

Executive Summary

AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)

1. Introduction

The submission of the Annual Action Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating several grant programs into one proposal. These programs include: Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Act (HOME), and Housing Opportunities for Persons with AIDS (HOPWA), and Lead Hazard Control and Healthy Homes. HUD released the 2019-2020 allocation amounts for CDBG, ESG, HOPWA and HOME in May 2019. These amounts are preliminary pending a completed agreement between the City of Las Vegas and HUD.

- CDBG \$5,207,091
- ESG \$425,597
- HOME \$2,174,979
- HOPWA \$1,516,285

In addition, the City of Las Vegas (CLV) leverages funding to provide additional valuable services to our most vulnerable citizens, below are estimated 2019-2020 funding amounts which may change once State of Nevada allocations are announced:

- Low Income Housing Trust Fund (LIHTF) \$912,315
- State HOME \$408,866
- General Funds

In this proposal, the City of Las Vegas intends to describe its July 1, 2019 – June 30, 2020 initiatives for providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for the homeless, low and moderate income households using the aforementioned aggregate funds.

Additional proposals included as attachments to this Action Plan include the City's application to obtain a Section 108 Loan for the construction and operations of the Homeless Courtyard; The City's Neighborhood Revitalization Strategy Area Plan.

2. Summarize the objectives and outcomes identified in the Plan

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Our community outreach modalities and initiatives are multifaceted; all with the ultimate goal of reducing homelessness, providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for low and moderate-income households. The City of Las Vegas, along with its many community partners, intends on implementing the following strategies in order to achieve its objectives:

Neighborhood Revitalization

- Implement measures to prevent neighborhood blight
- Improve Neighborhood Empowerment
- Enhance Senior Services

Continuum of Care

- Develop partnerships to provide assessment, case management and job connections
- Bridge gaps in services for veterans, service members, and their families
- Connect released prisoners to community resources

Prevention and Reduction of Homelessness

- Expand access to homeless services and housing placement by filling existing service gaps in the City's urban core.

3. Evaluation of past performance

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

The full range of public services, HOME, and Lead Hazard Control and Healthy Home activities are priorities of the OCS FY19 Strategic Plan to Reduce Homelessness, Preserve Neighborhoods, and Improve Quality of Life.

In order to assess the efficacy in which OCS delivers those services through our community partnerships, OCS conducts onsite-monitoring visits, performs desk audits, and recently implemented an electronic performance metrics dashboard. These tools also assist the City in strengthening its community partnerships and facilitate technical assistance as necessary.

Public Services: The City's onsite-monitoring visits of its CDBG and HOPWA programs for the 2017-2018 highlighted the critical services our community partners provide to the City's most vulnerable citizens and the efficiency and effectiveness of carrying out those services. The City partnered with twenty-one CDBG and seven HOPWA subrecipients. Of the twenty-one CDBG recipients monitored, the monitoring team issued three findings. The findings addressed recordkeeping and intake requirements. The results of the HOPWA visits revealed the opportunity for greater collaboration with our agencies to improve health and housing management between Ryan White and HOPWA.

CDBG, HOPWA, and ESG subrecipients have an aggregate total, as of January 31, 2019, of 2,838 new clients, 1,274 existing enrollees, and 3,083 participants who either have exited or been discharged from the programs.

HOME: As previously mentioned, reducing homelessness is a City priority that requires adequate affordable housing. Currently the City of Las Vegas is considering two future projects, the rehabilitation of 125 units at 1720 Searles and the construction of 43 new units of affordable housing at 4445 Diamond Drive. OCS conducted onsite monitoring visits of its 41 projects which revealed excellent compliance with the exception of two. The monitoring team issued findings as a result using incorrect rent limits table and failure to renew leases upon expiration. Each recipient received recommendations as to how to resolve the findings.

Lead Hazard Control and Healthy Home: OCS is in its second program year of its Lead Hazard Control and Healthy Homes program and has completed multiple lead based paint hazard evaluations on several eligible properties, conducted extensive outreach, and hired a contractor for lead hazard construction.

4. Summary of Citizen Participation Process and consultation process

Summary from citizen participation section of plan.

The City of Las Vegas follows its Citizen Participation Plan to provide all citizens the opportunity to participate in the planning, implementation, and assessment of the CDBG, ESG, HOPWA, and HOME programs. This process is led by the Community Development Recommending Board (CDRB) which is appointed by City Council to obtain input from citizens in their respective wards. It is a committee of up to thirteen (13) members who review the applications, attend presentations the applicants, and discuss recommendations for funding.

The grant selection process differed this year as the CDRB was installed to evaluate whether second-year funding would be granted to those agencies that applied and that were awarded a two-year grant in 2018. In addition to the participation of the CDRB, the evaluation and deliberation meeting agenda was advertised in accordance with Open Meeting Law and posted in various locations around the city and on the City of Las Vegas' website beginning on Tuesday, March 19, 2019 for the Tuesday, March 26, 2019 meeting. Additionally, the meeting was conducted in accordance with Open Meeting Law and had two designated agenda items for Public Comment and was broadcasted live on YouTube for the entirety

of the proceedings. Agencies that did not meet their established performance measures were invited to address the CDRB and provide reasons for their performance. The meeting was open to all agencies and to all interested parties and was conducted in two adjoining handicapped accessible rooms in Las Vegas City Hall.

On Monday, April 8, 2019, the City publicized the availability of the 2019-2020 Action Plan in the Las Vegas Review Journal media outlet for comment. It included how the public could access the Action Plan. In addition, the City uploaded a copy on its website, provided hard copies upon request, and invited the public to submit their written comments to the Office of Community Services. The Public Review and Comment period ended Tuesday, May 14, 2019. The City held a subsequent public hearing at the June 5, 2020 City Council meeting.

5. Summary of public comments

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

6. Summary of comments or views not accepted and the reasons for not accepting them

7. Summary

The City's 2019-2020 Annual Action Plan describes the anticipated programs and services that will be provided during the year. These programs and services will address the following community needs: safe, suitable and affordable housing, safe and livable communities, community and individual enrichment and growth opportunities, and opportunities for low and moderate-income households. The program goals in the FY 2019-2020 Action Plan target community needs and focus on City Council priorities for addressing homelessness.

PR-05 Lead & Responsible Agencies – 91.200(b)

1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

Agency Role	Name	Department/Agency
CDBG Administrator	LAS VEGAS	Office of Community Services (OCS)
HOPWA Administrator	LAS VEGAS	Office of Community Services (OCS)
HOME Administrator	LAS VEGAS	Office of Community Services (OCS)
ESG Administrator	LAS VEGAS	Office of Community Services (OCS)

Table 1 – Responsible Agencies

Narrative (optional)

CLV, OCS is responsible for the administration of CDBG, ESG, HOME, and HOPWA programs in addition to other funding sources. It administers programs that align with City Council Priorities and community needs; as well as, partners with local agencies and jurisdictions to broaden the reach of programs and services accessible to Low/Mod income residents.

Consolidated Plan Public Contact Information

Arcelia Barajas, Community Services Administrator

City of Las Vegas, Office of Community Services

495 S. Main Street

Las Vegas, Nevada 89101

AP-10 Consultation – 91.100, 91.200(b), 91.215(I)

1. Introduction

The City of Las Vegas, Office of Community Services is a part of a multi-agency network whose mission is to address the special needs that plague our communities and eliminate homelessness. While the City's partnerships include participation in statewide outreach efforts, it also partner with non-profit organizations to provide invaluable and varied social services too low to moderate income residents, at risk youth, senior citizen advocacy, and homeless citizens using CDBG, ESG, HOME, and HOPWA Funds.

Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))

In an effort to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies, the City of Las Vegas opened a Request for Qualifications for the building and operation of two health and wellness centers in Las Vegas. The process began with two meetings of Federally Qualified Health Centers (FQHC) representatives where subject matter experts in community health and other interested stakeholders convened to discuss the potentiality of launching health and wellness centers and to seek input on the project. The Request for Qualifications opened Monday, July 16, 2018 and closed Thursday, November 15, 2018.

In its effort to select a private partner for the health and wellness center, the City of Las Vegas hosted a review process for the applicants of the Health and Wellness Center funding on Tuesday, December 18, 2018. The panel included subject matter experts of the following fields: county government/social services; mental and behavioral health; facility building and rehabilitation; non-profit management, homelessness, and medical clinic programming and operations. Panel members were asked specific questions relative to the support of patients who are homeless, low and very low income as well as to the support of patients who have diagnosed and undiagnosed mental illnesses.

Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.

The City of Las Vegas coordinates with the Southern Nevada Homelessness Continuum of Care (SNH CoC) by requiring all of CLV ESG sub recipients to participate in the Homeless Management Information System (HMIS), per the HEARTH Act and the ESG and SNH CoC Interim Rules. All ESG sub recipients are also required to participate in and receive referrals solely through Southern Nevada's Coordinated Entry System. Through the coordinated entry process, all persons experiencing homelessness in the SNH CoC are assessed for vulnerability/need, prioritized for housing/services on that basis, and matched/referred to appropriate homeless and mainstream resources. All sub recipients are required to assist homeless

individuals and families to obtain other Federal State, local and private assistance available to assist the participants in obtaining and maintaining housing stability, including but not limited to the following: Medicaid, SNAP, WIC, SSDC, SSI, TANF etc.

Although, Clark County Social Service provides the staff support for much of the activities of the SNH CoC. Such as yearly strategic planning, inclement weather shelter, Homeless Management Information System, and HEARTH ACT implementation and compliance. The SNH CoC is comprised of local stakeholders, including the City of Las Vegas. The City participates in the annual homeless census (Point-In-Time Count), identification of homeless issues and gaps in services, coordination of HUD entitlement funds, and the development and support of homeless services. City of Las Vegas staff also participates in several of the SNH CoC working groups on an ongoing basis to collaborate on regional efforts. The City specifically participates in the Evaluation Working group (EWG), which is responsible for leading efforts as it relates to funding priorities, collaborative application process, RFPs and evaluations associated with homeless efforts and ESG coordination.

Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS

The City of Las Vegas is an active member of Southern Nevada's CoC Evaluation Committee. ESG is a standing item on the SNH CoC EWG monthly meeting agenda, where ESG grantees including the City of Las Vegas provide information on the allocation of ESG funds, discuss ESG application process, and develop written standards and reports on sub recipient monitoring. The SNH CoC EWG also reviews and approves the ESG written standards and HMIS administration policies. All ESG sub recipients are required to participate in HMIS and data gathered is shared with the SNH CoC ESG. The City of Las Vegas in conjunction with other ESG grantees work with the SNH CoC to ensure collaboration, non-duplication of services and maximum use of resources.

2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction's consultations with housing, social service agencies and other entities

Table 2 – Agencies, groups, organizations who participated

1	Agency/Group/Organization	SOUTHERN NEVADA REGIONAL HOUSING AUTHORITY
	Agency/Group/Organization Type	PHA
	What section of the Plan was addressed by Consultation?	Public Housing Needs
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Las Vegas works with the Southern Nevada Regional Housing Authority to provide single family housing and to rehabilitate multi-family housing units through a continued partnership to increase the availability of affordable housing in the communities.
2	Agency/Group/Organization	Silver State Fair Housing Council
	Agency/Group/Organization Type	Service-Fair Housing
	What section of the Plan was addressed by Consultation?	Housing Need Assessment
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Las Vegas has a continued partnership with Silver State Fair Housing to provide fair housing resources to City of Las Vegas residents. In addition it provides on-going training and education to city staff and community partners to ensure current guidelines and regulations pertaining to fair housing are being upheld.
3	Agency/Group/Organization	Ryan White Planning Council
	Agency/Group/Organization Type	Services-Persons with HIV/AIDS
	What section of the Plan was addressed by Consultation?	HOPWA Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The city has a seat on the Ryan White Planning Council. The planning council meets monthly to discuss opportunities for service enhancement and coordination among the HIV/AIDS continuum.

4	Agency/Group/Organization	City of Las Vegas Homeless Advisory Committee
	Agency/Group/Organization Type	Services-homeless Other government - Local
	What section of the Plan was addressed by Consultation?	Homeless Needs - Chronically homeless Homeless Needs - Families with children Homelessness Needs - Veterans Homelessness Needs - Unaccompanied youth Homelessness Strategy
	Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?	The City of Las Vegas Homeless Advisory Committee meets quarterly to discuss specific strategies to help address homelessness throughout the community, particularly to discuss and strategize regarding the specific issues which prevent individuals from obtaining services.

Identify any Agency Types not consulted and provide rationale for not consulting

N/A

Other local/regional/state/federal planning efforts considered when preparing the Plan

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Continuum of Care	Clark County, NV	The Southern Nevada Homelessness CoC Board is the official board acting on behalf of the CoC to take care of all related business requiring direction and/or formal actions and furthering the mission to end homelessness in Southern Nevada. The goals of the CoC to address homeless and the prevention of homeless are adopted in full by the City of Las Vegas. HYPERLINK: helphopehome.org/

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
Community Services Strategic Business Plan	City of Las Vegas, Office of Community Services	This plan is updated annually to reflect the Office of Community Services' goals and measures for all its initiatives including homelessness, housing, and community and neighborhood revitalization.
HUNDRED Plan	City of Las Vegas	This plan was developed for the Westside Neighborhood and is a vital step in identifying the opportunities to link with the past and create a familiar bridge to the future. Presented within the Plan is a strong vision with practical projects, the stories of stakeholders and community members, improvement program ideas, and proposed regulation and zoning that together, will transform the Westside into a vibrant neighborhood.
Innovations in Education	City of Las Vegas	The City aspires to facilitate transformational change in a small group of 16 schools by coordinating efforts across multiple systems to achieve its overarching vision of Las Vegas schools in the impact zone to becoming a national model of school improvement and community engagement.
Las Vegas 2020 Master Plan	City of Las Vegas	The Master Plan provides in-depth policy direction for future land use decisions and related aspects of corporate planning in the city of Las Vegas as well as addresses housing, parks, and transit.
Reinvent Schools	City of Las Vegas	This program has been a beneficial resource in the community valuing and supporting boys and young men of color. It is about changing community conditions to ensure all young people reach their fullest potential. The ultimate result of empowering youth, investing in our shared future, and collective prosperity.
So. NV Comprehensive Economic Development Strategy	Las Vegas Global Alliance (LVGEA)	The strategy is the result of a joint effort between LVGEA and over 300 stakeholders in Southern Nevada with the purpose of diversifying Southern Nevada's economy and laying the foundations for long-term economic stability.
So. NV Strong Regional Plan	Southern Nevada Strong	SNS is a collaborative regional planning effort funded by a \$3.5MIL grant from HUD, DOT, and the EPA. Projects include comprehensive research and community engagement efforts to look at issues facing our community and propose collaborative solutions. The collaborative initiative worked to integrate housing, land use, economic and workforce development, transportation options, and infrastructure to support and empower local communities. HYPERLINK: sns.rtcnv.com/

Name of Plan	Lead Organization	How do the goals of your Strategic Plan overlap with the goals of each plan?
So. NV Regional Housing Authority Plan	SNRHA	This plan spans FY2015-FY2019 and identifies the PHA's quantifiable goals and objectives that will enable the SNRHA to serve the needs of low-income, very low-income, and extremely low income families for the next five years; also including a report on their progress in meeting those goals and objectives.

Table 3 – Other local / regional / federal planning efforts

Narrative (optional)

AP-12 Participation – 91.105, 91.200(c)

1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting

The Community Development Recommending Board (CDRB) was established as a mechanism to support citizen participation in the allocation of federal (entitlement) funding to Las Vegas agencies that provide services to low, very low, and moderate income households. The CDRB is comprised of thirteen members selected by the Las Vegas Mayor and City Council and installed to represent the six wards and an all-inclusive area of the city. Additionally, the city wards that have a concentrated number of low, very low and moderate income households have a higher number of members on the Board to ensure the welfare of those targeted wards are addressed.

The grant selection process differed this year as the CDRB was installed to evaluate whether second-year funding would be granted to those agencies that applied and that were awarded a two-year grant in 2018. In addition to the participation of the CDRB, the evaluation and deliberation meeting agenda was advertised in accordance with Open Meeting Law and posted in various locations around the city and on the City of Las Vegas' website beginning on Tuesday, March 19, 2019 for the Tuesday, March 26, 2019 meeting. Additionally, the meeting was conducted in accordance with Open Meeting Law and had two designated agenda items for Public Comment and was broadcasted live on YouTube for the entirety of the proceedings. Agencies that did not meet their established performance measures were invited to address the CDRB and provide reasons for their performance. The meeting was open to all agencies and to all interested parties and was conducted in two adjoining handicapped accessible rooms in Las Vegas City Hall.

Citizen Participation Outreach

Sort Order	Mode of Outreach	Target of Outreach	Summary of response/attendance	Summary of comments received	Summary of comments not accepted and reasons	URL (If applicable)
1	Public Meeting	Non-targeted/broad community		The City's Community Development Recommending Board recommended continued funding at 2018-2019 levels for each of the City's 32 partnering agencies.		
2	Newspaper Ad	Non-targeted/broad community				
3	Internet Outreach	Non-targeted/broad community				

Table 4 – Citizen Participation Outreach

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Introduction

In order to receive HUD funding, the City of Las Vegas must develop and submit a Consolidated Plan every five years and an Annual Action Plan that addressed the city's anticipated use for federal funds. HUD announced the following allocations for FY 2018/2019:

CDBG \$5,207,091

HOME \$2,174,979

ESG \$425,597

HOPWA \$1,516,285

The City expects additional resources to be available from the State of Nevada. State funding includes State HOME funds in the amount of \$408,866 and Low Income Housing Trust Funds (LIHTF) in the amount of \$912,31. These are approximate allocations based on FY 2017/2018 awards. As of the date of this writing 2018/2019 allocations have not been announced.

These resources will be used for activities that provide safe and suitable housing, livable communities, economic, educational, and enrichment

opportunities and accessibility; all of which encompass City Council priorities of homelessness and education.

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	5,207,091	0	0	5,207,091	0	These funds will be used to fund capital improvement projects as well as public service activities that directly benefit low to moderate income residents.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOME	public - federal	Acquisition Homebuyer assistance Homeowner rehab Multifamily rental new construction Multifamily rental rehab New construction for ownership TBRA	2,174,979	0	0	2,174,979	0	HOME funds are leveraged by State of Nevada HOME and Low Income Housing Trust Funds. They will be used to fund the development and retention of affordable housing units throughout the community.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
HOPWA	public - federal	Permanent housing in facilities Permanent housing placement Short term or transitional housing facilities STRMU Supportive services TBRA	1,516,285	0	0	1,516,285	0	The City partners with its community agencies who use these funds to provide housing and supportive services to individuals living with HIV/AIDS.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
ESG	public - federal	Conversion and rehab for transitional housing Financial Assistance Overnight shelter Rapid re-housing (rental assistance) Rental Assistance Services Transitional housing	425,597	0	0	425,597	0	The City partners with its community agencies by issuing funds to non-profit providers who deliver essential services and shelter to homeless families and individuals. Additionally, providers deliver rapid rehousing financial assistance and stabilization services to homeless families and individuals, and prevention services to families and individuals at risk of homelessness. There are no carryover funds as all funds were allocated to projects.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Acquisition Conversion and rehab for transitional housing Housing Multifamily rental new construction Multifamily rental rehab Permanent housing in facilities Rental Assistance Short term or transitional housing facilities TBRA Transitional housing	408,866	0	0	408,866	0	The State allocates a portion of their HOME funds to the City of Las Vegas which plans to use the allocation toward affordable housing projects.

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Remainder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
Other	public - state	Acquisition Conversion and rehab for transitional housing Housing Multifamily rental new construction Multifamily rental rehab Permanent housing in facilities TBRA Transitional housing	912,315	0	0	912,315	0	These non-federal funds are received from the State of Nevada for use as HOME match and will be used toward affordable housing initiatives

Table 5 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City is committed to supporting sustainability and affordability in our neighborhoods. During this FY the City has committed over 1 Million in general fund money to support the city-funded MORE Teams who provide daily outreach in the community and connect homeless individuals to immediate services. The city also committed over 2 Million in Redevelopment Set-Aside funding through the Office of Community Services to

support initiatives that serve homeless individuals through case management, workforce development, and bridge and transitional housing. In addition, the City has raised over \$100,000 through the Mayor's Fund to pay for workforce development and the Ticket to Home Program that allows homeless individuals the opportunity to reunite with family members in other states who are willing and able to support them as they become independent. Lastly, the City satisfies matching requirements for the HOME Investment Partnership Program by leveraging State and Private Activity Bond dollars to HOME Projects; and ESG matching requirements are passed on to the awarded agencies and monitored during monthly requests for funds and/or annual compliance audits.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Currently, the City owns several parcels of land recently purchased with CDBG dollars which have been slated for Housing and Economic Development in one of the most deteriorated neighborhoods in the City. One of the deteriorating neighborhoods the City will focus on economic redevelopment through the submission of its NRSA Plan is the Historic Westside, CT3.01, Block Group 3. The City purchased several parcels in the area for mixed use, income housing and business development. Also, they City is pursuing the implementation of two (2) Health and Wellness Centers.

Discussion

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Prevent and End Homeless	2015	2019	Homeless	CITY LIMITS	Homelessness	CDBG: \$209,167 ESG: \$392,665	Homelessness Prevention: 572 Persons Assisted
2	Educational enrichment services & supportive prgms	2015	2019	Non-Homeless Special Needs Non-Housing Community Development		Educational Enrichment	CDBG: \$111,317	Public service activities other than Low/Moderate Income Housing Benefit: 655 Persons Assisted
3	HIV/AIDS Homeless Prevention	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs		Homelessness Special Needs and Low/Mod Income Public Services Affordable Housing	HOME: \$1,237,794	HIV/AIDS Housing Operations: 825 Household Housing Unit

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
4	Provide Community and Supportive Services	2015	2019	Affordable Housing Non-Homeless Special Needs Non-Housing Community Development				
5	Provide Decent & Affordable Hsg (Rental & Owner)	2015	2019	Affordable Housing Homeless Non-Homeless Special Needs		Affordable Housing		Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit: 85 Households Assisted
6	Community Facilities/Infrastructure/Neigh. Revital	2015	2019	Non-Housing Community Development				

Table 6 – Goals Summary

Goal Descriptions

1	Goal Name	Prevent and End Homeless
	Goal Description	The City will focus a large portion of its FY 19/20 ESG, HOPWA, and CDBG funds to prevent and reduce homelessness by working with many qualified agencies and dedicating internal resources to the construction and management of the Homeless Courtyard. Services that will be provided during the FY 19/20 include supportive wrap-around services, case management, shelter operations, rapid-rehousing, permanent supportive housing, and emergency rental and utility assistance. In addition, the city will use General Fund and Redevelopment Set-Aside funds to support bridge housing and the Homeless Courtyard.
2	Goal Name	Educational enrichment services & supportive prgms
	Goal Description	These funds will be used to provide educational supportive services for low/mod income families and individuals to improve literacy and early childhood education in the community.
3	Goal Name	HIV/AIDS Homeless Prevention
	Goal Description	The city will dedicate FY 19/20 funds to support individuals and families affected by HIV/AIDS with supportive services, homeless prevention and short-term rental, mortgage, and utility assistance. In addition, the city will support local agencies in the operation of dedicated units to house individuals and families affected by HIV/AIDS.
4	Goal Name	Provide Community and Supportive Services
	Goal Description	2019/2020 funds will support community agencies that provide essential services to low/mod individuals and families with special needs including senior services, mental health services, and job readiness.
5	Goal Name	Provide Decent & Affordable Hsg (Rental & Owner)
	Goal Description	Wardelle Street Townhouses will construct 80 townhouse-style units with one, two and three bedrooms for mixed-income families. The amenities will include a community center and outdoor recreation area. In addition, the city will support critical home repairs for eligible individuals and families to help them maintain decent and affordable housing.
6	Goal Name	Community Facilities/Infrastructure/Neigh. Revital
	Goal Description	The city will continue to support the construction of the Homeless Courtyard with 2019/2020 capital funds.

Projects

AP-35 Projects – 91.220(d)

Introduction

The grant selection process differed this year as the CDRB was installed to evaluate whether second-year funding would be granted to those agencies that applied and awarded a two-year grant in 2018. Partnering agencies were informed of the new process and funding depended on their ability to meet desired outcomes. There were 18 agencies who met their performance goals, financial metrics, and reporting standards as outlined in their agreement: ESG (5), HOPWA (3), and CDBG (10). These agencies were required to present before CDRB, public meeting to discuss a plan of action toward meeting their performance goals. Those agencies were funded at their FY18 levels. There were 14 agencies who experienced some challenges with meeting the criteria set forth in their agreement. The City and CDRB recognized this as an opportunity to conduct technical assistance and additional training as needed: ESG (1), HOPWA (4), and CDBG (9). Each of the agencies was funded at FY18 levels with conditions for mandatory training, cross-programming/collaboration with other agencies as appropriate, create an Action Plan with the City to address issues. Overall, the agencies' appearances resulted in a great deal of discussion that resulted in strengthening our partnerships.

Projects

#	Project Name
1	CDBG Administration 19/20
2	Homeless Courtyard Bond Payment 2019/2020
3	Single Family Rehab
4	James Seastrand - Public Service
5	St. Jude's Ranch for Children
6	Boys Town Nevada Inc
7	Family Promise of Las Vegas
8	Tech Impact
9	Salvation Army
10	HELP of Southern Nevada
11	Catholic Charities of Southern Nevada - Meals on Wheels
12	Helping Hands of Vegas Valley Inc
13	Jewish Family Service Agency
14	Lutheran Social Services of Nevada
15	Nevada Partnership for Homeless Youth
16	St. Jude's Ranch
17	Foster Kinship

#	Project Name
18	Clark County Law Foundation
19	Clark County Public Education Foundation, DBA The Public Education Foundation
20	Catholic Charities of Southern Nevada - Moving Homeless Closer to Self Sufficiency
21	Community Counseling Center
22	Grant A Gift Autism Foundation
23	HESG - 2019/2020
24	Community Counseling Center - Case Management Program
25	Community Counseling Center - Community Health Program
26	Women's Development Center
27	HELP of Southern Nevada - No Place Like Home
28	Aid for AIDS Nevada
29	Golden Rainbow - Living With AIDS Housing Program
30	Golden Rainbow - Support Services
31	HOPWA Administration 2019/2020
32	HOME Program Administration 2019/2020
33	Future Affordable Housing Projects 2019/2020
34	2019-2020 HOME CHDO
35	Future CDBG Capital - Homeless Courtyard Construction
36	2019-2020 Future CDBG Public Service Programming
37	2019-2020 Future HOPWA Programming

Table 7 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

Reducing homelessness, community education, and engagement are amongst the top priorities for the City and the Office of Community Services (OCS). Since OCS redesigned its grant cycle from one year to every two years, the partnering agencies were selected upon the population of applicants that were best aligned with the City's and OCS' strategic priorities.

AP-38 Project Summary
Project Summary Information

1	Project Name	CDBG Administration 19/20
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless Educational enrichment services & supportive prgms Provide Community and Supportive Services Provide Decent & Affordable Hsg (Rental & Owner) Community Facilities/Infrastructure/Neigh. Revital HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Educational Enrichment Special Needs and Low/Mod Income Public Services Affordable Housing Community Facilities, Infrastructure, Improvements
	Funding	CDBG: \$1,041,418
	Description	For the administration of the Community Development Block Grant for FY 2018/2019
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	These funds will be used to support the administration of the Community Development Block Grant Program.
2	Project Name	Homeless Courtyard Bond Payment 2019/2020
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless Educational enrichment services & supportive prgms Provide Community and Supportive Services Provide Decent & Affordable Hsg (Rental & Owner) Community Facilities/Infrastructure/Neigh. Revital HIV/AIDS Homeless Prevention

	Needs Addressed	Homelessness Educational Enrichment Special Needs and Low/Mod Income Public Services Affordable Housing Community Facilities, Infrastructure, Improvements
	Funding	CDBG: \$1,235,000
	Description	Initial bond payment.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	This bond payment will be used to obtain funding to support the construction of the Homeless Courtyard
3	Project Name	Single Family Rehab
	Target Area	CITY LIMITS
	Goals Supported	
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$125,000
	Description	This program provides critical home repairs free of charge to low-income senior citizen homeowners. This allows them to age in place and avoid the high cost of nursing homes and assisted living facilities.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	Repairs are done by licensed contractors at no cost to the homeowner. Repairs include roofing, plumbing, HVAC, water heaters, doors, windows, etc.

4	Project Name	James Seastrand - Public Service
	Target Area	CITY LIMITS
	Goals Supported	
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$10,000
	Description	Program will provide low income senior homeowners with emergency repair services to assist them with aging in place.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Agency will assist 40 low-income seniors with emergency repairs.
	Location Description	
	Planned Activities	Agency will provide low-income senior citizen homeowners with repairs that may otherwise not be afforded such as faucet replacement, hot water repairs, appliances, windows, toilets, etc.
5	Project Name	St. Jude's Ranch for Children
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless
	Needs Addressed	Homelessness
	Funding	CDBG: \$44,500
	Description	New Crossings Homeless Youth Families - Program provides housing, intensive case management, independent living skills, job search assistance, and other supportive services to homeless youth (ages 18-24)
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	New Crossings will provide services to approximately 25 homeless youth (ages 18-24).
	Location Description	

	Planned Activities	Individuals will work one-on-one with the staff career coach to help them identify barriers to employment and learn how they can obtain successful employment. During the program, individuals will learn employer expectations, how to build resumes, search for job opportunities and apply for jobs. The career coach acts as an “employer liaison” between employer and client, which helps the individual find the best opportunities that lead to sustainable employment.
6	Project Name	Boys Town Nevada Inc
	Target Area	CITY LIMITS
	Goals Supported	Educational enrichment services & supportive prgms
	Needs Addressed	Educational Enrichment
	Funding	CDBG: \$82,018
	Description	Boys Town Nevada Care Coordination Services Plus Comprehensive case management delivered in the home, school, and in the community. The program links families to critical services to enhance their ability to provide safe, stable, and nurturing home environment.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Boys Town Nevada will provide case management in the home, school, and in the community to approximately 18 low-moderate income families.
	Location Description	
7	Planned Activities	Provide family-centered case management services to homeless families, whose household incomes are 80% or below Area Median Income. By providing case management services to eligible families, Boys Town Nevada will assist parents in navigating community, public, social and mental health services. Services aid in equipping families to successfully transition from homelessness to a home of their own, building protective factors and accessing health services, thereby increasing their self-sufficiency, well-being and safety.
	Project Name	Family Promise of Las Vegas
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless
	Needs Addressed	Homelessness

	Funding	CDBG: \$19,500
	Description	The Bridge Home - Provides intense case management services including an assessment of needs, development of a responsibility plan for each family, monitoring of all goals set and assistance and advocacy for the families.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	The Bridge Home will provide intense case management services to approximately 19 families.
	Location Description	
	Planned Activities	The Bridge Home - Provides intense case management services to include an assessment of needs, development of a responsibility plan for each family, monitoring of all goals set and advocacy for the families' accomplishment of their identified goals thereby helping homeless families with children return to sustainable housing.
8	Project Name	Tech Impact
	Target Area	CITY LIMITS
	Goals Supported	Educational enrichment services & supportive prgms
	Needs Addressed	Educational Enrichment
	Funding	CDBG: \$17,000
	Description	CXWorks Customer Service Call Center Training for Young Adults & Veterans at Risk for Lifelong Poverty - Provides young adults and veterans with the needed skills, experience, and support to secure and retain full-time employment in in-demand entry-level call center customer service positions (Call Center Customer Representative).
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	In Fiscal Year 2019-2020, 36 CLV eligible students will graduate from three cohorts.
	Location Description	

	Planned Activities	The program provides customer service and technical skills training and professional/soft skills training. Every Friday, corporate volunteers present topics including Financial Management, Resume Writing, Interviewing, Leadership, and Professionalism. Students are paired with a mentor, typically a call center professional, for the full 8-week program to improve their chances for success. Throughout the program, the students have numerous opportunities to network with industry professionals. Each student graduates with a career toolkit: a resume, cover letters, references, and thank you letters, a LinkedIn account, and over 100 professional contacts. Our staff cultivates relationships with recruiters and hiring organizations and distributes job opportunities to graduates through email and social media. Our local Career Development Associate cultivates partnerships with regional organizations to increase job opportunities for our students and to facilitate networking among alumni.
9	Project Name	Salvation Army
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless
	Needs Addressed	Homelessness
	Funding	CDBG: \$99,500
	Description	Career Corner - Supports the Vocational Training Program to serve homeless, at-risk homeless, and low-income adults. The program provides essential employment skills, job readiness, life skills and financial management training, on-the-job training, occupational training, job search, job placement, case management, and supportive services to homeless, at risk of homeless and low-income adults.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Career Corner will provide services to approximately 50 homeless, at-risk homeless and low-income adults.
	Location Description	

	Planned Activities	Providing employment services to eligible clients, the Salvation Army will assist them in accessing employment resources and opportunities to develop the skills needed to secure employment. Services aid in equipping the homeless population to secure employment that pays a living wage and permanent housing, thereby increasing their self-sufficiency.
10	Project Name	HELP of Southern Nevada
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless
	Needs Addressed	Homelessness
	Funding	CDBG: \$34,500
	Description	Emergency Resources Center - Provides services to homeless, at-risk, and low-income households and includes housing assistance, homeless prevention, rapid rehousing, permanent supportive housing, and No Place Like Home, a housing program for people living with HIV/AIDS.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	This funding will serve approximately 7 clients.
	Location Description	
	Planned Activities	<p>Provide short to medium term rental assistance to eligible households. Rental assistance will not exceed 12 months. Participants meet with their Intensive Case Manager a minimum of once a week and in some situations up to 2-3 times weekly. The ICM and participants work together as a team to address presenting issues such as a lack of income, needed medical care, food, identification, etc. Help families re-enter the workforce, establish dependability, and move towards independence.</p> <p>Participate in educational services that help to improve literacy levels, obtain GEDs, and improve computer skills. Behavioral health services support the participant in their recovery and addressing mental health issues, which in turn, improves their ability to secure and retain employment.</p>
	Project Name	Catholic Charities of Southern Nevada - Meals on Wheels

11	Target Area	
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$52,000
	Description	Meals on Wheels - delivers seven nutritious meals, fruit and milk to approximately 37 home-bound seniors. In addition to the weekly delivery a wellness check is provided along with pet food if requested. This has allowed home-bound seniors to remain living independently in their home.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Meals on Wheels - delivers seven nutritious meals, fruit and milk to approximately 15 homebound seniors. In addition to the weekly delivery, a wellness check is provided along with pet food if requested. This has allowed homebound seniors to remain living independently in their homes.
	Location Description	
	Planned Activities	Include but is not limited to nutritionally balanced frozen meals, fresh fruit, and milk. If a senior requires a modified textured meal or has a special dietary restriction, accommodations will be made to meet their individual needs
12	Project Name	Helping Hands of Vegas Valley Inc
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$49,500
	Description	Senior Coordinated Transportation Program - The goal of the proposed project is to serve an additional 200 low-income seniors through the currently existing transportation program. The program currently provides between 15,000-20,000 safe rides to 900 seniors per year as they travel to medical appointments and other necessary errands.
	Target Date	6/30/2020

	Estimate the number and type of families that will benefit from the proposed activities	Provide transportation services to Senior Citizens 60 years of age and older who live in Las Vegas.
	Location Description	
	Planned Activities	Take clients to medical appointments, grocery shopping, and other necessary errands. Clients are assessed with an in-home visit and then can start to schedule rides with our scheduling department.
13	Project Name	Jewish Family Service Agency
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$37,000
	Description	Senior Lifeline - Provides services and assistance for low-income vulnerable seniors. The Las Vegas Senior Lifeline Program is a case management driven, support service program for low income seniors of all faiths and cultural traditions.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	Senior Lifeline will provide services and assistance to approximately 120 low-income vulnerable seniors. The Las Vegas Senior Lifeline Program is a case management driven, support service program for low-income seniors of all faiths and cultural traditions.
	Location Description	
14	Planned Activities	Assist low- and moderate-income seniors with no-cost supportive services in an effort to increase their ability to age in place. Services provided include Access to Nutritious Food, Medical Support, Homemaking Services, Case Management and Resource Referrals.
	Project Name	Lutheran Social Services of Nevada
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$18,000

	Description	Heart of the City Senior Meal Program - Provides free meals five days per week at two locations to seniors aged 60 and older. In addition to receiving meals, the clients served through this program avoid isolation and keep their independence by having the opportunity to socialize, make friends, and have access to other supportive services.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Heart of the City Senior Meal Program will provide free meals five days per week at two locations to approximately 75 seniors aged 60 and older. In addition to receiving meals, the clients served through this program avoid isolation and keep their independence by having the opportunity to socialize, make friends, and have access to other supportive services.
	Location Description	
	Planned Activities	The Program will reduce food insecurity and increase independence for seniors aged 62 and older by providing free and nutritious meals five days per week.
15	Project Name	Nevada Partnership for Homeless Youth
	Target Area	CITY LIMITS
	Goals Supported	Educational enrichment services & supportive prgms
	Needs Addressed	Educational Enrichment
	Funding	CDBG: \$54,217
	Description	Safe Place: Youth Outreach & Intervention Program - An outreach, education, and referral program that provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Safe Place Youth Outreach & Intervention Program will provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety. This will serve approximately 55 youth.
	Location Description	

	Planned Activities	Provide mobile crisis intervention services and a crisis hotline to eligible youth in crisis with immediate support and link them to services that meet their unique needs and circumstances. Services aid in equipping youth with tools and resources to address their immediate needs, thereby increasing their safety and stability.
16	Project Name	St. Jude's Ranch
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$11,875
	Description	'Therapeutic Residential Foster Care - provides shelter, emergency services and therapy to foster children who are removed from their homes in Las Vegas.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Therapeutic Residential Foster Care will provide shelter, emergency services, and therapy to approximately 7 foster children who are removed from their homes in Las Vegas.
	Location Description	
17	Planned Activities	Each child lives in an onsite Family Home with their siblings and each Family Home is staffed by a Youth Care Provider and assistant. Youth Care providers are responsible for the daily supervision of the children and ensuring that each child is learning the new needed skill to become a productive member of the home. Youth care providers also ensure that each child attends therapy, goes to school and attends court meetings and family visitation.
	Project Name	Foster Kinship
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$24,200

	Description	Kinship Navigator Program - services include the kinship resource center, telephone helpline, resource locator tool, application assistance, case management, emergency resources, financial support, support groups, parenting classes, and family events.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Kinship Navigator Program will provide services including access to the kinship resource center, telephone helpline, resource locator tool, application assistance, case management, emergency resources, financial support, support groups, parenting classes, and family events. It will serve approximately 200 families.
	Location Description	
	Planned Activities	Provide support, information, and resources to eligible kinship families to improve the quality of life for children in kinship care and minimize the number of children who enter the foster care system. Services aid in equipping kinship caregivers with the tools and resources needed to provide safe, permanent and nurturing homes for children in their care, thereby increasing safety, permanency and well-being outcomes for children in out-of-home placement.
18	Project Name	Clark County Law Foundation
	Target Area	CITY LIMITS
	Goals Supported	Educational enrichment services & supportive prgms
	Needs Addressed	Educational Enrichment
	Funding	CDBG: \$18,000
	Description	Teen Court - TRIAL BY PEERS - Allows first time juvenile offenders charged with misdemeanors to be tried, defended, and sentenced by their peers and the only participating adult in the proceedings is the judge. Based on principles of restorative justice, TBP teaches youth about accountability, community involvement, and our judicial process.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Teen Court - TRIAL BY PEERS will serve approximately 63 first time juvenile offenders charged with misdemeanors to be tried, defended, and sentenced by their peers and the only participating adult in the proceedings is the judge. Based on the principles of restorative justice, TBP teaches youth about accountability, community involvement, and our judicial process.
	Location Description	

	Planned Activities	CCLF will engage eligible youth in one of three program activities: the defendant, peer counselor and/or juror. CCLF will provide youth defendants with court diversion services and an opportunity to serve as a juror and will receive training to become peer counselors. All youth will also engage in community service activities.
19	Project Name	Clark County Public Education Foundation, DBA The Public Education Foundation
	Target Area	CITY LIMITS
	Goals Supported	Educational enrichment services & supportive prgms
	Needs Addressed	Educational Enrichment
	Funding	CDBG: \$24,067
	Description	Family Learning for Academic Success and Economic Stability - Supports children's sustained educational outcomes by teaching parents how to use home literacy and numeracy strategies, positive parenting skills, and leadership, advocacy, and employability skills to create a stable, academically supportive home and an actively engaged parent-school relationship.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	This program will support 24 families
	Location Description	
20	Planned Activities	The Public Education Foundation will provide parents and guardians with no-cost services which include: the 32-week Family Learning Program and access to Andson's financial literacy workshops to increase financial literacy and career skills. Services must be provided to the City of Las Vegas residents and parents/guardians must have a student that attends on the following elementary schools: Crestwood Elementary School and J.T McWilliams Elementary School.
	Project Name	Catholic Charities of Southern Nevada - Moving Homeless Closer to Self Sufficiency
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless
	Needs Addressed	Homelessness

	Funding	CDBG: \$40,000
	Description	Moving Homeless Closer to Self Sufficiency - engage with clients through homeless outreach. Clients will be engaged in services and programs such as Renewing Hope for Men. Renewing Hope is an intensive case management program designed to break the cycle of homelessness by introducing life skills and job readiness education. During the process clients will be enabled the opportunity to eliminate barriers to employment such as lack of birth certificates, identification and social security cards.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	The Program will provide homeless outreach and intensive case management for 50 clients, 50 ID's/Birth Certificates
	Location Description	
	Planned Activities	Services to be provided include Homeless Outreach, Intensive Case Management, Education and purchasing of bus passes, identification and/or birth certificates.
21	Project Name	Community Counseling Center
	Target Area	CITY LIMITS
	Goals Supported	Provide Community and Supportive Services
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	CDBG: \$33,500
	Description	Adolescent Mental Health - promotes the healthy functioning of individuals, families, and communities through professional behavioral health services in a safe environment. Provides mental health and substance abuse counseling, psychiatry and medication management, case management, HIV supportive services, free rapid HIV testing and support/wellness groups.
	Target Date	6/30/2020

	Estimate the number and type of families that will benefit from the proposed activities	Adolescent Mental Health - promotes the healthy functioning of individuals, families, and communities through professional behavioral health services in a safe environment. Provides mental health and substance abuse counseling, psychiatry and medication management, case management, HIV supportive services, free rapid HIV testing and support/wellness groups. This program will serve approximately 12 individuals.
	Location Description	
	Planned Activities	Community Counseling Center staff will conduct intake assessments, provide crisis intervention and support, and provide both group and individual therapy sessions to disadvantaged and at-risk adolescents. Clients will receive mental health counseling, substance abuse treatment, and referrals based on their individual needs. Licensed counselors will utilize evidence-based practices to assist clients in developing strategies and techniques to manage mental health symptoms and stress caused by the disease. Clients will remain enrolled in the program for ongoing individual and/or group therapy until a discharge decision is made between the client and counselor.
22	Project Name	Grant A Gift Autism Foundation
	Target Area	CITY LIMITS
	Goals Supported	Educational enrichment services & supportive prgms
	Needs Addressed	Educational Enrichment
	Funding	CDBG: \$69,250
	Description	TeenWORKS Vocational Program - Vocational/Transition program serving individuals 13-22 years of age, on the autism spectrum, that are currently enrolled in middle/high school. Along with helping young adults gain vocational work skills in multiple settings, individuals in the program have the potential to gain the social and life skills required for a successful transition into paid working positions and other areas of adulthood.
	Target Date	6/30/2020

	Estimate the number and type of families that will benefit from the proposed activities	TeenWORKS Vocational Program - Vocational/Transition program serving individuals 13-22 years of age, on the autism spectrum, that are currently enrolled in middle/high school. Along with helping young adults gain vocational work skills in multiple settings, individuals in the program have the potential to gain the social and life skills required for a successful transition into paid working positions and other areas of adulthood. This program will serve approximately 20 individuals.
	Location Description	
	Planned Activities	Teens and young adults with autism will gain the job readiness skills required for a successful transition into paid working positions and other areas of adulthood. The TeenWORKS program runs in 3-month sessions, wherein teens are assigned to a partnered community site with the support of a Job Coach. At the end of the 3-months, and based off client progress, teens will then rotate through a different community site (totaling 4 different work placements) to have exposure and master a comprehensive amount of working skills.
23	Project Name	HESG - 2019/2020
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless
	Needs Addressed	Homelessness
	Funding	ESG: \$392,665
	Description	Administration: \$31,919.77 Rapid Re-housing: \$213,088 Emergency Shelter: \$104,577.00Homeless Prevention: \$75,000
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	<p>An estimated 259 clients will be served with ESG funding.</p> <p>ESG dollars will fund the following agencies for FY 2019/2020:</p> <p>HELP of Southern Nevada - Emergency Resource Services - 5 clients.</p> <p>Help of Southern Nevada - Shannon West Homeless Youth Center - 44 clients.</p> <p>Lutheran Social Services - H.O.M.E. - 15 clients.</p> <p>Salvation Army - Rapid Rehousing - 18 clients.</p> <p>Shade Tree - Emergency Shelter - 162 clients.</p> <p>St Jude's Ranch for Children - Crossings - 15 clients.</p>

	Location Description	
	Planned Activities	
24	Project Name	Community Counseling Center - Case Management Program
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$60,000
	Description	Case Management Program - Promotes the healthy functioning of individuals, families, and communities through and professional behavioral health services.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	This program will serve approximately 200 individuals and families affected by HIV/AIDS.
	Location Description	
	Planned Activities	Case Management Program – Provides essential case management services to ensure that all HOPWA-eligible clients are receiving the appropriate linkages to services and housing-related assistance in a timely manner.
25	Project Name	Community Counseling Center - Community Health Program
	Target Area	
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$40,000
	Description	Community Health Program - Promotes the healthy functioning of individuals, families, and communities through affordable, sensitive, and professional behavioral health services in a safe environment. CCC will staff 1 FTE Counselor to conduct intake assessments, provide crisis intervention and support, and provide both group and individual therapy sessions to disadvantaged and at-risk individuals who are infected or affected by HIV/AIDS.
	Target Date	6/30/2020

	Estimate the number and type of families that will benefit from the proposed activities	This program will serve approximately 17 individuals and families affected by HIV/AIDS.
	Location Description	
	Planned Activities	Community Health Program - To conduct intake assessments, provide crisis intervention and support, and provide both group and individual therapy sessions to disadvantaged and at-risk individuals who are infected or affected by HIV/AIDS.
26	Project Name	Women's Development Center
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$200,000
	Description	HOPWA Housing Opportunities - Provides affordable housing to low-income people in the local HIV Care Continuum. Helps to prevent homelessness through housing counseling efforts. In addition to stable affordable housing, WDC provides case management services to residents, which helps ensure they receive needed services such as benefits, food assistance, medical and employment readiness services.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing to approximately 30 individuals and families affected by HIV/AIDS.
	Location Description	Paradise Eligible Metropolitan Statistical Area
	Planned Activities	HOPWA Housing Opportunities – Provides safe, sanitary, and habitable affordable housing to low-income people in the local HIV Care Continuum. Through housing counseling, intensive case management, credit repair and financial literacy.
27	Project Name	HELP of Southern Nevada - No Place Like Home
	Target Area	CITY LIMITS

	Goals Supported	Provide Community and Supportive Services HIV/AIDS Homeless Prevention
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$387,794
	Description	No Place Like Home - The program goal is to help improve health outcomes for People Living With HIV/AIDS (PLWHA) by providing safe, sanitary, and habitable housing, that allows the participant to remain and/or engage in medical care and other needed supportive services.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing to approximately 30 individuals and families affected by HIV/AIDS and who are homeless or at-risk of being homeless.
	Location Description	Paradise Eligible Metropolitan Statistical Area
	Planned Activities	No Place Like Home - The program goal is to help improve health outcomes for people living with HIV/AIDS by providing safe, sanitary, and habitable housing that allows the participant to remain and/or engage in medical care and other needed supportive services.
28	Project Name	Aid for AIDS Nevada
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$400,000
	Description	AFAN Housing Project - Provides short and long-term housing assistance, emergency financial assistance, supportive services and mental health services.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	This program will providing housing and services to approximately 245 individuals and families affected by HIV/AIDS.
	Location Description	

	Planned Activities	AFAN Housing Project - Provides the following services to support clients in obtaining and maintaining stable, safe and affordable housing: short and long-term housing assistance, emergency financial assistance, supportive services, mental health services, and case management.
29	Project Name	Golden Rainbow - Living With AIDS Housing Program
	Target Area	CITY LIMITS
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	
	Funding	HOPWA: \$100,000
	Description	Living With AIDS Housing Program - Provides financial assistance in the form of one-time payments of rent to prevent eviction due to their medical condition. Additionally the program provides clients with permanent housing placement assistance, housing operations, and support services.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide housing assistance to approximately 87 individuals and families affected by HIV/AIDS.
	Location Description	Paradise Eligible Metropolitan Statistical Area
30	Planned Activities	Living With AIDS Housing Program - Provides financial assistance in the form of security deposits, first and last month's rent, and move-in expenses to support people living HIV/AIDS to secure permanent long-term housing.
	Project Name	Golden Rainbow - Support Services
	Target Area	
	Goals Supported	HIV/AIDS Homeless Prevention
	Needs Addressed	Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$50,000

	Description	Living With AIDS Support Services - Provides financial assistance in the form of checks to assist clients with public transportation to get to job interviews, covers fees for mandatory background checks, Sheriff, health and TAM cards, legal records retrieval and continuing education and extension courses. Also the program helps pay for necessary work uniforms, specialty work shoes, basic tools and job-specific supplies.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	This program will provide services to approximately 216 individuals and families affected by HIV/AIDS.
	Location Description	Paradise Eligible Metropolitan Statistical Area
	Planned Activities	
31	Project Name	HOPWA Administration 2019/2020
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless Provide Community and Supportive Services
	Needs Addressed	Homelessness Special Needs and Low/Mod Income Public Services
	Funding	HOPWA: \$45,488.55
	Description	For the Administration of the HOPWA program.
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	Aid for AIDS Nevada – 246 individuals and families affected by HIV/AIDS Community Counseling Center (Case Management) – 200 Community Counseling Center (Community Health) – 17 Golden Rainbow (Housing Program) – 87 Golden Rainbow (Supportive Services) – 216 HELP of Southern Nevada (No Place Like Home) – 30 Women’s Development Center - 30
	Location Description	
	Planned Activities	The Housing Opportunities for Persons with AIDS program is administered by the Office of Community Services City of Las Vegas department (OCS).

32	Project Name	HOME Program Administration 2019/2020
	Target Area	CITY LIMITS
	Goals Supported	Provide Decent & Affordable Hsg (Rental & Owner)
	Needs Addressed	Affordable Housing
	Funding	HOME: \$217,497.00
	Description	To administer the HOME Program
	Target Date	6/30/2020
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
33	Project Name	Future Affordable Housing Projects 2019/2020
	Target Area	
	Goals Supported	Provide Decent & Affordable Hsg (Rental & Owner)
	Needs Addressed	Affordable Housing
	Funding	HOME: \$1,631,235.00 HTF: \$408,866.00
	Description	
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
34	Project Name	2019-2020 HOME CHDO
	Target Area	
	Goals Supported	Provide Decent & Affordable Hsg (Rental & Owner)

	Needs Addressed	Affordable Housing
	Funding	CDBG: \$326,247.00
	Description	Fund will be used for affordable housing projects awarded to the city's CHDO, currently Nevada Hand.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
35	Project Name	Future CDBG Capital - Homeless Courtyard Construction
	Target Area	CITY LIMITS
	Goals Supported	Prevent and End Homeless
	Needs Addressed	Homelessness
	Funding	CDBG: \$1,724,609.00
	Description	These funds will be used to support the construction of the Homeless Courtyard.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
36	Project Name	2019-2020 Future CDBG Public Service Programming
	Target Area	CITY LIMITS
	Goals Supported	
	Needs Addressed	
	Funding	\$66,835.00

	Description	These funds will be provided to public service programming identified during the 2019-2020 FY.
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	
37	Project Name	2019-2020 Future HOPWA Programming
	Target Area	CITY LIMITS
	Goals Supported	
	Needs Addressed	
	Funding	HOPWA: \$173,003.00
	Description	To be allocated to future HOPWA projects
	Target Date	
	Estimate the number and type of families that will benefit from the proposed activities	
	Location Description	
	Planned Activities	

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

City of Las Vegas funded projects are primarily located in traditional low-income census tracts and areas that document a higher percentage of low and moderate income citizens; however, certain projects are available throughout the City. New construction HOME projects are located in areas with a diverse population and have vacant land or the ability to be converted to the proper zoning and use. The city supports the rehabilitation of existing substandard affordable housing in areas of minority concentration. HOPWA funds are used countywide while ESG funds will support the Corridor of HOPE.

Geographic Distribution

Target Area	Percentage of Funds
CITY LIMITS	80

Table 8 - Geographic Distribution

Rationale for the priorities for allocating investments geographically

The City of Las Vegas will purpose its CDBG and ESG funds for homelessness prevention and housing services, youth enrichment, and special needs services. A greater emphasis will be on Historic West Las Vegas, the Corridor of HOPE, and the Meadows. However, homeless citizens' city-wide will have the opportunity to receive assistance and services.

The City will use HOPWA funds to target the Paradise EMSA as the city is the entitlement agency for those funds in Southern Nevada.

The City remains committed to applying for Neighborhood Revitalization Strategy Areas as mentioned in the Consolidated Plan

Discussion

The city of Las Vegas' geographic priorities were established based upon the analysis of the current community needs, the characteristics of the overall market, the ability of low income households to afford, locate, and maintain housing and the availability of resources to address the identified needs. The City will continue to rely on low income census tracts and block groups in addition to other data supplied by HUD and city data to determine the areas of greatest need. Currently, funds are allocated citywide providing low income residents the opportunity to apply for much needed services.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

The City of Las Vegas will utilize CDBG, ESG, HOME and LIHTF funds to increase and sustain the number of affordable housing units, as well as help low-income residents, maintain their housing. The City monitors recipients of rental housing and inspections are conducted to ensure units meet the required standards. The City's affirmative marketing policies and procedures mirror HUD's HOME affirmative marketing requirements and the city monitors recipients affirmative marketing activities.

One Year Goals for the Number of Households to be Supported	
Homeless	486
Non-Homeless	742
Special-Needs	825
Total	2,053

Table 9 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	330
The Production of New Units	344
Rehab of Existing Units	30
Acquisition of Existing Units	0
Total	704

Table 10 - One Year Goals for Affordable Housing by Support Type

Discussion

The City will continue to work toward providing and maintaining affordable housing stock by assisting low-income residents with affordable units and rehabilitation programs, rental assistance, including placement is also provided through funding from our Emergency Solutions Grant (ESG) and Housing Opportunities for Persons with Aids (HOPWA)

AP-60 Public Housing – 91.220(h)

Introduction

Actions planned during the next year to address the needs to public housing

The Southern Nevada Regional Housing Authority (SNRHA) continues to utilize its Capital Fund Program (CFP) for the required capital improvements. The SNRHA CFP Funds is one of the financing tools to fund comprehensive modernization and new construction under the Rental Assistance Demonstration (RAD) Program and Mixed Finance Program.

Following the ECT Master Plan the SNRHA submitted in May 2018 a 9% Low Income Housing Tax Credits Application and a Mixed-Finance Proposal to HUD and the NV Housing Division to develop one of the vacant lots. The proposed Wardelle Street Townhouses Project entails the financing for the new construction of approximately (57) family units, and a Community Center/Management Office/Maintenance.

Building to be located on a portion of the site of the former Ernie Cragin Terrace (NV210/AMP305portion off) public housing development located at the corner of Wardelle and Bonanza APN Nos 139-25-410-039/139-25-410-040 /139-25-410-041 totaling 7.73 acres. Approximately 1.5 acres fronting Bonanza Road or Harris Street will be available for future construction of the City of Las Vegas proposed Early Childhood Education Center. The City of Las Vegas has recently named this future center as the Strong Start Academy at Wardelle. The proposed unit mix will be 20-1 bedroom units, 27 2-bedroom units and 10 3-bedroom units which includes 20 public housing at <30% AMI, 22 project based vouchers (9 at <30% & 13 at <50% AMI), 15 tax credits (3 at <50% & 9 at <60% AMI) and 3 unrestrictive apartments targeted to low-income families continuing on their path to self-sufficiency. The creation of these townhomes will help meet the need for affordable housing in the City of Las Vegas and will complement the City's proposed plan for an early childhood educational facility and the County's new East Las Vegas Branch public library which is currently under construction on the adjacent parcel. The proposed Wardelle Street townhomes will serve as a stimulus for other developments in the vicinity and promote a more vibrant neighborhood environment. SNRHA will self-develop this project

A Request For Proposal was issued in February 2019 for General Contractor Construction Management Contract for the Comprehensive Modernization of a 200 Unit Senior Housing Complex at James Down Towers. The RFP closes the Spring of 2019. An architectural firm will be assigned by the SNRHA to work

in conjunction with the General Contractor in providing a design to upgrade this facility.

The SNRHA has issued a Request For Qualifications for a Master Developer For Mixed Income Re-Development of Marble Manor. The developer will be required to provide a master plan, entitlement and environmental assessment for the redevelopment of the Marble Manor public housing site consistent with the UNLV HUNDRED YEAR Plan for the Historic Westside Community final report dated May 2016 and the City of Las Vegas Downtown Master Plan Vision 2045. This proposed redevelopment will occur on a site over 35 acres and introduce mixed-income housing and related facilities adjacent to the downtown of the City of Las Vegas.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

Through 2018, the grant funded Resident Opportunities Self Sufficiency – Family Self Sufficiency (ROSS-FSS) program served 404 voluntary participants alongside 42 Housing Choice Voucher (HCV) mandatory participants. Escrow disbursements through that period totaled \$299,088 to 41 graduates.

Southern Nevada Regional Housing Authority (SNRHA) partners with over 50 agencies through the Program Coordinating Committee (PCC) empowering residents to gain resources and referrals for workforce development and employment training, financial literacy, education, social services, life skills training, healthcare, and more. The purpose of the PCC is to obtain and provide resources to address the challenges faced by FSS participants. Partnerships arrive through letters of agreement and Memorandums of Understanding (MOU). SNRHA expects to expand its Community Partners program with public, private, and faith-based agencies.

Some highlights in employment skill opportunities come through resident participation in the H.U.D. program titled “Section 3”. SNRHA residents are given opportunity to gain employable skill as they’re hired by local contractors providing services to SNRHA properties in the areas of construction and pest control. Skills obtained through this opportunity allow SNRHA residents to increase income breaking down a major barrier to home ownership.

T-Mobile partners with SNRHA to provide internet services and tablet computers to 600 residents allowing access to work search, training, personal financial transactions, and

SNRHA utilizes two programs allowing residents to access home ownership: Housing Choice Voucher Program; and, the Public Housing Program. Each program continues to assist low-income families to reach the dream of owning a home. The Section 8 Homeownership Program allows FSS Households to use Section 8 vouchers towards a home mortgage payment. Seminars are provided on home purchasing

and staff provide credit counseling.

In the future SNRHA hopes to expand promote self-sufficiency and homeownership for residents, families, and the seniors served utilizing greater support from the private sector and community. The Southern Nevada Regional Housing Authority partners with

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

The Southern Nevada Regional Housing Authority is not designated as troubled by HUD.

Discussion

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The following sections describe how the City plans to address Homeless and Other Special Needs through its ongoing participation in Regional Homeless Coordination efforts and community partnerships.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The City utilizes its ESG funds to support agencies who provide case management services; services include assessing the needs of homeless persons and assisting them with applying for mainstream public benefits including TANF, Food Stamps, Medicaid, SSI, SSD, and Veterans benefits. In addition, the City's ESG allocation will support eligible costs for engagement, case management, emergency health and mental health services, transportation, and services for special populations.

The City also contracts the Multi Agency Outreach Resources Engagement (MORE) Team who provides mobile intervention and outreach to individuals and families experiencing homelessness, including those who are living on the streets, in outlying uninhabited areas, and in the flood control tunnels. The team assesses individuals and families for service referrals; thereby connecting them with emergency shelter, housing or critical services, and providing them with urgent, non-facility based care. The team uses the Community Housing Assessment Tool to assess the extent of issues and then place the individuals on the community queue for housing placement.

Nevada Partnership for Homeless Youth, a City CDBG subrecipient and community partner, will provide crisis intervention services to vulnerable youth ages 12-18. Their services include mobile crisis intervention, a crisis hotline, linkages to services that meet their unique needs and circumstances. These services aid in equipping youth with tools and resources to address their immediate needs, thereby increasing their safety and stability.

Addressing the emergency shelter and transitional housing needs of homeless persons

The City funds two shelters with ESG funding, HELP of Southern Nevada's Shannon West Homeless Youth Center which provides emergency shelter, transitional housing to homeless and at-risk youth ages 16 to 24; and The Shade Tree which provides safe and sanitary accommodations to homeless women, children and youth. ESG funds for the 2019-2020 PY will also continue to support both HELP of Southern Nevada and The Salvation Army's rapid rehousing programs, which are designed to rehouse participants

who have recently become homeless due to an unforeseen crisis.

The Courtyard was established as a safe environment for homeless individuals to access services and a safe place to sleep at night. As of August 2018, the Courtyard has stayed open 24 hours a day, 7 days a week. The City of Las Vegas also plans to expand the Courtyard, which will include a day center, showers, toilets and laundry facilities.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

The City is an active member of the Southern Nevada Homelessness(SNH) CoC Board and is involved in the regional strategic planning efforts to reduce chronic homelessness. The SNH CoC Board has adopted the HELP HOPE HOME Plan that provides guidance for regional planning efforts and reports progress toward regional establishes goals. The plan defines core strategies and details an implementation schedule to reduce homelessness. Those strategies and their objectives, along with the activities that support them, form our local agenda to reduce homelessness in Southern Nevada. Along with the agencies previously mentioned, the City also supports homeless prevention programs by funding Lutheran Social services and St. Jude's in providing serving homeless and at-risk individuals with rental assistance and permanent supportive housing.

Boys Town Nevada, a CDBG subrecipient and community partner, will provide family-centered case management services to homeless families. Services include assisting parents in navigating community, public, social and mental health services. These critical interventions aid in equipping families to successfully transition from homelessness to a home of their own, building protective factors and accessing health services, thereby increasing their self-sufficiency, well-being and safety. In working towards these goals, Boys Town Nevada will contribute to the city of Las Vegas' strategic priorities of reducing homelessness, increasing housing stability and improving access to supportive services.

Educational and skill supplementation for the City's homeless citizens is the objective of our CDBG recipient and community partner, The Salvation Army. They will provide vocational training services to homeless individuals and assist in accessing employment resources and opportunities to develop the skills needed to secure employment. These services aid in equipping the homeless population to secure employment that pays a living wage and permanent housing, thereby increasing their self-sufficiency. Program participants will be referred to an agency owned apartment or other permanent housing programs after securing employment.

As the City focuses on reducing homelessness, its ongoing partnership with Help of Southern Nevada

remains an invaluable alliance for providing rapid rehousing for at risk homeless. Their services include short to medium term rental assistance and intensive case management. Their program also provides homeless prevention assistance to households at imminent risk of homelessness, which also includes short-term rental assistance and intensive case management.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.

The City works in conjunction with the multijurisdictional Continuum of Care team to implement a strategic and comprehensive response to the challenges of those with medical and behavioral health impairments in our community. This coalition comprises government agencies, the housing authority, Workforce Connections, law enforcement, faith-based organizations, business owners, social service providers, mental health agencies, hospitals, fire and rescue and homeless advocates.

Moreover, plans are underway for the City to expand its public outreach efforts and partnerships that service and bring awareness of reoccurring substance abuse, PTSD, access to mental health services and treatment, housing for citizens re-entering the community after incarceration and discharge from mental health and treatment facilities. Further, the City joined efforts with the Southern Nevada Adult Mental Health Coalition and is a part of Operation Deep Dive, a community-based Veteran Suicide Prevention Study.

The SNH CoC and City will continually explore the adverse impact incarceration has upon the homeless. Studies illustrate incarceration leads to disrupted families, limited economic prospects and criminal activity. In addition, the SNH CoC, in alliance with the Clark County Criminal Justice Coordinating Council and the NV Interagency Council on Homelessness, addresses issues amongst the homeless including mental health and substance abuse issues.

Clark County Law Foundation (CCLF) assists low- and moderate-income youth, ages 12-17 with opportunities to increase their knowledge of the legal system and create positive relationships with those involved. CCLF will engage eligible youth in one of three program activities: the defendant, peer counselor and/or juror. CCLF will provide youth defendants with court diversion services and an opportunity to serve as a juror and receive training to become peer counselors. All youth will also engage in community service activities. By providing hands-on experience with the legal system to eligible youth participants, the Clark County Law Foundation will reduce the playground to prison pipeline and divert youth from entering the juvenile justice system. Services aid in reducing the number of non-violent offenders entering the juvenile justice system and strengthening the relationship between officers/legal professionals and youth, thereby creating a community-centered approach to

diversion.

Discussion

The City of Las Vegas is keenly aware of the complexity of homelessness, at-risk homeless, and the limited access to services they and very low, low and moderate-income families may encounter. Hence, with the overarching mission to reduce homelessness, it is imperative that self-sufficiency, vocational training, educational development, nutritional needs, senior advocacy, and the ill are connected to community resources that stabilize their conditions. Several of the agencies the City has and will continue to partner with provide intensive case management, independent living skills, job search assistance, development of a responsibility plan for families that helps homeless families with children return to sustainable housing, financial management, job placement, utilities assistance, and much more. All of these special services feed into the mission of reducing homelessness and promoting self-sufficiency.

AP-70 HOPWA Goals– 91.220 (I)(3)

One year goals for the number of households to be provided housing through the use of HOPWA for:	
Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family	100
Tenant-based rental assistance	50
Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds	35
Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds	0
Total	185

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

The City's housing programs seek to increase affordable housing opportunities for low-income households. This is done in part by providing gap financing to create affordable rental housing and decreasing energy costs for low-income households through weatherization and energy conservation improvements.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

See attachment for measures used to assist in maintain and developing affordable housing as required by NRS 278.235

The City will continue its partnership with unincorporated Clark County, City of North Las Vegas, and City of Henderson to conduct a planning process of the Assessment of Fair Housing. The City also provides both ESG & HOPWA funds for programs to assist low-income households with rent and homeowner rehabilitation services.

Discussion:

AP-85 Other Actions – 91.220(k)

Introduction:

Actions planned to address obstacles to meeting underserved needs

The City will engage in the regional dialogue with the Southern Nevada Homelessness CoC, neighboring communities and service providers to identify and address the needs of the underserved. The SNH CoC is responsible for the regional implementation and evaluation of the HELP HOPE HOME plan to reduce homelessness; while, the City's Homelessness Advisory Committee focuses on connecting street homeless in the urban core to housing and services that provide safety, health and wellness.

The City is also operating The Courtyard 24 hours a day, 7 days a week and fills many major service gaps such as homeless services, housing assistance, medical and mental health, and employment and benefit assistance. The City will continue providing the Ticket to Home and homeless outreach program.

Catholic Charities will provide homeless outreach, intensive case management, and financial assistance to eligible citizens to help them obtain their identification and/or birth certificates which are items required for obtaining employment, housing or supportive services.

NPHY runs a Safe Place program that maintains and offers a crisis hotline available 24 hours a day, 7 days a week, 365 days a year with a staff of qualified individuals to serve at-risk youth on-call 24-7-365 for crisis response. When called, NPHY will dispatch staff to arrive at Safe Place sites, over 100 in Southern Nevada, within 30 minutes of a youth's arrival. Safe Place addresses many unserved youth with transportation, a means to immediately flee their unsafe situation, connect them to critical services and increase their sense of safety and stability.

Actions planned to foster and maintain affordable housing

Currently, the City is considering two future projects, the rehabilitation of 125 units at 1720 Searles and the construction of 43 new units of affordable housing at 4445 Diamond Drive. The City is working diligently to expand its pool of available Community Housing Development Organizations and is working to identify other projects that will expand and maintain the affordable housing stock in the City of Las Vegas.

Also, the City has continued to contract with Silver State Fair Housing Council to assist with fair housing education and outreach to housing providers and the community as a whole. Silver State will provide resources to residents, provide training for social service providers, and work individually with clients

who may encounter inadequate housing, illness or disability.

Actions planned to reduce lead-based paint hazards

The Las Vegas Lead Hazard Control and Healthy Homes Program (LVLHCHHP) is a 36-month collaborative effort between the City of Las Vegas and sub-grantee, the University of Nevada, Las Vegas, Department of Environmental and Occupational Health (DEOH). The program is citywide but is targeting four key zip codes (89101, 89106, 89107, and 89108) in Las Vegas that are known to contain the oldest housing stock as well as underserved households with low income. The primary goal of the LVLHCHHP is to create lead-safe and healthy housing in Las Vegas and reduce the incidence of childhood lead poisoning. Over the next 12 months, the program is projected to evaluate 57 units for lead-based paint hazards and complete lead hazard control and healthy homes activities in 35 homes. Three staff members and five construction workers have received Environmental Protection Agency (EPA) training. The program will continue to provide community education concerning protecting their families from lead in housing and lead-safe work practices.

Actions planned to reduce the number of poverty-level families

The City's continuous efforts to address poverty include funding of educational opportunities, employment training and other programs that assist low and moderate income families in achieving economic independence and self-sufficiency. The City has allocated over 1.5 million in ESG and HOPWA funding to reduce the number of poverty-level families and anti-poverty activities including but not limited to homeless prevention, rapid-rehousing, supportive services and case management to address the issues that are preventing families from moving towards independence. The City will continue to support Reinvent Schools Las Vegas that aims to increase academic achievement and provides wraparound services and family and community engagement at underperforming urban core schools. Another program aligned with reducing the number of poverty-level families is ESG sub recipient, Shannon West Homeless Youth Center. The predominant goal of the Center is to assist homeless and at-risk youth become productive and self-sufficient members of the community. They work to achieve their goals through multi-faceted services including, independent living, education and employment training and financial literacy.

Tech Impact, a City CDBG sub recipient, CXWorks' program purpose is to increase access to education, technical training, and employment opportunities for young adults and veterans who are underemployed or unemployed, disconnected from work and school, and face significant economic or social barriers to advancing in their careers and in life. The training program will provide 8 weeks of intensive customer service and computer skills training, soft skills development, mentorship, and job preparation and placement assistance to help our students secure and retain in-demand jobs in a call center environment.

Another community partner and CDBG subrecipient is the Public Education Foundation. The will assist

low and moderate-income parents and guardians with a no-cost 32-week Family Learning Program and access to financial literacy workshops to increase financial literacy and career skills. Services assist in equipping parents and guardians with the skills to assist their child with key educational concepts and advocate for their children academically, thereby increasing literacy rates and decreasing their achievement gap.

Actions planned to develop institutional structure

The City collaborates and coordinates services and initiatives with a wide range of public and community social service agencies to meet and address the various needs of the community in the upcoming 2019-2020 program period. For instance, the City will continue to facilitate Technical Assistance workshops, providers' training, CDBG training, non-profit symposiums, and Silver State for Housing training. Moreover, the City will use CDBG funds to provide funding to agencies that service low and moderate-income residents with various different needs in the community. The City will also continue its active participation in the Consortium and Southern Nevada CoC meetings.

The City of Las Vegas is dedicated to allocating all grants funding in a manner that is socially responsible and efficient. Recently, the Office of Community Services has extended its grant cycle from one year to two years to allow for continued, uninterrupted support; existing grantees will be re-evaluated at the end of year one to determine if additional funding will be awarded which eliminates the need for a second round of competitive funding and creates a more efficient funding process; agencies can allocate more time and resources to continually improving the service delivery rather than starting and stopping each year; allows agencies to use the more stable funding pattern to better plan for multi-year efforts.

Actions planned to enhance coordination between public and private housing and social service agencies

The City will continue to be an active member of the Southern Nevada Homelessness Continuum of Care, whose primary responsibility is the overall planning effort for the SNH CoC on homeless issues, and the Southern Nevada Consortium Meetings. These collaborative groups bring together local government jurisdictions along with the Regional Transportation Commission, the Clark County School District, the Metropolitan Police Department, Southern Nevada Adult Mental Health Services, and the Southern Nevada Regional Housing Authority, among others. Coordination with non-profit service providers and among governments takes place consistently through meetings held in the community to work together on grant applications for funding, the Emergency Food and Shelter Program and the State of Nevada Housing Advisory Committee.

The city will continue coordination with the Homeless Advisory Committee in efforts to bring together local social service agencies, business providers, and local governments to discuss initiatives on

homelessness and stakeholder concerns.

In addition to the aforementioned actions, the City will participate in various housing roundtables at local, state and federal levels to explore and address impediments to affordable housing.

Discussion:

The City is dedicated to allocating all grants funding in a manner that is socially responsible and efficient. Recently, the Office of Community Services has extended its grant cycle from one year to two years to allow for continued, uninterrupted support; existing grantees will be re-evaluated at the end of year one to determine if additional funding will be awarded which eliminates the need for a second round of competitive funding and creates a more efficient funding process; agencies can allocate more time and resources to continually improving the service delivery rather than starting and stopping each year; allows agencies to use the more stable funding pattern to better plan for multi-year efforts.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

Introduction:

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	0
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan.	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan	0
5. The amount of income from float-funded activities	0
Total Program Income:	0

Other CDBG Requirements

1. The amount of urgent need activities	0
2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan.	0.00%

HOME Investment Partnership Program (HOME)

Reference 24 CFR 91.220(l)(2)

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City will not use any forms of investment beyond those identified in 92.205

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City's homebuyer program activity only uses recapture provisions of 24 CFR 92.254 (a)(4)(ii). It is believed this approach is the closest to normal market approaches to financing, the easiest for borrowers to understand, enables the deed restriction requirements of the alternative option to be avoided (which we believe constitutes a barrier to private financing participation), and better enables HOME funds to be marketed in coordination with other private lending. The recapture approach essentially results in the ongoing commitment to maintain a homeownership program because of regulatory requirement concerning the reuse of recaptured HOME funds for homebuyer assistance activity has been the City's goal and is in keeping with the basic HOME Program Descriptions.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City utilizes recapture revisions to recoup all or a portion of the direct HOME subsidy to ensure the unit or units remain affordable. These requirements are detailed in the City's HOME program Manual and included as conditions in HOME funding agreements.

All guidelines and requirements that address resale or recapture, as required in 92.254 of the HOME rule, are outlined in the City of Las Vegas' HOME Program Manual.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that will be used under 24 CFR 92.206(b), are as follows:

The City of Las Vegas has no plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

Emergency Solutions Grant (ESG) Reference 91.220(l)(4)

1. Include written standards for providing ESG assistance (may include as attachment)

Located: F:\CS_Grants_Administration\Grants Accounting\Policies and Procedures\FEDERAL

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

Service providers who receive HUD funding through the Southern Nevada Continuum of Care and ESG through the CLV are required to participate in the Coordinated Intake (CI) process. Homeless individuals are assessed using the Community Housing Assessment Tool (CHAT) during intake. CHAT is a standard assessment that evaluates the household's situation and identifies types of housing intervention to address the situation. Households are assigned a vulnerability score based on the CHAT and placed in the community queue of eligible households in ranked order. Community programs with housing availability retrieve households from the list in the community queue. There are two major hubs for the intake process: Clark County Social Services and the Veterans Administration Administrative Community Resource & Referral Center (CRCC) for homeless single veterans.

Client re-assessment takes place at the participant level and at the service provider level. Clients meet with case managers throughout their participation in the program, and have regular progress evaluations.

Clients assisted with ESG funds are entered into HMIS during client intake and agency must maintain a minimum HMIS data quality of 90%. Agencies who solely provide emergency shelter to victims of domestic violence, stalking, sexual abuse, and trafficking are exempt. In those cases, a comparable database is used that protects the identity and safety of clients.

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City utilizes a Notice for Applications (NFA) process to aid in identifying the best organizations and projects to provide ESG services and uses ZoomGrants, an online application process for submissions, tracking and monitoring of grant awards. There are two opportunities for ESG applications workshops to provide technical assistance for those interested in applying for ESG funding.

The selection process involves the Community Development Recommending Board (CDRB) comprised of 13 members appointed by the City Council. The CDRB members represent the

concerns and opinion of the community in advising the City on the allocation of ESG and other federal funds. Office of Community Services staff review the applications for eligibility and completeness prior to review by the CDRB.

Through a series of open public meetings, and with the assistance of the Office of Community Services staff, the CDRB reviews applications, applicants, and makes recommendations based upon their perception of the community's needs. The CDRB uses a review process that includes a careful evaluation of each eligible applicant proposal within the context of program design and against program criteria and current objective, both nationally and those outlined in the City's Consolidated Plan. CDRB recommendations are presented to the Las Vegas City Council, a Public Hearing is held before the Las Vegas City Council and afterwards, a final selection of projects for application submission to HUD.

The following planning activities are the same each year although the timing may vary:

1. Identification of community development issues, needs, and concerns through community meetings and citizen input;
2. Formulation of community development goals and preliminary strategies, i.e. staff and citizens;
3. Dissemination of Grant Funds information to agencies and individuals
4. Submission of Project applications; and
5. Project Selection:
 - i. Review of project applications by review committee and CDRB
 - ii. Present recommendations of CDRB to the Las Vegas City Council
 - iii. Public Hearing before the Las Vegas City Council and final selection of projects for application submission to HUD
4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City participates in quarterly Consortium meetings where local jurisdictions confer on issues related to the Consolidated Plan and community trends, and issues surrounding regional

homelessness. The City is also part of the Southern Nevada Homelessness CoC, which has a process in place for regional collaboration on homeless issues that includes discussion related to ESG funding, while respecting each individual political jurisdiction. The City will continue to provide a forum for citizens to contribute information, ideas, and input on service ideas and strategies on how residents can benefit from existing grant programs and services.

5. Describe performance standards for evaluating ESG.

The City evaluates the success of ESG programs by reviewing regional performance standards established by the SNH CoC that are captured and reported in the Southern Nevada Homeless Management Information System (HMIS). Agencies routinely enter homeless information in HMIS, data is recorded in real-time, and is reviewed by staff. Reports from the system assist staff in ensuring ESG compliance with regulations, local written standards, and that program goals are being met.

ESG programs are also subject to “on-site monitoring.” The SNH CoC has hired an External Monitoring Group to monitor the SNH CoC programs as well as ESG programs. This group has participated in over 30 federal grant evaluation designs, evaluation projects, and implementation of evaluation plans and evaluation of federally funded agencies. The basis for monitoring is to address findings and provide recommendations for program improvements.

