Apartments Rehabilitation	Jul-16	25	7/7/2031	45	Within cure period

Ethel Mae Fletcher / Vegas Decatur	3/27/2017	30	3/27/2047	16	Clear
Ethel Mae Robinson I	6/27/2011	50	2/29/2062	4	Within cure period
Ethel Mae Robinson II	6/27/2011	50	2/29/2062	4	Within cure period
Golden Rule/ Eastern Land Senior Apartments	2/21/2024	30	2/21/2054	4	Clear
Harmony Senior Apartments (Tenaya)	Oct-20	20	10/27/2040	10	Clear
Help-Genesis I	6/30/2008	20	6/20/2028	5	Clear
Help-Renaissance	Dec-08	30	12/23/2038	29	Within cure period
Horizon Crest	10/24/2008	30	10/24/2038	4	Clear
L 'Octaine	3/27/2007	20	12/31/2025	5	Clear
Lamb 501 North Lamb	8/21/2018	20	8/21/2038	12	Within cure period
Lamb II / 501 North Lamb	10/1/2018	20	10/30/2038	4	Within cure period
McKnight Senior Village I	9/3/1998	30	9/3/2028	110	Clear
McKnight Senior Village II	4/28/2011	20	4/28/2031	8	Clear
McKnight Senior Village III	3/12/2012	20	3/1/2032	6	Clear
Minuet / Lone Mt I	May-14	30	5/1/2044	11	Clear
Minuet II/ Lone Mountain II	Feb-15	20	2/1/2035	10	Clear
Robert Gordon Plaza	1/3/2003	30	1/3/2033	246	Clear
Ruby Duncan Manor (Senior Apartments)	2/28/2020	10	2/28/2030	6	Clear
Rulon Earl Manufactured Housing	8/4/2015	30	12/8/2044	4	Clear
Sandy Robinson	6/16/1999	30	6/16/2029	5	Clear

Sarann Knight Apartments	6/30/2011	50	6/30/2061	4	Clear
Senator Harry Reid	5/27/2005	30	5/27/2035	100	Clear
Senator Richard Bryan I (CDPCN)	3/1/2008	30	5/5/2038	4	Within cure period
Senator Richard Bryan II (CDPCN)	6/25/2010	30	6/25/2040	4	Within cure period
Sky View Pines	5/30/2012	20	5/30/2032	4	Clear
Stella Fleming Towers	10/29/2012	30	11/1/2042	21	Clear
Stewart Pines I	6/17/1999	30	6/17/2029	56	Clear
Stewart Pines II	6/2/2004	30	6/2/2034	48	Clear
Stewart Pines III	6/1/2007	30	6/1/2037	17	Clear
Vera Johnson Manor B Apartment	8/2/2017	20	8/2/2037	4	Clear
Wardelle Street Townhomes	Jan-22	20	1/25/2042	8	Clear
Westcliff Heights	8/24/2016	30	6/1/2046	8	Clear
Westcliff Pines	6/30/2011	20	6/1/2031	11	Clear
Westcliff Pines 2 Senior Apartment	7/20/2015	20	7/20/2035	12	Clear
Westcliff Pines 3 Senior Apartment	10/14/2014	30	10/1/2044	4	Clear

Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)

Affirmative Fair Housing Marketing Plans are required for all HOME applications and are assessed on a project-by-project basis. Staff evaluate the plans to ensure that developers have incorporated affirmative fair housing into their marketing plans. As part of compliance monitoring, when an onsite inspection is conducted, the monitoring assesses the project's compliance with the affirmative marketing plan.

Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics

The City did not receive program income for FY 2025-2026 for the HOME program.

Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k)

(STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)

The City takes action to foster and maintain affordable housing by partnering with local developers, exploring creative financing options, and coordinating with the State to preserve affordability for projects reaching the end of their tax credit compliance periods. During the fiscal year, the City also continued work on establishing a Community Land Trust to support long-term affordable homeownership. Additionally, the City has incorporated affordable housing bonuses and financial incentives into the Unified Development Code to encourage both the development and preservation of affordable housing units.

CR-55 - HOPWA 91.520(e)

Identify the number of individuals assisted and the types of assistance provided

Table for report on the one-year goals for the number of households provided housing through the use of HOPWA activities for: short-term rent, mortgage, and utility assistance payments to prevent homelessness of the individual or family; tenant-based rental assistance; and units provided in housing facilities developed, leased, or operated with HOPWA funds.

Number of Households Served Through:	One-year Goal	Actual
Short-term rent, mortgage, and utility assistance payments	55	166
Tenant-based rental assistance	37	40
Units provided in transitional housing facilities developed, leased, or operated with HOPWA funds	7	13
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	94	84
Total	193	303

Table 14 – HOPWA Number of Households Served

Narrative

During fiscal year 2025–2026, the City of Las Vegas collaborated with Access to HealthCare Network, Aid for AIDS of Nevada, CPLC Nevada, Inc., The Just One Project, Golden Rainbow of Nevada, and the Women’s Development Center to deliver a range of housing services for individuals living with HIV/AIDS. These services included permanent housing placement, housing operations, short-term rent, mortgage and utility assistance, supportive services, and tenant-based rental assistance. For a detailed summary of accomplishments, please refer to the HOPWA CAPER report.

CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

Total Labor Hours	CDBG	HOME	ESG	HOPWA	HTF
Total Number of Activities	1	1	0	0	0
Total Labor Hours	1,385	61,897			
Total Section 3 Worker Hours	0	902			
Total Targeted Section 3 Worker Hours	0	0			

Table 15 – Total Labor Hours

Qualitative Efforts - Number of Activities by Program	CDBG	HOME	ESG	HOPWA	HTF
Outreach efforts to generate job applicants who are Public Housing Targeted Workers	1				
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.	1	1			
Direct, on-the job training (including apprenticeships).		1			
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.	1	1			
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.		1			
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.	1				
Held one or more job fairs.		1			
Provided or connected residents with supportive services that can provide direct services or referrals.	1				
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					
Other.					

Table 16 – Qualitative Efforts - Number of Activities by Program

Narrative

One HOME-assisted rental project triggered Section 3 requirements, as well as the one CDBG Capital Improvement Project. The City included Section 3 provisions in the project agreements and monitored compliance.

CR-60 - ESG 91.520(g) (ESG Recipients only)

ESG Supplement to the CAPER in *e-snaps*

For Paperwork Reduction Act

1. Recipient Information—All Recipients Complete

Basic Grant Information

Recipient Name	LAS VEGAS
Organizational DUNS Number	030381610
UEI	
EIN/TIN Number	886000198
Identify the Field Office	SAN FRANCISCO
Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance	Southern Nevada Homelessness CoC

ESG Contact Name

Prefix	Mrs
First Name	Arcelia
Middle Name	
Last Name	Barajas
Suffix	
Title	Director, Neighborhood Services

ESG Contact Address

Street Address 1	495 S Main Street
Street Address 2	
City	Las Vegas
State	NV
ZIP Code	-89101
Phone Number	7022292264
Extension	
Fax Number	
Email Address	abarajas@lasvegasnevada.gov

ESG Secondary Contact

Prefix	Ms
First Name	Melanie
Last Name	Riley...
Suffix	
Title	Community Resource Manager
Phone Number	7022292381
Extension	
Email Address	mriley@lasvegasnevada.gov

2. Reporting Period—All Recipients Complete

Program Year Start Date	07/01/2025
Program Year End Date	06/30/2026

3a. Subrecipient Form – Complete one form for each subrecipient

The City of Las Vegas had no ESG subrecipients during the reporting period. ESG performance and accomplishment data are reported in the ESG CAPER submitted through Sage.

Subrecipient or Contractor Name
City
State
Zip Code
DUNS Number
UEI
Is subrecipient a victim services provider
Subrecipient Organization Type
ESG Subgrant or Contract Award Amount