



City of Las Vegas
FY 2022-2023
HUD Annual Action Plan



Prepared by the Office of Community Services May 2022

Annual Action Plan
2022

1

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The submission of the Annual Action Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating several grant programs into one proposal. These programs include Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Act (HOME), and Housing Opportunities for Persons with AIDS (HOPWA). HUD announced the 2022-2023 allocation amounts for CDBG, ESG, HOPWA, and HOME on May 13, 2022. The award allocations are as follows:

- CDBG \$5,192,555
- ESG \$451,692
- HOME \$2,611,905
- HOPWA \$3,105,654

Total Allocation: \$11,361,806

The City of Las Vegas (CLV) leverages funding to provide valuable services to our most vulnerable citizens, below are estimated 2022-2023 funding amounts which may change based on tax revenue and after of Nevada allocations are announced:

- Account for Affordable Housing Trust Fund (AAHTF) estimated \$952,023
- State HOME estimated \$396,138
- Redevelopment Set-Aside estimated \$1,900,000
- General Funds \$2,851,524

The City of Las Vegas describes its July 1, 2022 – June 30, 2023 initiatives for providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for the homeless, low and moderate-income households using the aforementioned aggregate funds; while, continuing to utilize CARES Act funding to prepare, prevent, and respond to the Coronavirus pandemic. Neighborhood Revitalization and Engagement are also at the forefront of our efforts as the City works to implement the strategies described in its HUD-approved Neighborhood Revitalization Strategy Area Plan for the Historic Westside in Ward 5.

Neighborhood Revitalization efforts are also taking place in Ward 3, which includes downtown Las Vegas, north of Sahara Avenue, and a block on the east side that's bound by Owens to the north,

Charleston Boulevard the south, Nellis to the east, and close to Interstate 15 to the west, and in Ward 1, which is in close proximity to US-95, Decatur Road Corridor and Meadows Mall. The City anticipates submitting a Neighborhood Revitalization Strategy Area for Ward 3 during this Action Plan year.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

The City's 2022-2023 Action Plan discusses community revitalization, redevelopment, homeless services, and community partnerships that will be carried out with the goal of reducing homelessness, providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for low and moderate-income households. The City of Las Vegas, along with its many community partners, intends on implementing the following strategies in order to achieve its objectives:

Neighborhood Revitalization: Implement measures to prevent neighborhood blight and improve neighborhood empowerment through programs such as the Neighborhood Beautification Program (NBP), Neighborhood Partners Fund (NPF), and Be Neighborly in partnership with community organizations that support neighborhood preservation and positive transformation.

Enhance Senior Services: Improve living conditions and access to supportive services and resources for Seniors that will promote safely and securely aging in place.

Continuum of Care and Homeless Services: Develop partnerships to expand access to services, provide assessments, bridge gaps, case manage and provide job opportunities for homeless individuals including veterans, service members and their families. In addition, exploring creative avenues to support and connect released prisoners to housing and community resources.

Health and Wellness: Increase access to healthcare for homeless and low-moderate income individuals including those who have been historically underserved by fostering organizational and individual health literacy through community based health education, health professional development; and through the development and construction of Federally Qualified Health and Wellness Centers.

Diversity, Equity and Inclusion: Commitment to incorporate a DE&I lens in our work.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

One of the methods the City uses to identify its community's most pressing needs is through communication and data collection from its community partners.

The City partnered with ten (10) agencies to carry out its CDBG Public Services programs for low-income, seniors, disabled persons, and the homeless. As of February 28, 2022, they assisted a total of 652 extremely low, very low, and moderate-income households. The types of households included senior citizens, female heads of household, and disabled persons for an aggregate total of 875 individuals/families and made 3143 referrals to housing, employment, education, application assistance, medical, mental health, basic needs, transportation, and other services.

In addition, the City partnered with 5 local homeless shelters to provide personal protective equipment (PPE) with CDBG-CV funding in order to prevent, prepare, and respond to COVID-19.

The City partnered with two (2) agencies to carry out Street Outreach services using ESG funding. As of February 28, 2022, the Salvation Army of Nevada has assisted 426 homeless individuals, and WestCare of Nevada has provided an additional 285 homeless individuals with outreach services within the City of Las Vegas.

ESG-CV Rounds 1 and 2 funding have and will continue to support the operation of the City's Recuperative Care Center (RCC) which was stood up due to COVID-19 and has provided homeless prevention for 478 individuals. The Arrow program has also been supported utilizing ESG-CV by providing transportation to 1,113 homeless citizens, to and from essential services. ESG-CV funds also supports to fund the Operation HOME project - a regional effort to house 2022 individuals by December 2022.

The City has continued to use its HOPWA and HOPWA-CV dollars to partner with 7 HOPWA agencies to carry out programs within the HIV/AIDS community. As of February 28, 2022, the agencies provided a total of 163 households with direct housing services, and 1346 households with supportive services, whose incomes ranged from Extremely Low to Moderate-Income who were offered supportive services, TBRA, Permanent Housing services, STRMU, and PHP.

The City partnered with local non-profit organizations to host vaccination pods in areas that were severely impacted by COVID-19 and had low immunization rates. The team hosted 18 vaccination PODS at 12 unconventional locations such as grocery stores, churches, schools and community events where over 1,800 individuals received first and second doses.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Las Vegas follows its Citizen Participation Plan to provide all citizens the opportunity to participate in the planning, implementation, and assessment of the CDBG, ESG, HOPWA, and HOME programs. An evaluation of agencies to receive funding is led by the Community Development Recommending Board (CDRB) which is appointed by City Council to obtain input from citizens in their respective wards. It is a committee of up to thirteen (13) members who review the applications, attend presentations by the applicants, and discuss recommendations for funding. This is a public meeting.

The participation of the CDRB, the evaluation and deliberation meeting agenda was advertised in accordance with Open Meeting Law on February 14, 2022 and posted on the City of Las Vegas' and The Nevada Public Notice websites for the Tuesday, February 22, 2022 meeting. The entire meeting was broadcast on YouTube and open for Public Comment throughout the proceedings. Agencies that did not meet their established performance measures were invited to address the CDRB and provide reasons for their performance. The meeting was open to all agencies and to all interested parties and was conducted in two adjoining handicapped accessible rooms in Las Vegas City Hall. There were no public comments during the session.

The City of Las Vegas also launched a community engagement and outreach effort in the targeted area of Ward 3 known as the Rafael Rivera Neighborhood. The City has designed an engagement model that is focused on geography, which avails the opportunity for the City to gain a more vivid understanding of this communities' comprehensive priorities, reduces community fatigue that results from duplicative engagement for each City project, and increases equity. The engagement effort included a survey to Ward 3 residents and businesses as well as grassroots outreach in the Rafael Rivera neighborhood. The survey covered various topics including community amenities, top community concerns, community resources, and improvements. Data collected indicated that a total of 501 surveys were completed, 70% collected from residents and 30% from businesses.

Furthermore, the City has also initiated community engagement in key areas around the Meadows Walkable community in Ward 1, including 6 popup events and a Family Fun Day at a local park. The goal of this community engagement is to hone in on concerns raised by the residents and correlating crime data. The City of Las Vegas plans to continue neighborhood engagement and host neighborhood discussions about resident concerns while partnering with local law enforcement to identify strategies to address resident needs. On Sunday April 3, 2022 the City publicized the availability of its 2022-2023 HUD Annual Action Plan in the Las Vegas Review-Journal media outlet for comment. It described how the public could access the Action Plan. In addition, the City uploaded a copy on its website, provided hard copies upon request, and invited the public to submit their written comments to the Office of Community Services. The Public Review and Comment period will end on Monday, May 2, 2022. The City will hold a public hearing at the June 1, 2022 City Council meeting for final adoption of the plan.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

No public comments received. Please see attached Citizen Participation Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

N/A

7. Summary

The City's 2022-2023 Annual Action Plan describes the projects, programs and services that will be provided during the year. The subsequent projects, programs and services will address the following community needs: safe, suitable and affordable housing, safe and livable communities, community and individual enrichment and growth opportunities, and opportunities for low and moderate-income households. The program goals in the FY 2022-2023 Action Plan target community needs and focus on City Council priorities for addressing homelessness.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	LAS VEGAS	Office of Community Services (OCS)
HOPWA Administrator	LAS VEGAS	Office of Community Services (OCS)
HOME Administrator	LAS VEGAS	Office of Community Services (OCS)
ESG Administrator	LAS VEGAS	Office of Community Services (OCS)

Table 1 – Responsible Agencies

Narrative (optional)

The City of Las Vegas is responsible for the administration of CDBG, ESG, HOME, and HOPWA programs in addition to other funding sources. It administers programs that align with City Council Priorities and community needs; as well as, partners with local agencies and jurisdictions to broaden the reach of programs and services accessible to Low/Mod income residents.

Consolidated Plan Public Contact Information

Andrea Blanco, Grant Program Coordinator

City of Las Vegas, Office of Community Services

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AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Las Vegas, Office of Community Services is a part of a multiagency network whose mission is to address the special needs that plague our communities and eliminate homelessness. While the City's partnerships include participation in statewide outreach efforts, it also partners with non-profit organizations to provide invaluable and varied social services to low-moderate- income residents and homeless citizens using its HOPWA, ESG, and CDBG Funds.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

Housing status is fundamental to individual health and wellbeing and both are often times locked in an ongoing cycle. The City of Las Vegas continues to spearhead initiatives and support programs and community partners that provide housing and health services in the community. The City released a Request for Proposal (RFP) to seek qualified applicants who provide opportunities for affordable housing, create safe and livable communities, and offer health services. The City identified 5 (five) HOPWA programs, and 3 (three) ESG programs to fund in order to provide direct housing and mental health services to residents. These funding decisions were made to enhance coordination between housing and health agencies and will increase positive health outcomes and support clients in obtaining and maintaining stable, safe, and affordable housing. The City also plans to use HOPWA resource identification to establish, coordinate and develop housing assistance resources for eligible persons (including conducting preliminary research and making expenditures necessary to determine the feasibility of specific housing-related initiatives).

The City has partnered with a Federally Qualified Health Center to continue operating the Recuperative Care Center to address the aftermath of COVID-19 and to continue addressing health disparities amongst vulnerable populations. This facility provides lower level of care services to medically fragile homeless citizens through partnerships with local hospitals and managed care organizations and works with community partners to connect them to housing resources upon discharge.

In addition, the City will be inviting qualified firms or individuals (applicants) to submit applications to develop vacant land parcels in the Historic Westside, in support of the City's NRSA for this neighborhood. The RFP will be open from May 16, 2022 through June 30, 2022.

Furthermore, an RFP was issued on March 8, 2021 to develop affordable mixed-income rental housing on a 9.45-acre parcel at the northwest corner of N. Decatur Blvd. and W. Rome Blvd., in Las Vegas, Nevada. Ovation Development was selected and will be developing the site and construction is expected to begin Summer of 2023.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Las Vegas coordinates with the Southern Nevada Homelessness Continuum of Care (SNH CoC) by requiring all of CLV ESG subrecipients to participate in the Community Management Information System (CMIS), per the HEARTH Act and the ESG and SNH CoC Interim Rules. All ESG subrecipients are also required to participate in and receive referrals solely through Southern Nevada's Coordinated Entry (CE) System. Through the coordinated entry process, all persons experiencing homelessness in the SNH CoC are assessed for vulnerability/need, prioritized for housing/services on that basis, and matched/referred to appropriate homeless and mainstream resources. All ESG subrecipients are required to assist homeless individuals and families to obtain other Federal State, local, and private assistance available to assist the participants in obtaining and maintaining housing stability, including but not limited to the following: Medicaid, SNAP, WIC, SSDC, SSI, TANF, etc.

Although, Clark County Social Service provides the staff support for much of the activities of the SNH CoC. Such as yearly strategic planning, inclement weather shelter, Homeless Management Information System, and HEARTH ACT implementation and compliance. The SNH CoC is comprised of local stakeholders, including the City of Las Vegas. City of Las Vegas staff also participates in the CE working group which consults with each participating project, and with project participants, to evaluate the intake, assessment, and referral processes associated with CE.

The City also participates in the annual homeless census (Point in Time Count), identification of homeless issues and gaps in services, coordination of HUD entitlement funds, and the development and support of homeless services. City of Las Vegas staff also participates in several of the SNH CoC working groups on an ongoing basis to collaborate on regional efforts. The city specifically participates in the Evaluation Working group (EWG), which is responsible for leading efforts as it relates to CoC and ESG funding priorities, the collaborative application process, RFPs, and valuations associated with homeless efforts and ESG coordination.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Las Vegas is an active member of Southern Nevada's CoC Evaluation Committee. ESG is a standing item on the SNH CoC EWG monthly meeting agenda, where ESG grantees including the City of Las Vegas provide information on the allocation of ESG funds, discuss the ESG application process, and develop written standards and reports on subrecipient monitoring. The SNH CoC EWG also reviews and approves the ESG written standards and HMIS administration policies. In accordance with Title 24 of the

Code of Federal Regulations (24 CFR) 91.220(l)(4)(i) and 576.400(e) (1), The Southern Nevada Homeless Continuum of Care (CoC) developed written standards for the provision and prioritization of Emergency Solutions Grant (ESG) funding for the City of Las Vegas, the City of North Las Vegas, and Clark County. The required standards help to ensure that the ESG programs are administered fairly and systematically.

All ESG subrecipients are required to participate in CMIS, and data gathered is shared with the SNH CoC ESG. The City of Las Vegas in conjunction with other ESG grantees work with the SNH CoC to ensure collaboration, non-duplication of services, and maximum use of resources. All data entered in CMIS is protected and kept private in accordance with the Clarity Nevada CMIS Governance Charter's Privacy Plan, and CMIS Data and Technical Standards.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	Southern Nevada Regional Housing Authority
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Las Vegas works with the Southern Nevada Regional Housing Authority to provide single-family housing and to rehabilitate multi-family housing units through a continued partnership to increase the availability of affordable housing in the communities. SNRHA's planning efforts spans 2021-2025 and identifies the PHA's quantifiable goals and objectives that will enable the SNRHA to serve the needs of low-income, very low-income, and extremely low income families for the next five years; also including a report on their progress in meeting those goals and objectives.
2	Agency/Group/Organization	Silver State Fair Housing Council
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Las Vegas has a continued partnership with Silver State Fair Housing to provide fair housing resources to City of Las Vegas residents. In addition, it provides on-going training and education to city staff and community partners to ensure current guidelines and regulations pertaining to fair housing are being upheld.
3	Agency/Group/Organization	Ryan White Planning Council
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	HOPWA Strategy

Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City has a seat on the Ryan White Planning Council. The planning council meets monthly to discuss opportunities for service enhancement and coordination among the HIV/AIDS continuum.
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Identify any Agency Types not consulted and provide rationale for not consulting

N/A

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Clark County, NV	The Southern Nevada Homelessness CoC Board is the official board acting on behalf of the CoC to take care of all related business requiring direction and/or formal actions and furthering the mission to end homelessness in Southern Nevada. The goals of the CoC to address homeless and the prevention of homeless are adopted in full by the City of Las Vegas. www.helphopehome.org
Community Services Strategic Business Plan	City of Las Vegas, Community Services	This plan is updated annually to reflect the Office of Community Services' goals and measures for all its initiatives including homelessness, housing, and community and neighborhood revitalization.
HUNDRED Plan	City of Las Vegas	This plan was developed for the Westside Neighborhood (a HUD approved NRSA) and is a vital step in identifying the opportunities to link with the past and create a familiar bridge to the future. Presented within the Plan is a strong vision with practical projects, the stories of stakeholders and community members, improvement program ideas, and proposed regulation and zoning that together, will transform the Westside into a vibrant neighborhood.

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Innovations in Education	City of Las Vegas	The City aspires to facilitate transformational change in a small group of 16 schools by coordinating efforts across multiple systems to achieve its overarching vision of Las Vegas schools in the impact zone to becoming a national model of school improvement and community engagement.
2050 Master Plan	City of Las Vegas	The City of Las Vegas 2050 Master Plan was adopted by the City Council in 2021. The plan includes the goal of becoming a leader in resilient, healthy cities, leveraging the innovative spirit of its residents to provide equitable access to services, education, and jobs. The plan was created based on feedback from the City of Las Vegas City Council, the Planning Commission, and 50 community outreach events and online surveys to obtain community input. The community input addressed several topics such as public safety, homelessness, education, the drought, and general growth and development.
Vision 2045 Downtown Master Plan	City of Las Vegas	The City's master plan team includes a Citizens Advisory Committee, Executive Steering Committee, members from the Planning Commission and City Council, and City staff assisted by an outside consultant. Together, led by the Planning Department, they will conduct public outreach, visioning, goal setting, and plan development over the course of the next year. The final product will provide a framework for Las Vegas to achieve the desired economic, social, cultural, and quality of life future vision for the next 30 years.
Reinvent Schools	City of Las Vegas	This program has been a beneficial resource in the community valuing and supporting boys and young men of color. It is about changing community conditions to ensure all young people reach their fullest potential. The ultimate result of empowering youth, investing in our shared future, and collective prosperity.
So. NV Comprehensive Economic Development Strategy	Las Vegas Global Alliance (LVGEA)	The strategy is the result of a joint effort between LVGEA and over 300 stakeholders in Southern Nevada with the purpose of diversifying Southern Nevada's economy and laying the foundations for long-term economic stability.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation

Summarize citizen participation process and how it impacted goal-setting

The Community Development Recommending Board (CDRB) was established as a committee to support citizen participation in the allocation of federal (entitlement) funding to Las Vegas agencies that provide services to extremely low, very low, and moderate-income households. The CDRB is comprised of thirteen members selected by the Las Vegas Mayor and City Council to represent the six wards.

Additionally, the City awards that have a concentrated number of extremely low, very low, and moderate-income households have a higher number of members on the Board to ensure the welfare of those targeted wards are addressed.

In addition to the participation of the CDRB, the evaluation and deliberation meeting agenda was advertised in accordance with Open Meeting Law and posted in various locations around the city and on the City of Las Vegas' and The Nevada Public Notice websites on February 14, 2022 for the Tuesday, February 22, 2022 meeting. Agencies that did not meet their established performance measures were invited to address the CDRB and provide reasons for their performance. The meeting was open to all agencies and to all interested parties and was conducted in two adjoining handicapped accessible rooms in Las Vegas City Hall.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community	CDRB Public Meetings were held on 2/7/22 and 2/8/22 for agency presentations to the CDRB Board, as well as on 2/22/22 for CDRB deliberations.	No public comments received.	N/A	
2	Newspaper Ad	Non-English Speaking - Specify other language: Spanish Non-targeted/broad community	CLV received one (1) telephone inquiry from a citizen who requested a copy of the Draft Action Plan. The Draft Action Plan was mailed to the citizen on 4/4/22.	No public comments received.	N/A	
3	Public Meeting	Non-targeted/broad community	City Council Meeting on 6/1/2022 to approve the Action Plan.	None received.	N/A	

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

The funding resources below will support the City's efforts to end homelessness, construct affordable housing, serve special needs populations, and provide public services to disenfranchised communities.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	5,192,555	0	0	5,192,555	10,526,335	These funds will be used to fund capital improvement projects as well as public service activities that directly benefit low to moderate-income residents.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,611,905	0	0	2,611,905	4,121,431	HOME funds are leveraged by State of Nevada HOME and Low Income Housing Trust Funds. They will be used to fund the development and retention of affordable housing units throughout the community.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	3,105,654	0	0	3,105,654	2,278,087	The City partners with its community agencies who use these funds to provide housing and supportive services to individuals living with HIV/AIDS.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	451,692	0	0	451,692	885,050	The City partners with its community agencies by issuing funds to non-profit providers who deliver essential services, conduct street outreach, and shelter to homeless families and individuals. Additionally, providers deliver rapid rehousing financial assistance and stabilization services to homeless families and individuals, and prevention services to families and individuals at risk of homelessness.

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City is committed to supporting sustainability and affordability in our neighborhoods. During this FY the City has leveraged over \$1 Million in non-federal dollars to support the city-funded MORE Teams who provide daily outreach in the community and connect homeless individuals to immediate services. The city also committed over \$5 million in General Funds through the Office of Community Services to support initiatives that serve homeless individuals through case management, workforce development, and bridge and transitional housing at The Courtyard. An

estimated \$1.5 million of non-federal funds has been used toward bridge and transitional housing for the homeless. In addition, the City has raised over \$100,000 through the Mayor's Fund to pay for workforce development and the Ticket to Home Program that allows homeless individuals the opportunity to reunite with family members in other states who are willing and able to support them as they become independent

Lastly, the City satisfies matching requirements for the HOME Investment Partnership Program by leveraging State and Private Activity Bond dollars to HOME Projects; and ESG matching requirements are passed on to the awarded agencies and monitored during monthly requests for funds and/or annual compliance audits.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

The Homeless Resource Center offers a one-stop-shop with access to medical, housing, and employment services through a variety of partners, the cycle of homelessness can be broken. Phase I of construction of the Homeless Resource Center (HRC) was completed in December 2021 and Phase II is underway. Phase I increased the capacity of the Courtyard to hold up to 800 clients overnight. Phase II of construction began in early 2022, and will expand on the staff building, pet kennel and parking lot.

The City will utilize some of its CDBG dollars toward the preconstruction phase of a Health and Wellness Center in Wards 3 and 5. Located in Ward 3 is an existing 2-story building consisting of approximately 9,500 square feet planned for a Health & Wellness Center which will provide community-based and patient-focused comprehensive, culturally competent, high-quality primary health care services integrating access to pharmacy, mental health, substance abuse, and oral health services in areas where economic, geographic, or cultural barriers limit access to affordable health care services. The Health and Wellness Center in the Historic Westside is a part of our Neighborhood Revitalization Strategy Area (NRSA) and the City will partner with local health care educational institutions and organizations to operate it as a holistic, culturally competent health center in a historically underserved community. As for community supportive services, workforce development, and education, construction is underway for the West Las Vegas employment training center and Child Care Center. Programs and services will be for low-income individuals and households.

Discussion

Currently, the City owns several parcels of land purchased with CDBG dollars which have been slated for Housing and Economic Development in one of the most deteriorated neighborhoods in the City. One of the deteriorating neighborhoods the City will focus on economic redevelopment through the submission of its NRSA Plan is the Historic Westside, CT3.01, Block Group 3. The City purchased several parcels in the area for mixed-use, income housing and business development. Also, the City is pursuing the implementation of two (2) Health and Wellness Centers within and near the NRSA.

The City is dedicated to equity and revitalization in its neighborhoods. In November 2020, the City executed a resolution for Establishing the City's Diversity, Equity and Inclusion Initiative. Its passage keeps in the forefront the City's diverse city and positions the City to achieve its strategic goals with proven equity practices and policies to address significant inequities in health outcomes and other disparities that decrease the quality of life for many low-income communities which are disproportionately communities of color, LGBTW, elder adults and persons with a disability.

The City remains committed to providing services to its homeless citizens and dedicates an estimated \$1.9 million in Redevelopment Set-Aside funding toward initiatives that serve homeless individuals through case management, workforce development, and bridge and transitional housing. In addition, \$2 million in General Funds will support the operations of the Homeless Resource Center.

In addition, the City stood up the Recuperative Care Center in response to COVID-19 for medically fragile patients by rehabilitating a city owned building. These services will continue to support individuals through the COVID-19 endemic.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Table 6 – Goals Summary

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Prevent and End Homelessness	2020	2024	Homeless	CITY LIMITS	Homelessness	CDBG: \$212,480 ESG: \$413,336.25	Homelessness Prevention: 2236 Persons Assisted
2	Educational Enrichment Svs & Supportive Programs	2020	2024	Non-Homeless Special Needs Non-Housing Community Development	CITY LIMITS	Educational Enrichment Special Needs and Low/Mod Income Public Services	CDBG: \$126,960	Public service activities other than Low/Moderate Income Housing Benefit: 210 Persons Assisted
3	Provide Community and Supportive Services	2020	2024	Affordable Housing Homeless Non-Homeless Special Needs Non-Housing Community Development	CITY LIMITS	Homelessness Special Needs and Low/Mod Income Public Services Affordable Housing	CDBG: \$439,480	Public service activities other than Low/Moderate Income Housing Benefit: 633 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Provide Decent and Affordable Housing	2020	2024	Affordable Housing	CITY LIMITS	Affordable Housing	HOME: \$2,611,905	Rental units constructed: 300 Household Housing Unit Rental units rehabilitated: 150 Household Housing Unit
5	Community Facilities/Infrastructure/Neigh Revital	2020	2024	Non-Housing Community Development	CITY LIMITS	Community Facilities, Infrastructure, Improvements	CDBG: \$3,154,968.45	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 4 Persons Assisted
6	HIV/AIDS Homeless Prevention	2020	2024	Affordable Housing Homeless Non-Homeless Special Needs	CITY LIMITS	Homelessness Special Needs and Low/Mod Income Public Services Affordable Housing	HOPWA: \$2,000,000	HIV/AIDS Housing Operations: 588 Household Housing Unit

Goal Descriptions

1	Goal Name	Prevent and End Homelessness
	Goal Description	The City of Las Vegas' initiatives to prevent and end homeless is multi-pronged. A portion of CDBG public service dollars for the 2022-2023 Action Plan year will be used to partner with three nonprofit agencies (see program descriptions under AP-35 Projects). ESG funds will support robust outreach to homeless citizens for which the City will partner with The Salvation Army and Westcare while Redevelopment Set Aside funds will be used to further the City's housing for the homeless through its Master Lease and Flexible Housing Programs.
2	Goal Name	Educational Enrichment Svs & Supportive Programs
	Goal Description	Educational Enrichment and Supportive Programs are a high priority of the City of Las Vegas as the activity supports improved access to economic opportunities for low-income families and children. The City has allocated a portion of its CDBG dollars to partner with several community agencies (see AP-35 Projects for program descriptions).
3	Goal Name	Provide Community and Supportive Services
	Goal Description	Community and Supportive Services are critical activities that provide food security, job training, job placement, home rehab, and referrals to wrap-around services for children and families exiting public institutions. The City will allocate a portion of its CDBG public services dollars to partner with multiple community agencies to carry out these services (see AP-35 Projects). The allowable Administration percentage will be used for administering the grant.
4	Goal Name	Provide Decent and Affordable Housing
	Goal Description	The City of Las Vegas will continue to partner with private developers to construct and preserve existing affordable housing units for low-income families. A portion of CDBG funds will be used to support rehabbing of existing units of affordable housing.

5	Goal Name	Community Facilities/Infrastructure/Neigh Revital
	Goal Description	The city will support economic development and neighborhood revitalization with 2020 through 2023 capital funds.
6	Goal Name	HIV/AIDS Homeless Prevention
	Goal Description	The city will dedicate 2022-2023 funds to support individuals and families affected by HIV/AIDS with supportive services, homeless prevention and short-term rental, mortgage, and utility assistance. In addition, the city will support local agencies in the operation of dedicated units to house individuals and families affected by HIV/AIDS.

Projects

AP-35 Projects – 91.220(d)

Introduction

The City of Las Vegas released a Request for Proposal (RFP), inviting qualified organizations to submit applications for HOPWA, ESG, and CDBG funding. The Community Development Recommending Board (CDRB) evaluated the agency's applications, risk assessments, and held public meetings with the attended applicants to assess their organizational structure, staffing, and their ability to meet the scope of work, as well as relevant experience. There were five HOPWA applicants and three ESG applicants, and the CDRB awarded all agencies. There were 26 CDBG applicants and the CDRB awarded 14 agencies funding. As mentioned, these agencies were required to present before CDRB, public meeting to discuss program and performance goals. Overall, the agencies' appearances resulted in a great deal of discussion that resulted in strengthening our partnerships.

ESG funds were also set aside for the continuation of the Downtown Homeless Street Outreach program, provided by two agencies.

Projects

#	Project Name
1	2022-2023 CDBG Administration
2	2022-2023 Homeless Courtyard Bond Payment
3	2022-2023 Family Promise of Las Vegas- Navigating Families Home
4	2022-2023 The Just One Project- No Cost Community Market
5	2022-2023 HELP of Southern Nevada- Shannon West Homeless Youth Center
6	2022-2023 Catholic Charities of Southern Nevada- Meals on Wheels
7	2022-2023 Jewish Family Service Agency- Senior Lifeline Case Management
8	2022-2023 Nevada Partnership for Homeless Youth- Safe Place
9	2022-2023 Foster Kinship- Enhanced Kinship Navigator Program
10	2022-2023 CORE Powered by the Rogers Foundation- CORE Academy
11	2022-2023 Goodwill Industries of Southern Nevada, Inc.- Workforce Development Services
12	2022-2023 YMCA of Southern Nevada- Durango Hills Early Childhood Education
13	2022-2023 Helping Hands of Vegas Valley- Congregate Meal Program
14	2022-2023 El Shaddai Refuge Homes Community Development Corporation- Homeless Job Training
15	2022-2023 Helping Hands of Vegas Valley- Bus and Volunteer Transportation Program
16	2022-2023 Caridad Charity- Downtown Las Vegas Alley Ambassador Program

#	Project Name
17	2022-2023 Construction/Rehabilitation
18	2022-2023 HESG
19	2022-2023 HOPWA Administration
20	2022-2023 Aid for AIDS Nevada- AFAN Housing Program
21	2022-2023 Economic Opportunity Board- EOB HOPWA Assistance Program
22	2022-2023 Golden Rainbow- Permanent Housing Placement & Supportive Services Program
23	2022-2023 The Just One Project- HOPWA Assistance
24	2022-2023 Women's Development Center- HOPWA Program
25	2022-2023 Future HOPWA Public Services and Programming, and Resource Identification
26	2022-2023 Future Capital Improvement Projects (CIP)
27	2022-2023 Future HOPWA Resource Identification
28	2022-2023 Future Affordable Housing Projects

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The Las Vegas City Council met February 2020 to create priorities for the city over the next 3-5 years. The council heard the results from a citizen survey conducted by Applied Analysis, Inc. that asked citizens what they thought the city's priorities should be and what the city should look like. City residents ranked public safety as the highest priority issue that the city should address in the next 30 years, followed by health care, education/youth development, housing, and community services as the top five. The council had length discussions and settled on the following priorities: Public safety (which includes homelessness), health care, and education/youth development, housing, and community services.

The Office of Community Services has implemented a two-year grant cycle and the Community Recommending Board selected applications that were best aligned with the City and OCS' strategic priorities to move forward. The City of Las Vegas' focus areas for Fiscal Year 2022-2023 include youth, seniors, homelessness, and special needs populations.

Youth -Promoting education enrichment opportunities to residents in their formative years. Qualified programs claiming a youth program focus on school readiness of pre-school aged children; children reading at grade level by the third grade; students remaining on track to graduate high school and reducing racial and ethnic disparities related to disciplinary practices that result in students of color coming into contact with the juvenile justice system.

Seniors- Supporting community programs that support senior citizens aging in place. Qualified programs will adhere to the U.S. Department of Housing and Urban Development's definition of "elderly person" (24 CFR 891.205) which defines an elderly person as 62 years of age or older. A significant barrier to support aging in place for seniors is the limited number of adequate higher level of care facilities to

address the increase in senior housing needs.

Homelessness- Supporting program services and community partners to prevent homelessness and provide permanent housing opportunities for the community. Programs with a homelessness focus must have a program that targets families with children, homeless youth, and/or single, homeless adults. The region continues to see barriers to addressing housing needs for recently incarcerated individuals due to societal stigma which limits options. In addition, increase in housing rents continues to be a barrier to housing individuals with limited income such as seniors and individuals with disabilities.

Special Needs Populations- Supporting programs that focus on providing services to clientele who are generally presumed by HUD to be principally low- to moderate-income persons.

Additionally, the City's priorities continue to focus on prevention and response to COVID-19. CDBG-CV and ESG-CV funds continue to be used to prepare, prevent, and respond to COVID-19. Programs of note include the City's Recuperative Care Center that provides respite for medically fragile guests, transportation for homeless to and from essential services and Operation HOME that is a regional effort to house 2,022 individuals by the year 2022.

AP-38 Project Summary
Project Summary Information

1	Project Name	2022-2023 CDBG Administration
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness Educational Enrichment Svs & Supportive Programs Provide Community and Supportive Services Provide Decent and Affordable Housing Community Facilities/Infrastructure/Neigh Revital HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Educational Enrichment Special Needs and Low/Mod Income Public Services Affordable Housing Community Facilities, Infrastructure, Improvements
	Funding	CDBG: \$1,038,511.00
	Description	For the administration of the Community Development Block Grant for FY 2022/2023
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City Hall, 495 S Main Street
	Planned Activities	For the administration of the Community Development Block Grant for FY 2022/2023.
2	Project Name	2022-2023 Homeless Courtyard Bond Payment
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$1,146,750
	Description	Initial bond payment
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	1401 Las Vegas Blvd N, Las Vegas, NV 89101
	Planned Activities	This bond payment will be used to support the construction of the Homeless Courtyard.
3	Project Name	2022-2023 Family Promise of Las Vegas- Navigating Families Home
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG: \$50,000
	Description	Navigating Families Home Project assists homeless families with children successfully transition to self-sufficiency through income stability and affordable housing.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Navigating Families Home will serve up to 50 families (must have children between the age of birth and 18 years) will homeless prevention services.
	Location Description	The location of the services will be the Family Promise of Las Vegas Navigation Center and staff will also conduct assessments at The City of Las Vegas Courtyard.
4	Planned Activities	The components of service delivery include: case management, motel accommodations and essential supplies; clothing, transportation, food & hygiene items.
	Project Name	2022-2023 The Just One Project- No Cost Community Market
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$50,000

	Description	The No-Cost Community Market is an inclusive space for senior clients to shop for groceries for free. Variety of food options and culturally appropriate foods are provided, as well as nutrition education and healthy recipes.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	The No Cost Community Market will provide services to approximately 100 low-income seniors.
	Location Description	The Market will be set up at The Just One Project office at 711 N Rancho Drive.
	Planned Activities	The clients will be able to shop once per week for healthy foods and fresh produce, as well as non-food essential items and pet products.
5	Project Name	2022-2023 HELP of Southern Nevada- Shannon West Homeless Youth Center
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG: \$62,480
	Description	Shannon West Homeless Youth Center- Provides services to homeless and at-risk youth and young people with emergency shelter and transitional housing.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Shannon West will serve 60 homeless and at-risk youth and young people ages 16 to 24.
	Location Description	Shannon West Homeless Youth Center at capacity, can house up to 158 homeless youth and young adults. The center is located on the HELP Street Campus at 1650 E. Flamingo Rd

	Planned Activities	Safe and stable housing, Basic Need/Food, Person-Centered Case Plan/ Housing Plan, Intensive Case Management, Tenancy Support Counseling Education, Employment, Addiction and Mental Health Services, Health and Wellness, Financial Literacy, Activities of Daily Living and Supportive Services.
6	Project Name	2022-2023 Catholic Charities of Southern Nevada- Meals on Wheels
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$63,480
	Description	Meals on Wheels - delivers seven nutritious meals, fruit and milk to homebound seniors. In addition to the weekly delivery, a wellness check is provided along with pet food if requested. This has allowed homebound seniors to remain living independently in their home
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Meals on Wheels - delivers seven nutritious meals, fruit and milk to approximately 50 homebound seniors. In addition to the weekly delivery, a wellness check is provided along with pet food if requested. This has allowed homebound seniors to remain living independently in their home.
	Location Description	Home Delivery
	Planned Activities	Included but is not limited to nutritionally balanced frozen meals, fresh fruit and milk. If a senior requires a modified textured meal or has a special dietary restriction, accommodations will be made to meet their individual needs.
7	Project Name	2022-2023 Jewish Family Service Agency- Senior Lifeline Case Management
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$63,480

	Description	Senior Lifeline - Provides services and assistance for low-income vulnerable seniors. The Las Vegas Senior Lifeline Program is a case management driven, support service program for low-income seniors of all faiths and cultural traditions.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Senior Lifeline will provide services and assistance to approximately 120 low-income vulnerable seniors.
	Location Description	
	Planned Activities	Assist low- and moderate-income seniors with no-cost supportive services in an effort to increase their ability to age in place. Services provided include Access to Nutritious Food, Medical Support, Homemaking Services, Case Management and Resource Referrals.
8	Project Name	2022-2023 Nevada Partnership for Homeless Youth- Safe Place
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG: \$50,000
	Description	Safe Place: Youth Outreach & Intervention Program - An outreach, education, and referral program that provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Safe Place Youth Outreach & Intervention Program will provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety. This will serve approximately 45 youth.
	Location Description	

	Planned Activities	Provide mobile crisis intervention services and a crisis hotline to eligible youth in crisis with immediate support and link them to services that meet their unique needs and circumstances. Services aid in equipping youth with tools and resources to address their immediate needs, thereby increasing their safety and stability.
9	Project Name	2022-2023 Foster Kinship- Enhanced Kinship Navigator Program
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$50,000
	Description	Enhanced Kinship Navigator Program focuses support in 4 areas; immediate & physical need for family stability, permanent legal status, stabilizing with financial resources & housing support and partnering with caregivers for needed skills.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	Enhanced Kinship Navigator Program will provide services to approximately 150 families.
	Location Description	Foster Kinship Office located at 3925 W Cheyenne and at the caregivers homes
10	Planned Activities	Provide support, information and resources to eligible kinship families to improve the quality of life for children in kinship care and minimize the number of children who enter the foster care system. Services aid in equipping kinship caregivers with the tools and resources needed to provide safe, permanent and nurturing homes for children in their care, thereby increasing safety, permanency and well-being outcomes for children in out-of-home placement.
	Project Name	2022-2023 CORE Powered by the Rogers Foundation- CORE Academy
	Target Area	CITY LIMITS
	Goals Supported	Educational Enrichment Svs & Supportive Programs
	Needs Addressed	Educational Enrichment

	Funding	CDBG: \$63,480
	Description	Core Academy program model works toward the overarching goal of enabling Scholars to mature with equitable tools, resources and experiences necessary to be healthy, contributing and empowered adults who will lead choice-filled lives.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	This program will support 200 youth scholars.
	Location Description	Core programming is based out of the Clark County School District's West Preparatory Academy campus in West Las Vegas.
	Planned Activities	Empowering students to thrive by providing leadership and character development, mentoring, and building strong networks of community support around Scholar families to address critical underlying needs. Enriching Scholar lives through focus on whole person wellness and self-exploration and educating with purpose and passion by providing tutoring and career/college readiness programming for Scholars, in addition to workforce skills development, language and educational opportunities for their families
11	Project Name	2022-2023 Goodwill Industries of Southern Nevada, Inc.- Workforce Development Services
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$50,000
	Description	Workforce Development Services will provide Career Coaching services, job training, supportive services, and job placements into livable wage jobs. They will partner with The Shade Tree and Safe Nest to provide these services at their shelters; making it as easy as possible for victims of domestic violence to seek help with their job search, training, and placement.
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	This program will provide services to approximately 18 clients.
	Location Description	
	Planned Activities	Clients will receive intense case management through the Career Services Program. The Career Coach and Job Developer will have weekly contact with the individual, providing encouragement, and ensuring the job seeker is staying on track and does not have any barriers to completing training and being placed into employment. The Job Developer works with local employers to identifying open positions that will be a good match for the job seeker and the employer, then advocating on behalf of the job seeker with the employer.
12	Project Name	2022-2023 YMCA of Southern Nevada- Durango Hills Early Childhood Education
	Target Area	CITY LIMITS
	Goals Supported	Educational Enrichment Svs & Supportive Programs
	Needs Addressed	Educational Enrichment
	Funding	CDBG: \$63,480
	Description	The YMCA provides high-quality, state-licensed, and evidence-based early childhood education programs.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	The program will serve approximately 10 clients.
	Location Description	Durango Hills YMCA, which is located at 3521 N Durango Dr, Las Vegas, NV 89129.

	Planned Activities	The program will lay a foundation for future and ongoing achievement and success by addressing the holistic development of each child; increase the self-confidence of each child through decision-making and positive social interactions; and support and strengthen the family unit through opportunities for parent engagement in the classroom and at home.
13	Project Name	2022-2023 Helping Hands of Vegas Valley- Congregate Meal Program
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$50,000
	Description	The Congregate Meal program will allow for seniors to meet for a free meal and socialize with other seniors in the community.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	This program will serve approximately 50 seniors.
	Location Description	
14	Planned Activities	Seniors will have an opportunity to meet in a safe and fun environment so that they can enjoy a healthy, free meal and reduce the feeling of isolation by allowing them to socialize at this congregate meal setting.
	Project Name	2022-2023 El Shaddai Refuge Homes Community Development Corporation- Homeless Job Training
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness Provide Community and Supportive Services
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$50,000

	Description	The Youth & Young Adult Job Training Program assists transitional age youth with a history in foster care, which may be experiencing difficulty securing gainful employment due to the lack of critical employment skills.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	25 youth transitioning out of foster care will be assisted through the Job Training Program.
	Location Description	Gems 4 You Discount Clothing Store at 901 S Rancho Drive.
	Planned Activities	The program is committed to providing sensitive, competent training that allows the individual to develop skills at their own pace and places a higher emphasis on the development of necessary skills that may be underdeveloped due to past circumstances. The program will assist youth in the development of critical communication skills as well as other basic “soft” skills such as computer literacy, punctuality, collaboration, critical thinking, decision making, problem-solving, adaptability, and stress management.
15	Project Name	2022-2023 Helping Hands of Vegas Valley- Bus and Volunteer Transportation Program
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$62,480
	Description	Bus & Volunteer Transportation Program is a lifeline to at-risk seniors; providing safe, critical access to transportation to meet urgent medical and other essential needs.
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	This program will serve approximately 150 seniors.
	Location Description	
	Planned Activities	The program includes six professionally driven, wheelchair-capable multi-passenger vehicles that operate 10 hours a day, five days per week. 14 volunteers drive their own cars to transport clients and supplement the agency fleet and 2 dispatch/schedulers log requests from clients and schedule rides.
16	Project Name	2022-2023 Caridad Charity- Downtown Las Vegas Alley Ambassador Program
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG: \$50,000
	Description	The Downtown Las Vegas Alley Ambassador Program provides short term employment, housing and income while working with case managers to obtain needed employment documents and long term employment placement.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	This program will serve approximately 30 homeless clients.
	Location Description	Downtown Las Vegas
	Planned Activities	The homeless clients can work for the agency up to 10 hours a week and make \$10/hour and get bus passes. They will be placed in workforce dorm housing and work with case managers to obtain documents that help lead to permanent employment.
	Project Name	2022-2023 Construction/Rehabilitation

17	Target Area	CITY LIMITS
	Goals Supported	Provide Decent and Affordable Housing
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$100,000
	Description	This program provides home repairs free of charge to low-income homeowners.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	This program will serve 16 low-income homeowners with repairs.
	Location Description	
	Planned Activities	Repairs are done by licensed contractors at no cost to the homeowner. Repairs can include: roofing, plumbing, HVAC, water heaters, doors, windows, plumbing, accessibility, etc. All work is performed by licensed contractors at no cost to the homeowners.
18	Project Name	2022-2023 HESG
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	HESG: \$451,692
	Description	Administration: \$7.5%, Street Outreach: \$235,732 and Rapid Rehousing & Homeless Prevention: \$177,602.25 & Future ESG Public Services and Programming
	Target Date	6/30/2023

	Estimate the number and type of families that will benefit from the proposed activities	<p>ESG will fund the following agencies for FY 2022/2023:</p> <p>Caridad Charity – Rapid Rehousing - 6 clients.</p> <p>El Shaddai Refuge Homes Community Development Corp. – Homeless Prevention/Rapid Rehousing – 20 clients.</p> <p>Salvation Army – Street Outreach – 1000 clients.</p> <p>Salvation Army – Rapid Rehousing – 25 clients.</p> <p>WestCare – Street Outreach- 1000 clients.</p>
	Location Description	City of Las Vegas
	Planned Activities	<p>Administration: \$33876.90-- The allowable 7.5 percent of the ESG grant will be allocated to administrative costs related to the planning and execution of ESG activities.</p> <p>\$50,000 – Caridad Charity (Rapid Rehousing) Caridad Gardens Housing program – This program will provide housing to homeless clients through a master lease.</p> <p>\$25,000 – El Shaddai Refuge Homes Community Development Corp. (Homeless Prevention and Rapid Rehousing) El Shaddai Independent Living Housing – This program will provide housing to young adults transitioning from foster care to safe and stable housing.</p> <p>\$102,604.25 – Salvation Army (Rapid Rehousing) Rapid Rehousing program – This program will assist homeless people by helping them obtain and maintain safe, affordable housing.</p> <p>\$117,866 – Salvation Army (Street Outreach) Downtown Homeless Outreach program – This program will connect the homeless population to housing and supportive services and transport them to facilities where they can receive immediate help.</p> <p>\$117,866 – WestCare (Street Outreach) Downtown Homeless Outreach program – This program will offer street outreach services to the homeless where they are and directly assist them with receiving supportive services.</p>
	19	
	Project Name	2022-2023 HOPWA Administration
	Target Area	CITY LIMITS

	Goals Supported	Prevent and End Homelessness HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$93,170
	Description	City of Las Vegas HOPWA grant administration
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	<p>The allowable 3 percent to the grantee and 7 percent to the project sponsors of the HOPWA grant will be allocated to administrative costs related to the planning and execution of HOPWA activities.</p> <p>Aid for AIDS Nevada – 209 individuals and families affected by HIV/AIDS</p> <p>Economic Opportunity Board – 25 individuals and families affected by HIV/AIDS</p> <p>Golden Rainbow of Nevada, Inc. – 254 individuals and families affected by HIV/AIDS</p> <p>The Just One Project - 60 individuals and families affected by HIV/AIDS</p> <p>Women’s Development Center – 40 individuals and families affected by HIV/AIDS</p> <p>Future HOPWA Public Services and Programming - HOPWA eligible housing and supportive service activities, including Housing information services, resource identification, acquisition, rehabilitation, conversion, lease, and repair of facilities, and new construction.</p> <p>Future HOPWA Resource Identification – including identification and development of housing resources, HOPWA training, HMIS system funding, and research and planning efforts to assess community needs for HIV housing and supportive services.</p>
	Location Description	City of Las Vegas
	Planned Activities	Administration of the City of Las Vegas HOPWA program
20	Project Name	2022-2023 Aid for AIDS Nevada- AFAN Housing Program
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness HIV/AIDS Homeless Prevention

	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$318,365
	Description	Aid for AIDS of Nevada will provide financial assistance through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing and supportive services to approximately 209 individuals and families affected by HIV/AIDS.
	Location Description	City of Las Vegas
	Planned Activities	The program will provide case management, tenant-based rental assistance, short-term rent, mortgage, and utility assistance, operating and leasing of permanent housing, permanent housing placement, and supportive services, including mental health.
21	Project Name	2022-2023 Economic Opportunity Board- EOB HOPWA Assistance Program
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$100,000
	Description	Economic Opportunity Board will provide financial assistance through HOPWA-funding, which enables clients to secure and maintain safe, stable, and affordable housing by providing TBRA and supportive services.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing and services to approximately 25 individuals and families affected by HIV/AIDS.

	Location Description	City of Las Vegas
	Planned Activities	The program will provide case management, tenant-based rental assistance, short-term rent, mortgage, and utility assistance, permanent housing placement, and supportive services, including referrals to other providers for health services.
22	Project Name	2022-2023 Golden Rainbow- Permanent Housing Placement & Supportive Services Program
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$223,812
	Description	Golden Rainbow will provide financial assistance to prevent evictions, connection to housing, and housing through project based rental assistance.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing and supportive assistance to approximately 254 individuals and families affected by HIV/AIDS.
	Location Description	City of Las Vegas
23	Planned Activities	This program will provide HOPWA operating and leasing of permanent housing, permanent housing placement, and other prevention supportive services, including employment assistance.
	Project Name	2022-2023 The Just One Project- HOPWA Assistance
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$707,823

	Description	The Just One Project will help clients find and maintain stable housing, through tenant-based rental assistance and short-term rent, mortgage, and utility assistance, and supportive services.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing assistance and supportive services to approximately 60 individuals and families affected by HIV/AIDS.
	Location Description	City of Las Vegas
	Planned Activities	HOPWA operating and leasing of permanent housing.
24	Project Name	2022-2023 Women's Development Center- HOPWA Program
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$650,000
	Description	Women's Development Center will provide safe, sanitary, and habitable affordable housing to low-income people in the local HIV Care Continuum. The agency will assist in preventing homelessness through housing counseling efforts, which include resolving tenancy issues, payment plans for arrearages and damages, and waiving late fees.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing and services to approximately 40 individuals and families affected by HIV/AIDS.
	Location Description	City of Las Vegas
	Planned Activities	HOPWA operating and leasing of permanent housing.
25	Project Name	2022-2023 Future HOPWA Public Services and Programming
	Target Area	CITY LIMITS

	Goals Supported	Prevent and End Homelessness HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness
	Funding	HOPWA: \$987,484
	Description	To be allocated to future HOPWA projects
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City of Las Vegas
	Planned Activities	HOPWA eligible housing and supportive service activities, including Housing information services, resource identification, acquisition, rehabilitation, conversion, lease, and repair of facilities, and new construction.
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness
	Needs Addressed	Homelessness
	Funding	CDBG-CV
	Description	New Emergency Shelter Expanded Interlocal
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	New Shelter- expansion of COVID 19 Interlocal
26	Project Name	2022-2023 Future Capital Improvement Projects (CIP)
	Target Area	CITY LIMITS
	Goals Supported	Community Facilities/Infrastructure/Neigh Revital
	Needs Addressed	Community Facilities, Infrastructure, Improvements

	Funding	CDBG: \$2,128,414
	Description	Future CIP
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	City of Las Vegas
	Planned Activities	Future Capital Improvement Projects (CIP)
27	Project Name	2022-2023 Future HOPWA Resource Identification
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homelessness HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness
	Funding	HOPWA: \$25,000
	Description	To be allocated to future HOPWA projects.
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City of Las Vegas
	Planned Activities	Future plans to use resource identification, to establish, coordinate and develop housing assistance resources for eligible persons (including conducting preliminary research and making expenditures necessary to determine the feasibility of specific housing-related initiatives). Activities can include the development of housing resources, system coordination, housing needs assessments and associated research, and HOPWA training costs.
28	Project Name	2022-2023 Future Affordable Housing Projects
	Target Area	CITY LIMITS
	Goals Supported	Provide Decent and Affordable Housing

	Needs Addressed	Affordable Housing
	Funding	HOME:
	Description	Future Affordable Housing Projects and Grant Administration
	Target Date	6/30/2023
	Estimate the number and type of families that will benefit from the proposed activities	N/A
	Location Description	City of Las Vegas
	Planned Activities	

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City of Las Vegas funded projects are primarily located in traditional low-income census tracts and areas that document a higher percentage of low and moderate-income citizens; however, certain projects are available throughout the City. New construction HOME projects are located in areas with a diverse population and have vacant land or the ability to be converted to the proper zoning and use. The City supports the rehabilitation of existing substandard affordable housing in areas of minority concentration. HOPWA funds are used countywide while ESG funds will support the City's homeless street outreach and connections to resources.

Geographic Distribution

Target Area	Percentage of Funds
CITY LIMITS	80

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The City of Las Vegas will direct its CDBG and ESG funds for homelessness prevention, street outreach and housing services, youth enrichment, and special needs services targeting underserved individuals and communities. A greater emphasis will be on Historic West Las Vegas, the Corridor of HOPE, the Rafael Rivera community, and the Meadows Walkable communities. However, special needs, and low-moderate income citizens city-wide will have the opportunity to receive assistance and services.

The City will use HOPWA funds to target the Paradise EMSA as the City is the entitlement agency for those funds in Southern Nevada.

The City, through its approved Neighborhood Revitalization Strategy Areas (NRSA) will continue to invest time and resources into revitalizing the Historic Westside in Ward 5. Two additional neighborhoods have been proposed as NRSA's: the Rafael Rivera Neighborhood Plan in Ward 3 as well as the Meadows Walkable Community in Ward 1. The Rafael Rivera area is richly diverse, with representation from the Latino community, the Black community and a diversity of immigrant communities. In late 2020, the City of Las Vegas initiated an effort to develop an asset-based, community-led plan centered on empowering the Rafael Rivera community to utilize its voice in determining the future of a subsection of Ward. Additionally, the Meadow's Walkable Community has been proposed as a NRSA due to the need for Walkable Communities in accordance with the Community Design Element of the Las Vegas 2020 Master Plan adopted by City Council.

Discussion

The City of Las Vegas' geographic priorities were established based upon the analysis of the current

community needs, the characteristics of the overall market, the ability of low-income households to afford, locate, and maintain housing, and the availability of resources to address the identified needs. The City will continue to rely on low-income census tracts and block groups in addition to other data supplied by HUD and city data to determine the areas of greatest need. Currently, funds are allocated citywide providing low-income residents the opportunity to apply for much needed services.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

One Year Goals for the Number of Households to be Supported	
Homeless	0
Non-Homeless	363
Special-Needs	103
Total	466

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	300
Rehab of Existing Units	166
Acquisition of Existing Units	0
Total	466

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

In addition to developing 300 new units of affordable housing and preserving 150 units, the City currently has several planned and potential projects that will be increasing the inventory of affordable units targeting individuals and families that earn less than 80% area median income. The expected

completion date of the planned projects is sometime during calendar year 2022.

Planned

- Decatur/Alta Phase I- 60 units
- Decatur/Alta Phase II – 360 units
- Desert Oasis II – 43 units
- Easter Senior Apartments – 60 units
- 1501 Decatur – 40 Units

Potential

- 1501 Decatur Phase II
- Decatur/Rome Apartments

As discussed previously in the City's Affordable Housing Plan, the goal is to also preserve affordable housing through rehabilitation. The City currently has several planned and potential rehabilitation projects, in addition to utilizing CDBG funds for a Rehab Program. The planned projects are slated for completion in calendar year 2022.

Planned

- 500 Jefferson Street – 6 units
- CDBG Rehab Program – 30 units

Potential

- James Down Towers

Additionally, a CDBG housing rehabilitation program will provide critical home repairs to properties within the city limits of Las Vegas allowing them to safely age in place in their established place of residence.

AP-60 Public Housing – 91.220(h)

Introduction

Southern Nevada Regional Housing Authority's Supportive Services Department's primary function is to inform seniors and families of the available community services and resources and assist them with facilitating access to those services. The Department's mission is to assist the clients and surrounding community of SNRHA in developing and achieving their full potential and improve the quality of life. These goals are continuously met by providing several onsite service providers, advocating for the residents, distributing resource information, and making referrals as needed.

Actions planned during the next year to address the needs to public housing

SNRHA also has over 70 active partnering agencies as a part of its Program Coordinating Committee (PCC) which includes representatives from:

- Clark County
- Cities of Las Vegas, North Las Vegas, and Henderson
- Nevada System of Higher Education (NSHE)
- Universities of Nevada, Las Vegas and Reno
- College of Southern Nevada
- Nevada State College
- Early Childhood Education
- Communities in Schools
- Workforce Partnering Agencies
- Local Office of US Housing and Urban Development
- Local nonprofit and community agencies
- Resident Representatives

Commitments with these organizations are established either verbally or through MOU's.

SNRHA has an active Resident Advisory Board (RAB) that is made up of resident council and tenant organization presidents, and members from Section 8 and Public Housing scattered sites. Their main focus is to review the agencies 5-year and annual plans. SNRHA also has its first tenant organization, different from a resident council. Residents in housing that has been converted to Project Based Rental Assistance (PBRA), from Public Housing, through Rental Assistance Demonstration (RAD) have the right to establish and operate a resident organization in accordance with 24 CFR Part 245, to address issues related to their living environment.

SNRHA also continues to expand its partnerships and is working hard to continue securing grants,

private donor funds, and charitable gifts that may promote household self-sufficiency, moving into homeownership, and assisting seniors to age in place.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

As of January 4, 2022, the Family Self-Sufficiency (FSS) program had 450 voluntary slots, and 504 participants from the Public Housing (PH) and the Housing Choice Voucher (HCV) programs. Of those participants, 66 were PH residents, and an additional 287, were on the interest list. The last graduating class of FSS, in October 2021, produced

SNRHA's Resident Opportunity and Self-Sufficiency (ROSS) program targets residents of PH for program participation in activities which lead up to independence and self-sufficiency. This program allows us to serve the below sites:

- Hulum Homes
- Jones Gardens
- Marble Manor
- Marble Manor Annex
- Sherman Gardens
- Sherman Gardens Annex
- Villa Capri

There is a secondary ROSS program with a community partner that serves the following sites:

- Ernie Cragin Terrace
- Hampton Court
- Simmons Manor

Through a community partnership, SNRHA Public Housing and Affordable Housing sites, seniors can apply to receive a free tablet, and \$120 will go to their internet carrier of choice to help subsidize the first year of service. Coordinators, in turn, guide the seniors through digital literacy. SNRHA's IT Department is looking to develop infrastructure at housing sites to enable resident access to free WiFi.

SNRHA continues its homeownership and housing counseling programs to assist low-income families reach the dream of owning a home of their own and moving out of subsidized housing. Between January 1, 2021, and December 31, 2021, nine (9) SNRHA HCV participants became homeowners; three (3) residents moved out of public housing into private rentals. Housing counseling, through certified counselors, is utilized as a part of regular programming for participants who are interested in "seeking, financing, maintaining, renting, or owning a home. We have a total of nine (9) HUD Certified Housing

Counselors in the Supportive Services Department.

SNRHA seeks to improve its Section 3 program over the next two years especially while beginning the revitalization of its James Down Towers site and its Choice Neighborhood Initiative planning grant for Marble Manor. SNRHA will invite residents to help them gain training and/or employment within those PH sites and the surrounding low-income communities while working with contractors. The future of HUD Section 3 reporting will focus on labor hours attained. No reports were due in 2021.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The SNRHA is not designated as a troubled agency.

Discussion

The Southern Nevada Regional Housing Authority (SNRHA) continues to utilize its Capital Fund Program (CFP) for the required capital improvements. The SNRHA CFP Funds is one of the financing tools to fund comprehensive modernization and new construction under the Rental Assistance Demonstration (RAD) Program and Mixed Finance Program.

The agency was recently one of eight cities to receive a Department of Housing and Urban Development (HUD) Choice Neighborhood Initiative (CNI) Planning Grants for the Historic Westside of Las Vegas. The kickoff meeting for this grant occurred on January 25, 2022 and a virtual meeting to introduce HUD to the community was held on February 24, 2022. The SNRHA (Grantee), the City of Las Vegas (Co-Grantee) and EJP Consulting (Planning Coordinator) is in the process of reaching out to the community, residents, stakeholders and public and private partners to work together over the next two years preparing a Transformation Plan. This Plan may lead to the receipt of an Implementation Grant which would provide funds to redevelop the Marble Manor property and support efforts in revitalizing the Historic Westside. The agency previously procured Brinshore Development as a Master Developer to redevelop the Marble Manor Development. This work will be done in conjunction with the Choice Neighborhood Initiative (CNI) Grant Transformation Plan and the Westside 100 Plan.

The agency received approval from HUD and is in the process of converting the 200-unit James Down Towers Senior Development from Public Housing Units to Project Based Voucher units under the RAD conversion program. Architectural/Engineering drawings are being prepared and a financing team has been assembled for a complete comprehensive modernization of the property to ensure long term affordable housing at the property.

The agency has been in discussions with The Blind Center of Nevada and is interested in supporting their efforts to develop additional affordable housing for special needs clients on their campus. It is continuing to analyze its public and affordable housing portfolio for possible repositioning as well as exploring options to develop more affordable housing on its vacant land throughout Southern Nevada. These developments will be mixed-income, mixed-financed developments including public and

affordable housing. Efforts will continue to pursue funding to rehabilitate its aging public housing portfolio for long term preservation of affordable housing.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

One of the City of Las Vegas' focus areas for Fiscal Year 2022-2023 homelessness. The following sections describe how the City of Las Vegas plans to address homelessness and other special needs through its ongoing participation in Regional Homeless Coordination efforts and community partnerships.

CDBG is funding three homeless service agencies and the programs will focus on youth shelter operations & supportive services, youth outreach & case management, homeless prevention, and housing stabilization.

ESG is funding four homeless service agencies and each of their programs focus on providing services that are demonstrated to have substantial, positive impact among the homeless population. Services include targeted outreach services to people experiencing homelessness and addressing their immediate needs. As well as activities designed to move homeless people quickly to permanent housing and prevent families from moving into an emergency shelter or living in a public place not meant for human habitation, through housing relocation and stabilization services.

In addition, the City funds a non-profit operator at the Homeless Courtyard Resource Center that ensures coordination of services for homeless individuals to reduce and end homelessness.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City's CDBG funds will be used to support Nevada Partnership for Homeless Youth's Safe Place, a national outreach, education, and referral program that provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety. To date, NPHY's Safe Place program is the only around-the-clock mobile crisis intervention program in Southern Nevada that is uniquely designed to serve children and teenagers in crisis. Qualified youth-serving organizations partner with local businesses and government agencies to serve as Safe Place sites, receive specialized training, and display the universally recognized Safe Place yellow and black diamond sign to let youth know where to seek help when in crisis. The Safe Place program provides a critical safety net for all children in our community, removing vulnerable youth from dangerous situations and connecting them to further supportive services, including shelter, housing, education, employment assistance, child welfare, and other essential services offered by NPHY or through our extensive partner and referral network.

The City's ESG funds will be used to support eligible costs for street outreach. The City will collaborate with Salvation Army and WestCare agencies, who will meet people experiencing homelessness and

sleeping in places not meant for human habitation and connect them to services. These efforts are focused on targeting the sheltered (individuals and families) living in a supervised public or private operated shelter. Individuals will be connected to immediate health and safety needs, as well as mental health crisis stabilization, substance abuse treatment, transportation, and will assist clients in obtaining transitional and stable housing.

ESG funds will also support two rapid rehousing programs. Caridad Charity and Salvation Army agencies will provide direct case management and housing to homeless individuals in Las Vegas. Housing case managers will support individuals in identifying individual needs and barriers to housing, by assessing income, resources, housing readiness, and developing individual service plans for determining the type, level, and duration of assistance needed to assist them in locating permanent housing.

Furthermore, the City of Las Vegas has developed resources in the community to provide services to those experiencing homelessness who want help. The City's objective is to ensure efficacy of homeless services provided by the City of Las Vegas. The City utilizes the Multi Agency Outreach and Resource Engagement (MORE) Teams, which will continue to provide mobile intervention and outreach to individuals and families experiencing homelessness, including those who are living on the streets, in outlying uninhabited areas, and in the flood control tunnels. The team assesses individuals and families for service referrals, thereby connecting them with emergency shelters, housing or critical services, and providing them with urgent, non-facility-based care. The teams use the Community Housing Assessment Tool to assess the extent of the client's issues and then place individuals on the community queue for housing placement. There are now five teams providing this outreach every day of the week.

The City also recently implemented a Street Medicine program to address the medical needs of the unsheltered homeless population, meeting them where they are. Providing this care on the street can prevent medical conditions from deteriorating to the point of needing emergency care, eliminate a health care barrier many experiencing homelessness face in navigating the health care system, foster an understanding of appropriate use of various levels of medical care and reduce the use of the emergency room as a primary care facility.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City will utilize CDBG funding to support the HELP of Southern Nevada's Shannon West Homeless Youth Center. This program can house up to 158 homeless youth and young adults (ages 16-24) and offers interrelated services to help youth achieve housing stability, economic independence, and connection to support systems. Shannon West Homeless Youth Center is a low-barrier shelter and as such, youth and young people are not denied services due to entry requirements. Youth and young people wanting to access emergency shelter are able to "walk-in" to Shannon West and request help. Upon entry an in-depth intake and housing assessment is completed. The results of the housing assessment are forwarded to the Coordinated Entry, Community Queue for placement on the housing waiting list.

CDBG funds will also support Family Promise of Las Vegas, "The Navigating Families Home Project's."

This program's focus is to combine all of agency services to assist homeless families with minor children successfully transition to a self-sufficient life to include income stability and an affordable home. Family Promise of Las Vegas offers innovative approaches to address the unique needs of a family, supporting the whole family unit, and ensuring the family stays together with no separation during this transition. The program provides motel shelter accommodations for 30 days, though extensions can be granted, as well as move in kits to assist with costs.

The City of Las Vegas has focused funding on three ESG categories: street outreach, rapid rehousing, and homeless prevention activities. The City continues to fund two agencies to provide targeted outreach services to people experiencing homelessness and sleeping in places not meant for human habitation. These services address the immediate needs of unsheltered individuals by coordinating access and transportation to emergency shelter.

Caridad Charity and Salvation Army will provide rapid rehousing activities to assist homeless persons in obtaining and maintaining safe and affordable housing. Individuals and families will be assessed utilizing coordinated intake requirements and referred to each program accordingly. Homeless people living in emergency shelters, as well as hotels and motels will be prioritized. The City will also award El Shaddai Refuge Homes (ESRH) Community Development Corporation to provide homeless prevention activities. The program will provide financial assistance in the form of rental assistance, moving costs, and supportive services to young adults, transitioning from foster care into independent living. The goal of this program is to assist former foster care youth in making a successful transition from foster care to economic self-sufficiency, and into permanent housing, by providing case management, employment assistance and life skills training.

The City is addressing housing gaps by expanding the services and increasing utilization of the Courtyard Homeless Resource Center, which can help people experiencing homelessness access emergency and transitional housing. Phase two of construction began in early 2022, and will expand on the staff building, pet kennel and parking lot. The City will also continue to work with regional partners to expand the number of affordable/homeless housing opportunities and supportive services.

The City of Las Vegas Flexible Housing Program links and will continue to link contracted housing units to Courtyard guests and MORE Team clients to support the process of achieving individual housing, financial, and employment sustainability. Guests receive regular case management from Courtyard case managers, working on their individualized case plans to achieve self-sufficiency and permanent housing.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were

recently homeless from becoming homeless again

The City of Las Vegas is keenly aware of the complexity of homelessness, and the limited access to services. Several of the agencies the City has funded and will continue to partner with provide intensive case management, independent living skills, job search assistance, development of service plans that helps homeless families and individuals return to sustainable housing, financial management, job placement, utility assistance, and much more. Each of these services feed into the mission of reducing homelessness and promoting self-sufficiency.

Through the ESG program, the City will collaborate with two agencies to provide rapid rehousing services to homeless clients. Case managers funded by ESG will provide housing counseling to rapidly transition homeless persons to housing stability, and help locate permanent housing options, conduct landlord tenant mediation, and provide short to medium term rent and utility assistance. Participants are accompanied to view available apartments, negotiate with landlords, and select housing. Participants also receive other supportive services to aid in their housing stabilization. After initial housing placement, after care services include monthly meetings, employment and benefit assistance, and health services so that they can maintain their housing.

The City is also an active member of the Southern Nevada Homelessness (SNH) CoC Board and is involved in the regional strategic planning efforts to reduce chronic homelessness. The SNH CoC Board adopted the HELP HOPE HOME Plan that provides guidance for regional planning efforts and reports progress toward regionally established goals. The plan defines core strategies and details an implementation schedule to reduce homelessness. Those strategies and their objectives, along with the activities that support them, form our local agenda to reduce homelessness in Southern Nevada. The Courtyard Homeless Resource Center also assists a wide variety of homeless persons through case management, referrals to service agencies and transitioning to permanent housing and independent living.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

Homeless prevention services and programs funded with CDBG will be carried in partnership with Nevada Partnership for Homeless Youth (NPHY). NPHY works closely with the Clark County Department of Family Services and the Las Vegas Metropolitan Police Department's Missing Persons Unit to ensure that youth are safe and receive proper placements and services. The NPHY Case Management Team assesses youths' needs to connect clients to appropriate resources, such as family reunification services, emergency shelter, counseling and housing. NPHY has formal MOU's with HELP of Southern Nevada, WestCare, Family Promise, Southern Nevada Adult Mental Health Services, TrueCare Treatment Centers,

Nevada Health Centers, and the Clark County Department of Family Services to connect youth to housing, medical and mental health care, and other essential services. NPHY is also under contract with the Clark County Department of Juvenile Justice's juvenile assessment center, The Harbor, to provide assessments, case management, and connections to shelter and additional supportive services for homeless youth interacting with law enforcement and/or the juvenile justice system.

El Shaddai Refuge Homes (ESRH) will also be carrying out services and programs with CDBG funds. ESHR clients are transitional age youth with a history of foster care who may be experiencing difficulty securing gainful employment due to a deficit of critical skills relevant to employment. Through CDBG funding, ESRH will service youth through its Youth Job Training program, which endeavors to better the employment outcomes of youth "aging out" of foster care by assisting them in the acquisition of critical employment relevant skills. Though the focus of the Gems 4 You Discount Clothing is primarily retail, the employment there equip its youth with administrative, managerial, interpersonal, and many other transferable skills through its hybrid mix of virtual and in-person training. As the program has evolved and demand for these skills has increased, the focus on computer and e-commerce literacy has become more intense.

ESRH's intended participants are foster youth between 18 and 24 years of age. As many of the youth ESRH provides training for have a history of foster care during which they may have encountered extreme instability, upheaval, trauma, and other adverse life experiences, ESRH is committed to providing sensitive, competent training that allows the individual to develop skills at their own pace and places a higher emphasis on the development of necessary skills that may be underdeveloped due to past circumstances. The program will assist youth in the development of critical communication skills as well as other basic "soft" skills such as computer literacy, punctuality, collaboration, critical thinking, decision making, problem-solving, adaptability, and stress management.

Furthermore, the City's ESG funding will also support the ESHR Independent Living Housing program. This program will provide homeless prevention assistance to young adults aging out of foster care. Youth, parenting youth, and their dependent children will transition out of their foster program and into safe and stable housing. The goal of this program is to locate apartments and provide rental assistance to prevent at risk individuals from becoming homeless, as well as offering other youth the opportunity to be provided with foster care. ESHR will provide ongoing case management, low-income housing, childcare, food, clothing, and life skills training to assist individuals and their families have a more productive and stable lifestyle. Continued in Discussion.

Discussion

Acquiring stable housing can help people experiencing homelessness better address their medical issues, but access to medical care during their period of homelessness is a major concern in the City of Las Vegas. To address barriers to health care, the City of Las Vegas aims to improve access to health care services and hygiene products, collaborate with stakeholders in the health, social services and

emergency services departments and create programs for tailored services.

The City works with the multijurisdictional Continuum of Care team to implement a strategic and comprehensive response to the challenges of those with medical and behavioral health impairments in our community. This coalition comprises government agencies, the housing authority, Workforce Connections, law enforcement, faith-based organizations, business owners, social service providers, mental health agencies, hospitals, fire and rescue and homeless advocates.

The City of Las Vegas will continue to participate in Regional Homeless Coordination efforts to reduce homelessness and address the needs of homeless individuals and families. The City prioritize assistance for homeless street outreach services, homeless prevention and rapid rehousing, and will award ESG funds accordingly. The City will continue to engage with the Southern Nevada CoC various working groups.

AP-70 HOPWA Goals– 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	131
Tenant-based rental assistance	64
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	52
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	5
Total	252

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City partnered with unincorporated Clark County, City of North Las Vegas, and the City of Henderson to assess fair housing barriers in Southern Nevada, as identified in the Regional Analysis of Impediments completed in 2020. The City continues its partnership with Silver State Fair Housing Council to address fair housing barriers and provide fair housing resources to City of Las Vegas residents. Silver State is funded by the City of Las Vegas to provide free fair housing training courses for the general public, real estate/property management, City of Las Vegas employees, and City of Las Vegas grant subrecipients.

The City also provides HOPWA funds for programs to assist low-income households with rent and utility assistance for person living with HIV/AIDS and their families, as well as homeowner rehabilitation services through CDBG funds.

There are many barriers to affordable access and development of Affordable Housing in Las Vegas,

including:

Costs:

- Rising costs of land
- Rising costs of housing construction
- Impact fees
- Stringent building codes
- Permitting process costly
- Rehabilitation of substandard units
- Checkerboard land ownership impedes land assembly
- Low appraisals in low-income areas inhibit financing
- Antiquated infrastructure
- Demolition costs to developer
- Need for better access to predevelopment funds

Not In My Backyard (NIMBY):

- Government NIMBYism
- Public NIMBYism
- Gentrification
- Incorporation of built-out communities
- Accessibility issues

Government Support:

- Need for affordable housing champions at all levels of government
- Support for comprehensive plans' housing elements is needed
- Financing programs to address most needy
- Rental affordable housing low funding priority

Urban Design/ Planning Barriers:

- New development predominately in suburbs
- Jobs far from affordable housing
- Infrastructure deficiencies
- Auto-dependence in housing development
- Insistence on low-density single-family development

Social issues:

- Reduced funding for mentally ill
- Funding for human services
- Homelessness

Economic factors:

- Housing costs rising faster than incomes
- Economic disparity
- Gap between education/job preparation and workplace needs
- Abundance of low wage jobs

Demographics:

- Rising poverty levels

Preservation:

- Affordable housing term limits expiring
- Rehabilitation of substandard units
- Gentrification

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

In 2021, the City of Las Vegas approved the Civil Penalty Fund Resolution to further assist with barriers to affordable housing. This fund is dedicated to collecting civil penalties from outstanding liens and providing additional resources within the blighted areas of the city. This includes microgrants and other programs to address issues occurring in low-income neighborhoods. Example of services include providing fencing at no cost for vacant properties to prevent homeless camp activity; beautification of neighborhoods; repairs to the exterior of homes, desert landscaping, multi-family housing improvements, and other related services.

The City of Las Vegas is also in partnership with various community partners, such as Nevada Partners and Homie, to launch a Black Home Ownership Campaign formally called the Las Vegas Coalition to Make Homes Possible. The goal is to close the Black homeownership gap in Southern Nevada by making homeownership equitable and more accessible families in marginalized, high-need communities such as the Historic West Side. The Las Vegas Coalition combines resources from government, non-profits, and

private organizations to help future home buyers buy their home. The Campaign has launched several digital ads through social media and websites, and hosted community outreach in February 2022 leading up to a live master class in the same month. At this live master class, prospective homebuyers were taught the basics of homeownership, how to access down payment assistance, and how to improve their credit scores. There were about 1,400 registered attendees. The Campaign will continue to work towards its goal of closing the Black homeownership gap by helping 25,000 Black families buy a home within the next 10 years.

Discussion:

The City also provides HOPWA funds for programs to assist low-income households with rent and utility assistance for persons living with HIV/AIDS and their families, as well as homeowner rehabilitation services through CDBG funds.

AP-85 Other Actions – 91.220(k)

Introduction:

This section discusses the other actions the City of Las Vegas will take to address the needs of low income residents, reduce lead-based paint hazards and develop institutional structure and enhance coordination to maintain affordable housing.

The City of Las Vegas continues to allocate federal funds to support programs that provide opportunities for affordable housing to prevent and reduce homelessness, create safe and livable communities, economic opportunities for individuals with low to moderate income, and educational enrichment. Grant funds are targeted to assist low-income neighborhoods and citizens, and allocated to most effectively and efficiently meet the needs of eligible Las Vegas residents. Citizen participation, a series of open public meetings, and past projects & performance, examines changes in community needs and explores trends as they affect community development. The Community Development Recommending Board (CDRB) who represent the concerns and opinions of the community, advises the City on the allocation of funds for the CDBG, ESG, and HOPWA grant.

The City also operates the expanded Courtyard Homeless Resource Center 24 hours a day, 7 days a week and fills many major service gaps such as homeless services, housing assistance, medical and mental health, and employment and benefit assistance. The City will continue providing the Ticket to Home program to reunite homeless individuals with friends and family. The City's MORE homeless outreach teams recently expanded to better assist the underserved population, providing outreach seven days a week. The City's Flexible Housing Program will continue to assist guests in achieving individual housing, financial and employment sustainability.

In 2021, the City of Las Vegas launched the Arrow, an innovative partnership with Keolis to provide regularly scheduled no-cost transportation for people experiencing homelessness. Transportation is one of the major barriers for people experiencing homelessness to access essential services. This program will continue to serve this population by bridging this gap, allowing our underserved population daily access to more than 20 stops, including service providers, the DMV, the health district and more.

The City also recently implemented a Street Medicine program to address the medical needs of the unsheltered homeless population, meeting them where they are. This program addresses the obstacles to meeting the homeless population's medical needs by providing services on the street.

Actions planned to address obstacles to meeting underserved needs

Through community partnerships, the City will utilize its funding to support the following agencies and programs that address obstacles to meeting underserved needs: Catholic Charities of Southern Nevada's Meals on Wheels (MOW) program is to help seniors who are home-bound and/or who have low-to-moderate income achieve wellness and self-sufficiency. This is accomplished by delivering seven frozen

meals weekly, and fresh fruit and milk, when available, at no cost to these seniors.

The Just One Project “No-Cost Community Market” is an inclusive space for senior clients to shop for groceries for free. Offering a variety of food options and culturally appropriate foods for the various populations served. Nutrition education is provided to the clients as they shop, and they are provided with healthy recipes.

It is crucial to provide a no-cost market with wrap-around services for seniors living on a fixed and limited income and to help those most impacted by financial hardships get back on their feet. Each client will work with a Case Manager to conduct an assessment and create a sustainability plan with each household. The clients will be able to shop at least once per week and the number of shopping trips per month will be determined case by case. This model is one of a kind because it mimics the small neighborhood market on the corner of any big metropolitan city. Will provide fresh produce like grapes, apples, oranges, bananas, pears, pineapple, tomatoes, cabbage, lettuce, carrots, broccoli, potatoes, cauliflower, and fresh herbs. A Nutrition Coach will provide nutrition education to the clients while they shop, and also give easy and healthy recipes. Non-food items that are essential in homes, such as toilet paper, cleaning products, diapers pet food products, and feminine hygiene products, will be provided.

Caridad Charity’s Downtown Alley Ambassador Program is for homeless people currently living on the streets in the Las Vegas downtown area and have no identifying documents. Any street homeless person without ID can become an Alley Ambassador and can work up to 5 days a week- typically 2 hours a day and make \$10 per hour per diem and get a bus pass at the end of each shift daily. Ambassadors will also be placed immediately into transitional workforce dorm housing. They will work together on a daily basis with case managers and a licensed social worker to obtain their identifying documents and address mental and physical health issues. After obtaining ID, Ambassadors can be referred to Caridad’s partner Downtown Project (DTP) for full-time work with benefits. If they are not capable of full time employment, we will help them apply for SSDI through SOAR trained case managers.

Furthermore, the City will continue to engage in the regional dialogue with the Southern Nevada Homelessness CoC, neighboring communities and service providers to identify and address the needs of the underserved. The SNH CoC is responsible for the regional implementation and evaluation of the HELP HOPE HOME plan to reduce homelessness.

Actions planned to foster and maintain affordable housing

The shortage of affordable and low-income housing in Las Vegas remains one of the major obstacles to ending homelessness in our community. The City of Las Vegas Strategic Plan to address the housing crisis facing thousands in the City of Las Vegas includes goals to preserve the existing housing supply, increase housing opportunities, and build supportive services.

Currently, the City is considering several future projects that will provide the rehabilitation units and the construction of new units of affordable housing throughout the City. The City is working diligently to

expand its pool of available Community Housing Development Organizations and is working to identify other projects that will expand and maintain the affordable housing stock in the City of Las Vegas. This includes the City's plan to invite qualified firms or individuals to develop vacant land parcels in the Historic Westside. Development will be limited to Affordable Housing consisting of single-family homes for first time homebuyers and/or to multi-family rental units. The RFP will be open from May 16, 2022 through June 30, 2022. The City will be conveying the land to the selected developer. Affordability requirements will be in place for a period of up to 20 years. The City also plans to hold two technical assistance workshops in May 2022.

Additionally, an RFP was issued on March 8, 2021 to develop affordable mixed-income rental housing on a 9.45-acre parcel at the northwest corner of N. Decatur Blvd. and W. Rome Blvd., in Las Vegas, Nevada. Ovation Development was selected and will be developing the site. The project will consist of 276 units of Affordable Housing, including 38 stand-alone Tiny Homes. All of the units will be affordable to households below 60% of AMI. Construction is expected to begin Summer of 2023.

A CDBG housing rehabilitation program will aim to preserve and stabilize the City's housing stock that is affordable to low and moderate-income persons and to provide safe, decent and sanitary housing to the residents who do not have the financial means to make repairs to their own dwellings. The City also hopes to improve the general aesthetics and attractiveness of the housing stock and to assist in the promotion and attraction of economic and community development opportunities to the area.

The City continues to monitor and ensure HOME-funded projects maintain rent affordability for all HOME-assisted units for the duration of a property's affordability period.

Also, the City continues to contract with Silver State Fair Housing Council to assist with fair housing education and outreach to housing providers and the community as a whole. Silver State will provide resources to residents, provide training for social service providers, and work individually with clients who may encounter inadequate housing, illness, or disability.

Actions planned to reduce lead-based paint hazards

The lead-based paint program ended January 15, 2021.

The City plans to reduce lead hazards as part of the City of Las Vegas's proposed, targeted rehabilitation pilot program for low income households. All target housing properties assisted with the City's program funds must comply with HUD's Lead Safe Housing Regulations. All lead based paint hazards must be identified and subsequently addressed (reduced) in target housing assisted with the City's program funds. Lead hazard reduction activity will be conducted in conjunction with the rehabilitation work determined from the City's initial inspection and included in a final, revised work write-up prior to the procurement of a contractor. The City may presume that assisted target housing contains lead-based paint and where lead-based paint is presumed to be present, testing of painted surfaces is not required. Where lead-based paint is presumed to be present, all painted surfaces disturbed during

rehabilitation must be repaired and the lead hazard reduction need determined accordingly by the certified lead professional.

Once all lead hazard reduction activity to be accomplished has been determined by the certified lead professional, the City will include these work items in the initial inspection and work write-up that defines the rehabilitation work items to be accomplished. It is possible that one or more of the rehabilitation work items specified will effectively reduce or eliminate an identified (known or presumed) lead-based paint hazard(s). Where lead-based paint hazards will not be addressed with the specified rehabilitation work items, additional lead hazard reduction work items (i.e., interim controls or standard treatments) will need to be added to the rehabilitation work items. A final work write-up is then generated that incorporates all rehabilitation work items and all lead hazard reduction work items. This final work write-up will then be used for the procurement of a contractor(s) to do the work.

The determination of lead-based paint hazards can only be accomplished by certain certified lead professionals. Paint testing and risk assessments can only be accomplished by lead professionals certified in EPA Lead Based Paint Inspector and/or Lead Based Paint Assessor. Paint testing and risk assessments can only be accomplished by lead professionals certified in EPA Lead Based Paint Inspector and/or Lead Based Paint Assessor. The determination of presuming that lead-based paint is present in target housing may be made by lead professionals certified in EPA Lead Based Paint Inspector and/or Lead Based Paint Assessor. The required clearance testing and final visual assessment that follows completion of projects where lead hazard reduction activity occurred (regardless of the estimated cost of rehabilitation) may be conducted by any of the certified lead professionals referenced above.

There are notification requirements associated with the identification of lead-based paint hazards in target housing assisted with program funds (and/or other HUD funds).

Actions planned to reduce the number of poverty-level families

Efforts to address poverty in the City of Las Vegas area will include the funding of case management, housing support, employment training, credit repair, and other programs that assist low and moderate-income families in achieving economic independence and self-sufficiency.

Partnerships with the following agencies with CDBG funding extend the City's community support in reducing the number of poverty-level families: Goodwill's Mobile Career Coach Program assists victims of domestic violence and special needs populations with providing Career Coaching services, job training, supportive services, and job placements into livable wage jobs. Goodwill collaborates with local shelters to provide a dedicated workspace where the Coach can conduct work-ready workshops and provide one-on-one appointments. The program provides direct client services but also training that leads to an industry recognized credential, and supportive services to remove the barriers to training and employment.

The City will continue to allocate HOPWA funding to reduce the number of low-income persons with AIDS or other related diseases and their families. Five agencies will provide a variety of housing and

supportive services to the community. Including but not limited to short-term rent, mortgage and utility assistance to serve clients who are facing emergency financial need, tenant-based rental assistance to increase self-sufficiency, and case management to address stable housing needs, medical care, mental health, and access to financial and social service needs.

ESG funds have also been allocated to other programs, which provide anti-poverty activities, including but not limited to direct financial assistance, housing, and supportive services to prevent homelessness. Housing counseling efforts, include resolving tenancy issues, payment plans for arrearages, financial literacy, credit repair and employment support. Clients are also supported with case management in order to obtain employment, benefits, substance abuse treatment and other services related to maintaining housing.

The City of Las Vegas will continue to assist homeless clients with achieving an established income, including providing educational and job resources, increasing access to transportation and more. With the expansion of the Homeless Courtyard, these resources and referrals are now easier to access. The City will increase access to workforce and educational opportunities for people at risk of or experiencing homelessness. The major goal is to expand workforce development initiatives and job training for individuals to achieve self-sufficiency through a living wage. The objective is to link individuals with all available mainstream programs and services to increase financial sustainability and reduce vulnerability to homelessness.

Actions planned to develop institutional structure

The City of Las Vegas, Clark County, Henderson, North Las Vegas, Boulder City, and Mesquite continue to meet on a bimonthly basis to discuss issues relating to ESG. The meetings continue to include the Southern Nevada Regional Housing Authority (SNRHA), and State of Nevada Housing Division staff. The discussions range from questions relating to joint projects and funding allocations, to the coordination of grant application cycles. Each jurisdictions' participation in the Consortium meetings allows for the continued assessment of the regional impact of housing and community development policies.

Actions planned to enhance coordination between public and private housing and social service agencies

The City's actions to enhance coordination between public and private housing and social service agencies include partnerships with the following agencies: Foster Kinship's Navigator Program, funded by CDBG, reveals that most of the private kinship families who approach Foster Kinship for housing assistance do not qualify for traditional housing support programs in Clark County, because they are not yet homeless. However, these families are very much at risk. Based on these documented needs and the clear cost-benefit of supporting families outside the foster care system, Foster Kinship provides limited, emergency rental payments to private kinship families to maintain placement stability while legal and financial stability goals are in process.

ESG funded housing and homeless services providers are required to participate in the Coordinated Entry (CE) system process. The CE system includes jurisdictional partners, nonprofit community providers, housing property owners, faith-based communities and volunteers. The system continues to enhance participation between social services agencies and public and private housing, and offers a coordinated process designed to streamline participant access to housing and services. The purpose of a Coordinated Entry System is to ensure that all people experiencing a housing crisis have fair and equal access and are quickly identified, assessed for, and connected to housing and homeless services based on their strengths and needs. It uses standardized tools and practices, incorporates a system-wide Housing First (no barriers to entry) approach, and, in an environment of scarce resources, coordinates housing support so that those with the highest vulnerability and most severe service needs are prioritized.

In addition, the City will continue to be an active member of the Southern Nevada Homelessness Continuum of Care, whose primary responsibility is the overall planning effort for the SNH CoC on homeless issues, and the Southern Nevada Consortium Meetings. These collaborative groups bring together local government jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among other relevant agencies to address these important issues. In addition to the aforementioned actions, the City will continue to participate in various housing roundtables at local, state and federal levels to explore and address impediments to affordable housing.

The City of Las Vegas is also participating in the Shared Housing Learning Collaborative with entities such as Clark County, North Las Vegas, Catholic Charities, and Salvation Army in an 8-week training opportunity to provide tools and resources to establish a system-level leadership infrastructure to oversee the shared housing system implementation through landlord engagement, housemate pair process, client empowerment, and community support. Shared Housing is an opportunity to provide housing options for low-income individuals unable to afford housing independently.

Discussion:

In addition to the actions outlined above, the City will also participate in various housing roundtables at local, state and federal levels to explore and address impediments to affordable housing.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	12
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	70.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(I)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is

as follows:

The City will not use any forms of investment beyond those identified in 92.205.

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City's homebuyer program activity only uses recapture provisions of 24 CFR 92.254 (a)(4)(ii). It is believed this approach is the closest to normal market approaches to financing, the easiest for borrowers to understand, enable the deed restriction requirements of the alternative option to be avoided (which we believe constitutes a barrier to private financing participation), and better enables HOME funds to be marketed in coordination with other private lendings. The recapture approach essentially results in the ongoing commitment to maintaining a homeownership program because of regulatory requirements concerning the reuse of recaptured HOME funds for homebuyer assistance activity has been the City's goal and is in keeping with the basic HOME Program Descriptions.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City utilizes recapture revisions to recoup all or a portion of the direct HOME subsidy to ensure the unit or units remain affordable. These requirements are detailed in the City's HOME program Manual and included as conditions in HOME funding agreements.

All guidelines and requirements that address resale or recapture, as required in 92.254 of the HOME rule, are outlined in the City of Las Vegas' HOME Program Manual.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Las Vegas has no plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

**Emergency Solutions Grant (ESG)
Reference 91.220(l)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

See attachment in IDIS.

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Housing and homeless service providers who receive Department of Housing and Urban Development (HUD) funding through the Southern Nevada Continuum of Care and ESG through the CLV are required to participate in the Coordinated Entry (CE) System process. This process helps providers in Southern Nevada to engage individuals and families in housing and services. Provider agencies participating in CE are responsible for adopting and following the CE system policies and procedures, limit enrollment to participants referred through CE, maintain low barrier to enrollment in services and housing and maintain fair and equal access. They will provide appropriate safety planning, create and share written eligibility standards, communicate vacancies, participate in planning, contribute data to HMIS, ensure staff are trained, and ensure client rights are protected and clients are informed of their rights and responsibilities.

The Southern Nevada CE system offers multiple points of access for people experiencing or at risk of homelessness. At each access point, once staff determines an individual or family is willing to engage, the staff administers the SATT to determine, among other things, which assessment tool is the most appropriate tool to use. The SATT Pre-Screen is a short assessment triage tool, that is used with all clients to: collect basic information regarding the individual or family, identify immediate safety needs, and identify which sub-population assessment is best suited for the individual or family. The individual/family is asked to participate in the Homeless Management Information System (HMIS). Individuals who agree to participate sign a Release of Information (ROI) form. Upon consent, the appropriate Southern Nevada community housing assessment is completed.

Clients are screened using a variety of assessment tools during intake, which gathers only enough client information to determine the severity of need and eligibility for housing and related services. These tools are appropriately adjusted according to specific subpopulations (e.g., youth, individuals, families, and chronically homeless.) These tools also reflect the developmental capacity of the clients being assessed. The tools incorporate a person-centered approach, in that they are at least partly based on clients' strengths, goals, risks, and protective factors, they are easily understood by clients, and they are sensitive to clients' lived experiences. Clients are matched with available resources based on need and vulnerability. The most vulnerable clients are prioritized for available housing and services. Client reassessment takes place at the participant level and at the service provider level. Clients meet with case managers throughout their participation in the program and have regular progress evaluations.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Las Vegas utilizes a Request for Proposal (RFP), which invites qualified organizations to apply for assessment of their organizational structure, staffing, understanding of the scope of work and relevant experience. The Community Development Recommending Board (CDRB) appointed by the Mayor and Las Vegas City Council makes funding recommendations for this process. The board members represent the professional concerns and opinion of the community in advising the City of Las Vegas on the allocation of ESG and other federal funds. With the assistance of the Office of Community Services staff, the board review applications, applicants, and make recommendations for ESG funds based on their perception of the community's needs. Applications are reviewed by staff for eligibility and completeness prior to review by the board. The board uses a review process that includes a careful evaluation of each eligible applicant proposal within the context of program design and against program criteria and current objective, both nationally and those outlined in the City of Las Vegas' Consolidated Plan. The board recommendations are presented to the Las Vegas City Council, a Public Hearing is held before the Las Vegas City Council and afterwards, a final selection of projects for application submission to HUD.

4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City of Las Vegas participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional homelessness. The City is also part of the Southern Nevada Homelessness CoC, which has a process in place for regional collaboration on homeless issues which includes discussion related to ESG funding, while respecting each the individual political jurisdiction. The City of Las Vegas will continue to provide a forum for citizens to contribute information, ideas, and input on service ideas and strategies on how residents can benefit from existing grant programs and services.

5. Describe performance standards for evaluating ESG.

The City evaluates the success of ESG programs by reviewing regional performance standards established by the SNH CoC which are captured and reported in the Southern Nevada Homeless Management Information System (HMIS). These reports are regularly recorded and entered as real-time data and all reports are unique to homeless goals and objectives. Sub recipients are required to submit regular reports which are reviewed by staff. These reports are used to ensure ESG compliance with regulations and local written standards as well as confirming that program goals are being met. ESG programs are also subjected to "on-site monitoring." The SNH CoC has hired an

External Monitoring Group to monitor the SNH CoC programs as well as ESG programs. This group has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans and evaluation of federally funded agencies. The basis for monitoring is to address findings and provides recommendations for program improvements.