



**City of Las Vegas**  
**Draft Annual Action Plan**  
**For Fiscal Year 2018-2019**

## **Executive Summary**

### **AP-05 Executive Summary - 24 CFR 91.200(c), 91.220(b)**

#### **1. Introduction**

The submission of the Annual Action Plan meets the United States Department of Housing and Urban Development (HUD) requirements for consolidating several grant programs into one proposal. These programs include: Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG), HOME Investment Partnership Act (HOME), and Housing Opportunities for Persons with AIDS (HOPWA). At the time of this writing, HUD has not released the allocation amounts for CDBG, ESG, HOPWA and HOME. Because of this, the City of Las Vegas will utilize the following estimated amounts based on the city's prior year allocations:

- CDBG \$5,207,091
- ESG \$425,597
- HOME \$2,174,979
- HOPWA \$1,516,285

In addition, the City of Las Vegas (CLV) leverages other funding through the following programs to provide additional valuable services to our most vulnerable citizens:

- Low Income Housing Trust Fund (LIHTF) \$922,150
- State HOME \$408,025
- General Funds

In this proposal, the City of Las Vegas intends to describe its July 1, 2018 – June 30, 2019 initiatives for providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for the homeless, low and moderate income households using the aforementioned aggregate funds.

Additional proposals included with this Action Plan are the City's application to obtain a Section 108 Loan for the construction and operations of the Homeless Courtyard (see attached) and The City's Neighborhood Revitalization Strategy Area Plan that is available on the City's website at the following link:

<https://www.lasvegasnevada.gov/cs/groups/public/documents/document/chik/mdky/~edisp/prd092948.pdf>

## **2. Summarize the objectives and outcomes identified in the Plan**

This could be a restatement of items or a table listed elsewhere in the plan or a reference to another location. It may also contain any essential items from the housing and homeless needs assessment, the housing market analysis or the strategic plan.

Our community outreach modalities and initiatives are multifaceted; all with the ultimate goal of reducing homelessness, providing adequate housing and education, promoting safe and livable communities, and creating self-sustaining opportunities for low and moderate income households. The City of Las Vegas, along with its many community partners, intends on implementing the following strategies in order to achieve its objectives:

### **Neighborhood Revitalization**

- Implement measures to prevent neighborhood blight
- Improve Neighborhood Empowerment
- Enhance Senior Services
- Submit a Neighborhood Revitalization Strategy Area (NRSA) Plan for the Historic Westside

### **Continuum of Care**

- Develop partnerships to provide assessment, case management and job connections
- Bridge gaps in services for veterans, service members, and their families
- Connect released prisoners to community resources by providing HMIS access to the Clark County Detention Center

### **Prevention and Reduction of Homelessness**

- Expand access to homeless services and housing placement by filling existing service gaps in the City's urban core.
- Submit a plan for a HUD backed Section 108 Loan to fund development of a homeless resources center

## **3. Evaluation of past performance**

This is an evaluation of past performance that helped lead the grantee to choose its goals or projects.

During 2017-2018, the Community Development Recommending Board (CDRB) participated in the selection of the City's community partnerships resulting in collaborations with twenty-one (21) agencies with CDBG funds; seven (7) agencies under ESG; six (6) agencies with HOPWA funding. The evaluation summary of our community partners under each program will be as of March 30, 2018.

Community Development Block Program (CDBG): An amount of \$1,634,151.00 was allocated across twenty-one (21) agencies to provide a wide range of direct community services for homelessness prevention, youth diversion programs, shelter for at risk persons, family advocacy, and senior citizen assistance, just to name a few. Collectively, the agencies had an estimated 2,634 eligible citizens who would benefit from the activities in their individual target areas. Overall, the use funds have and continue to significantly impact the community. Agencies have expended 68% of the amount distributed which benefitted over 4,146 eligible citizens (including families). The testimonies from direct recipients tout noticeably improved literacy through Andson Academics' Program Tutor program; senior citizens whose lives have been made easier with Catholic Charities Meals on Wheels program; families, youth, and individuals who been housed and employed through agency's such as Family Promise of Las Vegas/The Bridge Home, Shannon West Homeless Youth Center, and HELP of Southern Nevada Emergency Resource Services and many more. One of the programs, WestCare Nevada, Inc – 4th Street Case Management Services who was to provide 24-hour access to case management services has terminated its program mid-year. Even with this closure, the programs have had great success in mobilizing eligible citizens toward self-sufficiency and greater quality of life with fiscal and program integrity.

Emergency Solutions Grant (ESG): An amount of \$1,011,540.00 was allocated across seven (7) agencies with a mission to prevent homelessness and assist the homeless, provide intensive case management for crisis intervention, rescue homeless and at-risk homeless youth, rapid re-housing, along with a wide variety of supportive services. Collectively, the agencies estimated serving 3,124 eligible citizens who would benefit from the activities in their individual target areas. Agencies have expended 43% of funds and has served 2,239 eligible citizens. One of the seven agencies, WestCare NV Wet Shelter, discontinued their program early within funded year. It accounted for an estimated 1,500 underserved homeless individuals to be served. Even with its closure, the City's current partners have and continue to employ preventative, rapid re-housing services for this at risk and homeless population with fiscal and program integrity.

Housing Opportunities for Persons with AIDS (HOPWA): An amount of \$551,501 was allocated across four (4) agencies to provide necessary services for this targeted population. Collectively, the agencies estimated serving 385 eligible citizens. Their services include crisis intervention, financial assistance for rental assistance, ID cards, applications fees; removing barriers to medical care; and other intensive case management activities. The outreach efforts for this population is far reaching for they have partnered with other organizations who specialize in the special needs for this community of individuals. Agencies have expended 40% of funding and have surpassed their program performance goal by serving 482 HOPWA citizens. At their request, we have provided technical assistance to these agencies throughout the year. They have shown progress in managing their allocation of funds and program oversight as it pertains to compliance with funding objectives. We will continue to closely monitor their performance to ensure they have understood the guidance and principles provided to them.

#### **4. Summary of Citizen Participation Process and consultation process**

## Summary from citizen participation section of plan.

The City of Las Vegas follows its Citizen Participation Plan to provide all citizens the opportunity to participate in the planning, implementation, and assessment of the CDBG, ESG, HOPWA, and HOME programs. This process is led by the Community Development Recommending Board (CDRB) which is appointed by City Council to obtain input from citizens in their respective wards. It is a committee of thirteen (13) members who review the applications, attend presentations by the applicants, and discuss recommendations for funding. Additionally, the city established the Corridor of Hope Homeless Advisory Council to address the development and incorporation into the service network of the Courtyard Homeless Resource Center. Community engagement and input for this process is attached to the Section 108 Loan Pre-application.

On October 30, 2017, the City published a notice announcing the availability of CDBG applications in the Las Vegas Review Journal. In addition, organizations that requested to be on the notification list received an email and the Office of Community Services maintained the application on its website from October 30, 2017 – December 22, 2017. Further Citizen Participation and consultation efforts resulted with the facilitation of six technical workshops from November 14, 2017 – November 15, 2017 that offered guidance on the application process. Moreover, the CDRB held publicly open presentation meetings, reviewed and scored the 2018 – 2019 applications, and provided funding recommendations that will be discussed further herein.

On April 22, 2018, the City publicized the availability of the 2018-2019 Draft Action Plan in the Las Vegas Review Journal for comment. It included the location where the Action Plan could be accessed. The City maintained a copy on its website, provided copies upon request, and invited the public to submit their written comments to the Office of Community Services. The Public Review and Comment ended May 22, 2018. Subsequently, the City will hold a public hearing during the City Council meeting of May 16, 2018.

### **5. Summary of public comments**

This could be a brief narrative summary or reference an attached document from the Citizen Participation section of the Con Plan.

The public hearing is set for May 16, 2018. Public comments will be added after the public hearing.

### **6. Summary of comments or views not accepted and the reasons for not accepting them**

The public hearing is set for May 16, 2018. Public comments will be added after the public hearing.

### **7. Summary**

The City of Las Vegas' 2018-2019 Annual Action Plan describes the anticipated programs and services that will be provided during the year. These programs and services will address the following

community needs: safe, suitable and affordable housing, safe and livable communities, community and individual enrichment and growth opportunities, and opportunities for low and moderate income households. The program goals in the FY 2018-2019 Action Plan target community needs and also focus on City Council priorities for addressing homelessness and neighborhood revitalization.

## PR-05 Lead & Responsible Agencies – 91.200(b)

### 1. Agency/entity responsible for preparing/administering the Consolidated Plan

Describe the agency/entity responsible for preparing the Consolidated Plan and those responsible for administration of each grant program and funding source.

| Agency Role         | Name      | Department/Agency                  |
|---------------------|-----------|------------------------------------|
| CDBG Administrator  | LAS VEGAS | Office of Community Services (OCS) |
| HOPWA Administrator | LAS VEGAS | Office of Community Services (OCS) |
| HOME Administrator  | LAS VEGAS | Office of Community Services (OCS) |
| ESG Administrator   | LAS VEGAS | Office of Community Services (OCS) |

Table 1 – Responsible Agencies

### Narrative (optional)

CLV, OCS is responsible for the administration of CDBG, ESG, HOME, and HOPWA programs in addition to other funding sources. It administers programs that align with City Council Priorities and community needs; as well as, partners with local agencies and jurisdictions to broaden the reach of programs and services accessible to Low/Mod income residents.

### Consolidated Plan Public Contact Information

Arcelia Barajas, Community Services Administrator  
City of Las Vegas, Office of Community Services  
495 S. Main Street  
Las Vegas, Nevada 89101  
Phone: 702-229-2264

## **AP-10 Consultation – 91.100, 91.200(b), 91.215(I)**

### **1. Introduction**

The City of Las Vegas, Office of Community Services is part of a multi-agency network whose mission is to address the special needs that plague our communities and eliminate homelessness. While the city's partnerships include participation in statewide outreach efforts, it also partners with non-profit organizations to provide invaluable and varied social services to low/mod income residents, at risk youth, senior citizen advocacy, and homeless citizens using CDBG, ESG, HOME, and HOPWA funds.

### **Provide a concise summary of the jurisdiction's activities to enhance coordination between public and assisted housing providers and private and governmental health, mental health and service agencies (91.215(I))**

The City of Las Vegas, Office of Community Services realizes it takes strong community partnerships to provide special services to our most vulnerable citizens. Of the many coordinated efforts between local service providers and agencies, we continue our partnership with Nevada Homeless Alliance (NHA) who hosts Pop-Up PHC - a comprehensive resource fair centered on providing homeless, low-income individuals and family's immediate access to a full array of services in one place.

The City of Las Vegas, Office of Community Services continues its ongoing participation with the Southern Nevada Homelessness Continuum of Care and its various committees along with the Clark County Consortium, Regional Transportation Commission, Clark County School District, Metropolitan Police Department, Southern Nevada Mental Health Services, among other. Furthermore, the city is in ongoing conversations with the Southern Nevada Regional Public Housing Authority to obtain project based vouchers to serve homeless clients and provides gap financing for affordable housing development.

Another strong coordinated effort is the Corridor of HOPE, The Courtyard. This extraordinary and expansive effort is modeled to expand access to homeless services and housing placement by filling existing service gaps in the City's Urban Core. The City is preparing for construction on the city owned site, 1401 N. Las Vegas Blvd., purchased in 2016 with non-federal funds. This project entails six all-encompassing objectives: 1) Fill many major service gaps, such as ID recovery, mental health services, medical services, housing placement and legal aid; 2) Overcome geographic barriers to the access to services by bringing resources to a centralized, predicable location at the site; 3) Ensure that service provision, client outreach, and meeting basic needs are available twenty four hours/seven days per week; 4) Provide a "safe-zone" for individuals experiencing homelessness, which will complement the existing shelter offerings; 5) Increase access to housing by providing housing search and coordination services as well as access to coordinated entry systems; 6) Ensure clients have access to basic human needs. Achieving these objectives requires a coordinated efforts from a variety of qualified services providers for which the supervision of supportive services at the site will be facilitated by an



experienced organization. The supportive services will consist of medical and behavioral health care, housing search and placement services, medical health care, benefit support, employment support, and legal support. Additional supportive services involve dental and vision care, access to education, basic needs, population specific services, and court services.

**Describe coordination with the Continuum of Care and efforts to address the needs of homeless persons (particularly chronically homeless individuals and families, families with children, veterans, and unaccompanied youth) and persons at risk of homelessness.**

The Southern Nevada Homelessness Continuum of Care (SNH CoC) and the City of Las Vegas are jointly engaged in the identification of homeless issues, gaps in services and coordination of HUD entitlement funds. In addition, the City of Las Vegas and the SNH CoC partner in the development and evaluation of HELP HOME HOME, Southern Nevada's coordinated regional approach to assist individuals and families achieve stable and sustainable lives. Additional activities include yearly strategic planning, the annual homelessness census (Point-In-Time Count), inclement weather shelter, Homeless Management Information System (HMIS), and HEARTH ACT implementation and compliance.

The SNH CoC facilitates several working groups that integrate members of local jurisdictions. These subgroups are comprised of five different components: evaluation, planning, HMIS, monitoring, and community engagement. City staff participate in several of these working groups on an ongoing basis to collaborate on regional efforts.

Furthermore, the City of Las Vegas, actively participates in the Southern Nevada Built for Zero – a rigorous national change effort working to help a core group of committed communities end veteran and chronic homelessness.

**Describe consultation with the Continuum(s) of Care that serves the jurisdiction's area in determining how to allocate ESG funds, develop performance standards for and evaluate outcomes of projects and activities assisted by ESG funds, and develop funding, policies and procedures for the operation and administration of HMIS**

The City of Las Vegas is an active member of Southern Nevada's CoC evaluation committee to ensure there is no duplication of funding efforts. In addition, the City is a leading member of the regional Continuum of Care (CoC) and chairs the Planning Working group, Governance Structure, Steering Committee, and Ad Hoc group.

City staff also participates in the HMIS working group on a bi-monthly basis to discuss the administration of HMIS and its quality of data and to develop ongoing policies and procedures for better utilization of the system in compliance with the HEARTH Act.

The Community Development Recommending Board put forth its recommendations for those agencies who provide Homeless/Direct Services to receive ESG funds in line with Continuum of Care objectives:

- Salvation Army – Rapid Rehousing
- Shade Tree – Emergency Shelter and Security, IT Upgrades
- Lutheran Social Services of Nevada – Housing Opportunities to Motivate and Empower
- Help of Southern Nevada – Shannon West Homeless Youth Center
- Help of Southern Nevada – Emergency Resource Services
- St. Jude’s Ranch for Children – Crossings

Each of these agencies have put forth their 2018-2019 goals as it pertains to number of City of Las Vegas clients served and corresponding services. The City conducts annual monitoring of Continuum of Care sub-recipients along with other member agencies and jurisdictions; monitoring practices and policies closely mirror Continuum of Care procedures which lends to uniform expectations for those providers who often have multiple funding streams.

**2. Describe Agencies, groups, organizations and others who participated in the process and describe the jurisdiction’s consultations with housing, social service agencies and other entities**

**Table 2 – Agencies, groups, organizations who participated**

|   |  |   |  |
|---|--|---|--|
| 1 | <b>Agency/Group/Organization</b>   | SOUTHERN NEVADA REGIONAL HOUSING AUTHORITY  |  |
|   | <b>Agency/Group/Organization Type</b>  | PHA   |  |
|   | <b>What section of the Plan was addressed by Consultation?</b>   | Public Housing Needs  |  |
|   | <b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b> | The City of Las Vegas works with the Southern Nevada Regional Housing Authority to provide single family housing and to rehabilitate multi-family housing units through a continued partnership to increase the availability of affordable housing in the communities.  |  |
| 2 | <b>Agency/Group/Organization</b>   | Silver State Fair Housing Council   |  |
|   | <b>Agency/Group/Organization Type</b>  | Service-Fair Housing  |  |
|   | <b>What section of the Plan was addressed by Consultation?</b>   | Housing Need Assessment   |  |
|   | <b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b> | The City of Las Vegas has a continued partnership with Silver State Fair Housing to provide fair housing resources to City of Las Vegas residents. In addition it provides on-going training and education to city staff and community partners to ensure current guidelines and regulations pertaining to fair housing are being upheld. |  |
| 3 | <b>Agency/Group/Organization</b>   | Ryan White Planning Council   |  |
|   | <b>Agency/Group/Organization Type</b>  | Services-Persons with HIV/AIDS  |  |
|   | <b>What section of the Plan was addressed by Consultation?</b>   | HOPWA Strategy  |  |
|   | <b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b> | The city has a seat on the Ryan White Planning Council. The planning council meets monthly to discuss opportunities for service enhancement and coordination among the HIV/AIDS continuum.  |  |

|   |  |   |
|---|--|---|
| 4 | <b>Agency/Group/Organization</b>   | City of Las Vegas Homeless Advisory Committee   |
|   | <b>Agency/Group/Organization Type</b>  | Services-homeless<br>Other government - Local   |
|   | <b>What section of the Plan was addressed by Consultation?</b>   | Homeless Needs - Chronically homeless<br>Homeless Needs - Families with children<br>Homelessness Needs - Veterans<br>Homelessness Needs - Unaccompanied youth<br>Homelessness Strategy  |
|   | <b>Briefly describe how the Agency/Group/Organization was consulted. What are the anticipated outcomes of the consultation or areas for improved coordination?</b> | The City of Las Vegas Homeless Advisory Committee meets quarterly to discuss specific strategies to help address homelessness throughout the community, particularly to discuss and strategize regarding the specific issues which prevent individuals from obtaining services. |

**Identify any Agency Types not consulted and provide rationale for not consulting**

N/A

**Other local/regional/state/federal planning efforts considered when preparing the Plan**

| Name of Plan                                    | Lead Organization                 | How do the goals of your Strategic Plan overlap with the goals of each plan?   |
|---|-----------------------------------|--|
| Continuum of Care                               | Clark County, NV                  | The Southern Nevada Homelessness CoC Board is the official board acting on behalf of the CoC to take care of all related business requiring direction and/or formal actions and furthering the mission to end homelessness in Southern Nevada. The goals of the CoC to address homeless and the prevention of homeless are adopted in full by the City of Las Vegas. HYPERLINK: <a href="http://helphome.org/">helphome.org/</a>   |
| Southern Nevada Regional Housing Authority Plan | SNRHA                             | This plan spans FY2015-FY2019 and identifies the PHA's quantifiable goals and objectives that will enable the SNRHA to serve the needs of low-income, very low-income, and extremely low income families for the next five years; also including a report on their progress in meeting those goals and objectives.   |
| Southern Nevada Strong Regional Plan            | Southern Nevada Strong            | SNS is a collaborative regional planning effort funded by a \$3.5MIL grant from HUD, DOT, and the EPA. Projects include comprehensive research and community engagement efforts to look at issues facing our community and propose collaborative solutions. The collaborative initiative worked to integrate housing, land use, economic and workforce development, transportation options, and infrastructure to support and empower local communities. HYPERLINK: <a href="http://sns.rtcnv.com/">sns.rtcnv.com/</a> |
| S. Nevada Comprehensive Economic Dev. Strategy  | Las Vegas Global Alliance (LVGEA) | The strategy is the result of a joint effort between LVGEA and over 300 stakeholders in Southern Nevada with the purpose of diversifying Southern Nevada's economy and laying the foundations for long-term economic stability.  |
| Las Vegas 2020 Master Plan                      | City of Las Vegas                 | The Master Plan provides in-depth policy direction for future land use decisions and related aspects of corporate planning in the city of Las Vegas as well as addresses housing, parks, and transit.  |

| Name of Plan                               | Lead Organization                              | How do the goals of your Strategic Plan overlap with the goals of each plan?  |
|--|--|---|
| Reinvent Schools                           | City of Las Vegas                              | This program has been a beneficial resource in the community valuing and supporting boys and young men of color. It is about changing community conditions to ensure all young people reach their fullest potential. The ultimate result of empowering youth, investing in our shared future, and collective prosperity.  |
| Innovations In Education                   | City of Las Vegas                              | The City aspires to facilitate transformational change in a small group of 16 schools by coordinating efforts across multiple systems to achieve its overarching vision of Las Vegas schools in the impact zone to becoming a national model of school improvement and community engagement.  |
| Community Services Strategic Business Plan | City of Las Vegas Office of Community Services | This plan is updated annually to reflect the Office of Community Services' goals and measures for all its initiatives including homelessness, housing, and community and neighborhood revitalization.   |
| HUNDRED Plan                               | City of Las Vegas                              | This plan was developed for the Westside Neighborhood and is a vital step in identifying the opportunities to link with the past and create a familiar bridge to the future. Presented within the Plan is a strong vision with practical projects, the stories of the stakeholders and community members, improvement program ideas, and proposed regulation and zoning that together, will transform the Westside into a vibrant neighborhood. |

Table 3 – Other local / regional / federal planning efforts

### Narrative (optional)

The City of Las Vegas will be submitting a formal Plan to create a Neighborhood Revitalization Strategy Area in the area known as the Historic Westside Neighborhood. The reason the City is pursuing the NRSA approach is to make use of its federal Community Development Block Grant (CDBG) funds in a more flexible manner to address the growing needs to improve and revitalize this neighborhood. Job creation would be more easily achieved and public service funding and housing activities would be less restricted by CDBG guidelines. The CDBG national objective of benefiting low and moderate income persons will still be met. The City will submit the plan to HUD for approval during FY 2018-2019. The HUNDRED Plan that is attached to this Action Plan will be used as the outline for the NRSA Plan. It includes a summary of the goals and benchmarks the City intends to achieve in the Historic Westside Neighborhood along with maps of the boundaries.

## **AP-12 Participation – 91.105, 91.200(c)**

### **1. Summary of citizen participation process/Efforts made to broaden citizen participation Summarize citizen participation process and how it impacted goal-setting**

The purpose of the Citizen Participation Plan for the City of Las Vegas is to encourage participation by all citizens; especially very low and low-income persons and those living in blighted areas where CDBG, ESG, HOPWA funds may be used. Participants include minorities, non-English speaking persons, persons with visual, hearing, and mobility impairments. Each Community Development Recommending Board (CDRB) meeting is held facilities where a person's special needs can be met. The agenda for these meetings meet the City's Open Meeting Requirements by being posted in various city locations. The CDRB meetings met the City's Open Meeting Law requirements as meeting agendas were posted in various city locations. Citizens have the opportunity to review and comment on Consolidated and Action Plans and the Consolidated Annual Performance Evaluation Report (CAPER) before they are approved by City Council and submitted to HUD.

To initiate Citizen Participation and the 2018-2019 planning process, the City published a notice to the public in the local newspaper announcing the availability of CDBG applications from October 30, 2017 through December 22, 2017, and the dates of the technical assistance workshops. The notice was published October 30, 2017 in the Las Vegas Review Journal. In addition, the City emailed the notice to organizations that requested to be on the CDBG notification list. Further citizen participation includes City of Las Vegas' six technical workshops to offer guidance and answer questions about the application process. These meetings were held from November 14, 2017 through November 15, 2017. Following the conclusion of the solicitation period, the CDRB held five public presentation meetings from January 2018 through March 2018. From those presentations, the CDRB reviewed and scored the 2018-2019 applications and made their funding recommendations that are included herein.

Upon completion of the 2018-2019 Draft Action Plan, the City published the availability of the Plan for public review and comment. It was announced on April 22, 2018 in the Las Vegas Review Journal. The ad explained that the Plan was available in the Office of Community Services located on the fifth floor of City Hall. The Plan was also posted on the City's website and copies were provided upon request. The period for Public Comment began on April 22, 2018 and ended May 25, 2018. Citizens were invited to review the Plan and submit written comments to the Office of Community Services. On May 16, 2018 City Council held a public hearing to discuss the Plan for FY2018-2019 during its regularly scheduled City Council Meeting.

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### Citizen Participation Outreach

| Sort Order | Mode of Outreach  | Target of Outreach           | Summary of response/attendance | Summary of comments received                                    | Summary of comments not accepted and reasons | URL (if applicable) |
|------------|-------------------|------------------------------|--------------------------------|---|--|---------------------|
| 1          | Newspaper Ad      | Non-targeted/broad community | 0                              | No comments were received from the Public Notice.               | NA   |                     |
| 2          | Public Hearing    | Non-targeted/broad community | 0                              | No comments were received during the public hearings.           | NA   |                     |
| 3          | Internet Outreach | Non-targeted/broad community | 0                              | No comments were received from the social media advertisements. | 0  |                     |

Table 4 – Citizen Participation Outreach



## Expected Resources

### AP-15 Expected Resources – 91.220(c)(1,2)

#### Introduction

In order to receive the CDP funding, the City of Las Vegas must develop and submit a Consolidated Plan every five years and an Annual Action Plan that addressed the city's anticipated use for federal funds. Although HUD has not released the allocation amounts for FY 2018/2019, the City anticipates receiving the following funds for the annual Action Plan 2018-2019:

CDBG \$5,207,091  
HOME \$2,174,979  
ESG \$425,597  
HOPWA \$1,516,285

The City expects additional resources from the State which includes State HOME funds in the amount of \$408, 866 and Low Income Housing Trust Funds (LIHTF) in the amount of \$912,315. These resources will be used for activities that provide safe and suitable housing, livable communities, economic, educational, and enrichment opportunities and accessibility; all of which encompass City Council priorities of

homelessness and education.

**Anticipated Resources**

| Program | Source of Funds  | Uses of Funds   | Expected Amount Available Year 1 |                    |                          |           | Expected Amount Available Remainder of ConPlan \$ | Narrative Description  |
|---------|------------------|---|----------------------------------|--------------------|--------------------------|-----------|---|--|
|         |                  |   | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$ |   |  |
| CDBG    | public - federal | Acquisition<br>Admin and Planning<br>Economic Development<br>Housing<br>Public Improvements<br>Public Services  | 5,207,091                        | 0                  | 0                        | 5,207,091 | 0   | These funds will be used to fund capital improvement projects as well as public service activities that directly benefit low to moderate income residents.   |
| HOME    | public - federal | Acquisition<br>Homebuyer assistance<br>Homeowner rehab<br>Multifamily rental new construction<br>Multifamily rental rehab<br>New construction for ownership<br>TBRA | 2,174,979                        | 0                  | 0                        | 2,174,979 | 0   | HOME funds are leveraged by State of Nevada HOME and Low Income Housing Trust Funds. They will be used to fund the development and retention of affordable housing units throughout the community. |

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| Program | Source of Funds  | Uses of Funds   | Expected Amount Available Year 1 |                    |                          |           | Expected Amount Available Remainder of ConPlan \$ | Narrative Description  |
|---------|------------------|---|----------------------------------|--------------------|--------------------------|-----------|---|--|
|         |                  |   | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$ |   |  |
| HOPWA   | public - federal | Permanent housing in facilities<br>Permanent housing placement<br>Short term or transitional housing facilities<br>STRMU<br>Supportive services<br>TBRA | 1,516,285                        | 0                  | 0                        | 1,516,285 | 0   | Grants are awarded to non-profit providers to provide housing and supportive services to individuals and families of individuals living with HIV/AIDS. |

| Program | Source of Funds  | Uses of Funds   | Expected Amount Available Year 1 |                    |                          |           | Expected Amount Available Remainder of ConPlan \$ | Narrative Description  |
|---------|------------------|---|----------------------------------|--------------------|--------------------------|-----------|---|--|
|         |                  |   | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$ |   |  |
| ESG     | public - federal | Conversion and rehab for transitional housing<br>Financial Assistance<br>Overnight shelter<br>Rapid re-housing (rental assistance)<br>Rental Assistance<br>Services<br>Transitional housing | 425,597                          | 0                  | 0                        | 425,597   | 0   | Grants are awarded to non-profit providers to provide essential services and shelter to homeless families and individuals. Providers also provide rapid rehousing financial assistance and stabilization services to homeless families and individuals, and prevention services to families and individuals at risk of homelessness. There are no prior year carry forward funds as all funds were allocated to projects |

| Program | Source of Funds | Uses of Funds  | Expected Amount Available Year 1 |                    |                          |           | Expected Amount Available Remainder of ConPlan \$ | Narrative Description  |
|---------|-----------------|--|----------------------------------|--------------------|--------------------------|-----------|---|--|
|         |                 |  | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$ |   |  |
| Other   | public - state  | Acquisition<br>Conversion and rehab for transitional housing<br>Housing<br>Multifamily rental new construction<br>Multifamily rental rehab<br>Permanent housing in facilities<br>Rental<br>Assistance<br>Short term or transitional housing facilities<br>TBRA<br>Transitional housing | 408,866                          | 0                  | 0                        | 408,866   | 0   | The State allocates a portion of their HOME funds to the City of Las Vegas which plans to use the allocation toward affordable housing projects. |

| Program | Source of Funds | Uses of Funds  | Expected Amount Available Year 1 |                    |                          |           | Expected Amount Available Remainder of ConPlan \$ | Narrative Description  |
|---------|-----------------|--|----------------------------------|--------------------|--------------------------|-----------|---|--|
|         |                 |  | Annual Allocation: \$            | Program Income: \$ | Prior Year Resources: \$ | Total: \$ |   |  |
| Other   | public - state  | Acquisition<br>Conversion and rehab for transitional housing<br>Housing<br>Multifamily rental new construction<br>Multifamily rental rehab<br>Permanent housing in facilities<br>Rental Assistance<br>TBRA<br>Transitional housing | 912,315                          | 0                  | 0                        | 912,315   | 0   | These non-federal funds are received from the State of Nevada for use as HOME match and will be used toward affordable housing initiatives |

Table 5 - Expected Resources – Priority Table

**Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied**

The City of Las Vegas uses its private activity bonds for affordable multifamily housing projection or affordable single family housing. HOME funds are also leveraged through the Low Income Housing Tax Credit program that is administered by the State of Nevada Housing Division. The City of Las Vegas expects to receive an allocation of LIHTF for \$912,315 that is used to provide the matching funds required by the HOME program. Additional perpetual funding from State HOME for \$408,866 is slated for the projects discussed herein. These funds and their use will be reported in the HOME March Report (HUD form 40107-A) and submitted with the CAPER.

The matching requirements for ESG dollars will be met by the non-profit agencies that receive these funds and will be comprised from private donations, other federal/state funding, and volunteer hours. In addition, the City will contribute General and Redevelopment Set-Aside housing funds for proactive outreach in the downtown core by Caridad and the development of the Corridor of HOPE master plan. The following section summarizes the major sources of funding available to carry out housing and community development activities.

**If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan**

The City of Las Vegas owns 13 parcels in West Las Vegas for future development of affordable housing. Other land/property the City purchased site 1401 N. Las Vegas Blvd. from HELP of Southern Nevada as a part of the master planning efforts to bring additional services to the Corridor of HOPE area. The master planning efforts on this site is The Courtyard Homeless Resource Center and is expected to begin operating May 1, 2018. It will be a place where triage can take place for homeless individuals and lead to additional resources and services with the ultimate goal of stabilizing an individual. There are two phases of this initiative: Phase I: Start Up with a capacity to serve 250-300 individuals and will have six armed officers for security measures; Phase II: Build Out with a capacity of 500-800 individuals and will have eight armed officers for security measures and 21 staff of non-profit homeless agencies.

**Discussion**

The City will utilize the allocated CDBG, ESG, HOPWA and HOME funds for housing and community development activities that are aligned with the goals of the 2015-2019 Consolidated Action Plan. Other funding sources will assist in closing the resource gap for homeless and housing services throughout the community and assisting with regional efforts. The City received funding in the amount of \$1,649,710 for Lead Based Paint programs to further its goal of providing safe and livable communities. Briefly, the Las Vegas Lead Hazard Control and Health Homes Program (LVLHCHHP) is a collaborative effort between the City of Las Vegas and sub-grantee, the University of Nevada, Las Vegas, Department of Environmental and Occupational Health (DEOH). The program will target four key zip codes (89101, 89106, 89107, 89108) in Las Vegas that are known to contain the oldest housing stock and the highest likelihood of lead-based paint hazards, as well as those that contain units that are home to high risk populations, including young children, racial/ethnic minorities, and low income/underserved persons.



## Projects

### AP-35 Projects – 91.220(d)

#### Introduction

After careful deliberation of how to allocate \$\$ funding and review of 54 total applications for CDBG (35), ESG (9), and HOPWA (10) funding for the 2018-2019 period, the Community Development Recommending Board selected 33 sub recipients based upon a number of factors including risk, outreach efforts, program purpose and intent, and alignment with City Council Priorities and HUD objectives.

#### Projects

| #  | Project Name  |
|----|---|
| 1  | CDBG Administration 18/19   |
| 2  | Section 108 Payment 2018/2019   |
| 3  | Preservation Code Enforcement Officer   |
| 4  | Rebuilding Together - Construction/Rehabilitation                             |
| 5  | James Seastrand - Construction/Rehabilitation                                 |
| 6  | St. Jude's Ranch for Children   |
| 7  | Boys Town Nevada Inc  |
| 8  | Family Promise of Las Vegas   |
| 9  | Tech Impact   |
| 10 | Salvation Army  |
| 11 | HELP of Southern Nevada   |
| 12 | Catholic Charities of Southern Nevada   |
| 13 | Helping Hands of Vegas Valley Inc   |
| 14 | Jewish Family Service Agency  |
| 15 | Lutheran Social Services of Nevada  |
| 16 | Nevada Partnership for Homeless Youth   |
| 17 | St. Jude's Ranch for Children   |
| 18 | Foster Kinship  |
| 19 | Clark County Law Foundation   |
| 20 | St. Jude's Ranch  |
| 21 | Clark County Public Education Foundation, DBA The Public Education Foundation |
| 22 | Community Counseling Center   |
| 23 | Grant A Gift Autism Foundation  |
| 24 | Variety Early Learning Center   |

| #  | Project Name                                      |
|----|---|
| 25 | HESG - 2018/2019                                  |
| 26 | Community Counseling Center                       |
| 27 | Community Counseling Center                       |
| 28 | The Gay and Lesbian Center                        |
| 29 | Women's Development Center                        |
| 30 | HELP of Southern Nevada                           |
| 31 | Aid for AIDS Nevada                               |
| 32 | Golden Rainbow - Living With AIDS Housing Program |
| 33 | Golden Rainbow - Support Services                 |
| 34 | Future CDBG Projects/Homeless Courtyard 2018/2019 |
| 35 | HOPWA Administration 2018/2019                    |
| 36 | HOME Program Administration 2018/2019             |
| 37 | Future Affordable Housing Projects 2018/2019      |

**Table 6 - Project Information**

**Describe the reasons for allocation priorities and any obstacles to addressing underserved needs**

One of the City's top priorities is to promote self-sufficiency and help homeless citizens obtain safe and suitable housing. In order to further the educational priorities of our elected officials the Community Development Recommending Board recommended programs for funding that support youth in reading by third grade and early childhood development and tutoring to increase high school graduation rates in our communities. For 2018 – 2019, the City will increase its focus and initiatives on homelessness by taking a more prominent role in addressing homelessness throughout the community.

**AP-38 Project Summary**  
**Project Summary Information**

Annual Action Plan  
2018

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|          |  |  |
|----------|--|--|
| <b>1</b> | <b>Project Name</b>  | CDBG Administration 18/19  |
|          | <b>Target Area</b>   | CITY LIMITS  |
|          | <b>Goals Supported</b>   |  |
|          | <b>Needs Addressed</b>   |  |
|          | <b>Funding</b>   | \$1,041,418  |
|          | <b>Description</b>   | For the administration of the Community Development Block Grant for FY 2018/2019 |
|          | <b>Target Date</b>   | 6/30/2019  |
|          | <b>Estimate the number and type of families that will benefit from the proposed activities</b> |  |
|          | <b>Location Description</b>  |  |
|          | <b>Planned Activities</b>  |  |
| <b>2</b> | <b>Project Name</b>  | Section 108 Bond Payment 2018/2019   |
|          | <b>Target Area</b>   | CITY LIMITS  |
|          | <b>Goals Supported</b>   |  |
|          | <b>Needs Addressed</b>   | Homelessness<br>Special Needs and Low/Mod Income Public Services                 |
|          | <b>Funding</b>   | \$1,235,000  |
|          | <b>Description</b>   | Initial bond payment.  |
|          | <b>Target Date</b>   | 6/30/2019  |
|          | <b>Estimate the number and type of families that will benefit from the proposed activities</b> |  |
|          | <b>Location Description</b>  | City of Las Vegas.   |
|          | <b>Planned Activities</b>  |  |
| <b>3</b> | <b>Project Name</b>  | Preservation Code Enforcement Officer  |
|          | <b>Target Area</b>   | CITY LIMITS  |
|          | <b>Goals Supported</b>   |  |

|   |  |   |
|---|--|---|
|   | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services  |
|   | <b>Funding</b>   | \$300,000   |
|   | <b>Description</b>   | This funding is for the salaries of 3 Code Enforcement officers that conduct inspections in low-moderate income neighborhoods to promote health and safety and to ensure they are maintained and free from slum and blight.   |
|   | <b>Target Date</b>   | 6/30/2019   |
|   | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Inspections are conducted in low-mod income neighborhoods to alleviate and prevent slum, blight and dilapidation. The families that live in these neighborhoods will benefit from code enforcement inspections as they will proactively contribute to maintaining their neighborhood safe and livable. Officers cite between 500-900 individual violations in any given month and to complete and close approximately 100 cases monthly. The amount of inspections varies every month and are based on weather seasons. |
|   | <b>Location Description</b>  | CDBG eligible census tracts.  |
|   | <b>Planned Activities</b>  | Code Enforcement officers are assigned to low-mod neighborhoods throughout the communities. Officers cite for continued violations after providing education and resources to homeowners on how to maintain their properties up to code standards. In addition, Code Enforcement has programs available to assist special needs and senior individuals with assistance to clear violations if they meet the program requirements.   |
| 4 | <b>Project Name</b>  | Rebuilding Together - Construction/Rehabilitation   |
|   | <b>Target Area</b>   | CITY LIMITS   |
|   | <b>Goals Supported</b>   |   |
|   | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services  |
|   | <b>Funding</b>   | \$125,000   |
|   | <b>Description</b>   | This program provides critical home repairs free of charge to low-income senior citizen homeowners. This allows them to age in place and avoid the high cost of nursing homes and assisted living facilities.   |
|   | <b>Target Date</b>   | 6/30/2019   |

|          |  |  |
|----------|--|--|
|          | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will serve 35 low income homeowners with emergency repairs.   |
|          | <b>Location Description</b>  |  |
|          | <b>Planned Activities</b>  | Repairs are done by licensed contractors at no cost to the homeowner. Repairs include: roofing, plumbing, HVAC, water heaters, doors, window etc. Critical home repairs for low-income senior homeowners may include grab bars, ramps, plumbing repairs, roof repairs and HVAC repairs or replacement. All work is performed by licensed contractors at no cost to the homeowners. |
| <b>5</b> | <b>Project Name</b>  | James Seastrand - Construction/Rehabilitation  |
|          | <b>Target Area</b>   | CITY LIMITS  |
|          | <b>Goals Supported</b>   |  |
|          | <b>Needs Addressed</b>   |  |
|          | <b>Funding</b>   | 10,000   |
|          | <b>Description</b>   | Program will provide low income senior homeowners with emergency repair services to assist them with aging in place.   |
|          | <b>Target Date</b>   | 6/30/2019  |
|          | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Agency will assist 50 low income seniors with emergency repairs.   |
|          | <b>Location Description</b>  |  |
|          | <b>Planned Activities</b>  | Agency will provide low income senior citizen homeowners with repairs that may otherwise not be affordable such as: faucet replacement, hot water repairs, appliances, windows, toilets, etc.  |
| <b>6</b> | <b>Project Name</b>  | St. Jude's Ranch for Children  |
|          | <b>Target Area</b>   | CITY LIMITS  |
|          | <b>Goals Supported</b>   |  |
|          | <b>Needs Addressed</b>   | Homelessness   |
|          | <b>Funding</b>   | \$44,500   |

|   |  |   |
|---|--|---|
|   | <b>Description</b>   | New Crossings Homeless Youth Families - Program provides housing, intensive case management, independent living skills, job search assistance, and other supportive services to homeless youth (ages 18-24)   |
|   | <b>Target Date</b>   | 6/30/2019   |
|   | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | New Crossings will provide services to approximately 25 homeless youth (ages 18-24).  |
|   | <b>Location Description</b>  |   |
|   | <b>Planned Activities</b>  | New Crossings Homeless Youth Families - Provide housing, intensive case management, independent living skills, job search assistance, and other supportive services to homeless youth (ages 18-24)  |
| 7 | <b>Project Name</b>  | Boys Town Nevada Inc  |
|   | <b>Target Area</b>   | CITY LIMITS   |
|   | <b>Goals Supported</b>   |   |
|   | <b>Needs Addressed</b>   | Educational Enrichment  |
|   | <b>Funding</b>   | \$82,017  |
|   | <b>Description</b>   | Boys Town Nevada Care Coordination Services Plus Comprehensive case management delivered in the home, school, and in the community. The program links families to critical services to enhance their ability to provide safe, stable, and nurturing home environment. |
|   | <b>Target Date</b>   |   |
|   | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Boys Town Nevada will provide case management in the home, school, and in the community to approximately 111 low-moderate income individuals.   |
|   | <b>Location Description</b>  |   |
|   | <b>Planned Activities</b>  | Boys Town Nevada Care Coordination Services Plus - Comprehensive case management delivered in the home, school, and in the community. Program links families to critical services to enhance their ability to provide safe, stable, and nurturing home environment.   |
|   | <b>Project Name</b>  | Family Promise of Las Vegas   |

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|---|--|--|
| 8 | <b>Target Area</b>   | CITY LIMITS  |
|   | <b>Goals Supported</b>   |  |
|   | <b>Needs Addressed</b>   | Homelessness   |
|   | <b>Funding</b>   | \$19,500   |
|   | <b>Description</b>   | The Bridge Home - Provides intense case management services including an assessment of needs, developoement of a responsibility plan for each family, monitoring of all goals set and assistance and advocacy for the families.  |
|   | <b>Target Date</b>   | 6/30/2019  |
|   | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | The Bridge Home will provide intense case management services to approximately 146 clients.  |
|   | <b>Location Description</b>  | The Bridge Home - Provides intense case management services to include an assessment of needs, development of a responsibility plan for each family, monitoring of all goals set and assistance and advocacy for the families' accomplishment of their identified goals thereby helping homeless families with children return to sustainable housing. |
|   | <b>Planned Activities</b>  | The Bridge Home - Provides intense case management services to include an assessment of needs, development of a responsibility plan for each family, monitoring of all goals set and assistance and advocacy for the families' accomplishment of their identified goals thereby helping homeless families with children return to sustainable housing. |
| 9 | <b>Project Name</b>  | Tech Impact  |
|   | <b>Target Area</b>   | CITY LIMITS  |
|   | <b>Goals Supported</b>   |  |
|   | <b>Needs Addressed</b>   | Educational Enrichment   |
|   | <b>Funding</b>   | \$17,000   |
|   | <b>Description</b>   | CXWorks Customer Service Call Center Training for Young Adults & Veterans at Risk for Lifelong Poverty - Provides young adults and veterans with the needed skills, experience, and support to secure and retain full-time employment in in-demand entry-level call center customer service positions (Call Center Customer Representative).           |
|   | <b>Target Date</b>   | 6/30/2019  |



|           |  |   |
|-----------|--|---|
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> |   |
|           | <b>Location Description</b>  |   |
|           | <b>Planned Activities</b>  | CXWorks Customer Service Call Center Training for Young Adults & Veterans will provide approximately 3 young adults and veterans with the needed skills, experience, and support to secure and retain full-time employment in in-demand entry-level call center customer service positions (Call Center Customer Representative).   |
| <b>10</b> | <b>Project Name</b>  | Salvation Army  |
|           | <b>Target Area</b>   | CITY LIMITS   |
|           | <b>Goals Supported</b>   |   |
|           | <b>Needs Addressed</b>   | Homelessness  |
|           | <b>Funding</b>   | \$99,500  |
|           | <b>Description</b>   | Career Corner - Supports the Vocational Training Program to serve homeless, at-risk homeless, and low income adults. The program provides essential employment skills, job readiness, life skills and financial management training, on-the-job training, occupational training, job search, job placement, case management and supportive services to 100 homeless, at risk of homeless and low income adults. |
|           | <b>Target Date</b>   | 6/30/2019   |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Career Corner will provide services to approximately 107 homeless, at-risk homeless, and low income adults.   |
|           | <b>Location Description</b>  |   |
|           | <b>Planned Activities</b>  | Career Corner - Supports the Vocational Training Program to serve homeless, at-risk homeless, and low income adults. The program provides essential employment skills, job readiness, life skills and financial management training, on-the-job training, occupational training, job search, job placement, case management and supportive services to 100 homeless, at risk of homeless and low income adults. |
|           | <b>Project Name</b>  | HELP of Southern Nevada   |

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|----|--|---|
| 11 | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Homelessness  |
|    | <b>Funding</b>   | \$34,500  |
|    | <b>Description</b>   | Emergency Resources Center - Provides services to homeless, at-risk, and low-income households and includes housing assistance, homeless prevention, rapid rehousing, permanent supportive housing, and No Place Like Home, a housing program for people living with HIV/AIDS.  |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Emergency Resources Center - Provides services to homeless, at-risk, and low-income households and includes housing assistance, homeless prevention, rapid rehousing, permanent supportive housing, and No Place Like Home, a housing program for people living with HIV/AIDS. This funding will serve approximately 7 clients. |
|    | <b>Location Description</b>  |   |
| 12 | <b>Planned Activities</b>  | Emergency Resources Center - Provides services to homeless, at-risk, and low-income households and includes housing assistance, homeless prevention, rapid rehousing, permanent supportive housing, and No Place Like Home, a housing program for people living with HIV/AIDS.  |
|    | <b>Project Name</b>  | Catholic Charities of Southern Nevada   |
|    | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services  |
|    | <b>Funding</b>   | \$52,000  |
|    | <b>Description</b>   | Meals on Wheels - delivers seven nutritious meals, fruit and milk to approximately 2,100 home-bound seniors. In addition to the weekly delivery a wellness check is provided along with pet food if requested. This has allowed home-bound seniors to remain living independently in their home.                                |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> |   |

|           |  |  |
|-----------|--|--|
|           | <b>Location Description</b>  |  |
|           | <b>Planned Activities</b>  | Meals on Wheels - delivers seven nutritious meals, fruit and milk to approximately 37 home-bound seniors. In addition to the weekly delivery a wellness check is provided along with pet food if requested. This has allowed home-bound seniors to remain living independently in their home.  |
| <b>13</b> | <b>Project Name</b>  | Helping Hands of Vegas Valley Inc  |
|           | <b>Target Area</b>   | CITY LIMITS  |
|           | <b>Goals Supported</b>   |  |
|           | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services   |
|           | <b>Funding</b>   | \$49,500   |
|           | <b>Description</b>   | Senior Coordinated Transportation Program - The goal of the proposed project is to serve an additional 200 low-income seniors through the currently existing transportation program. The program currently provides between 15,000-20,000 safe rides to 900 seniors per year as they travel to medical appointments and other necessary errands. |
|           | <b>Target Date</b>   | 6/30/2019  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Senior Coordinated Transportation Program - The goal of the proposed project is to serve an additional 99 low-income seniors through the currently existing transportation program. The program currently provides between 15,000-20,000 safe rides to 900 seniors per year as they travel to medical appointments and other necessary errands.  |
|           | <b>Location Description</b>  |  |
| <b>14</b> | <b>Planned Activities</b>  | Senior Coordinated Transportation Program - The goal of the proposed project is to serve an additional 200 low-income seniors through the currently existing transportation program. The program currently provides between 15,000-20,000 safe rides to 900 seniors per year as they travel to medical appointments and other necessary errands. |
|           | <b>Project Name</b>  | Jewish Family Service Agency   |
|           | <b>Target Area</b>   | CITY LIMITS  |
|           | <b>Goals Supported</b>   |  |
|           | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services   |
|           | <b>Funding</b>   | \$37,000   |

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|----|--|--|
|    | <b>Description</b>   | Senior Lifeline - Provides services and assistance for low-income vulnerable seniors. The Las Vegas Senior Lifeline Program is a case management driven, support service program for low income seniors of all faiths and cultural traditions.   |
|    | <b>Target Date</b>   | 6/30/2019  |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Senior Lifeline will provide services and assistance to approximately 11 low-income vulnerable seniors. The Las Vegas Senior Lifeline Program is a case management driven, support service program for low income seniors of all faiths and cultural traditions.   |
|    | <b>Location Description</b>  |  |
|    | <b>Planned Activities</b>  | Senior Lifeline - Provides services and assistance for low-income vulnerable seniors. The Las Vegas Senior Lifeline Program is a case management driven, support service program for low income seniors of all faiths and cultural traditions.   |
| 15 | <b>Project Name</b>  | Lutheran Social Services of Nevada   |
|    | <b>Target Area</b>   | CITY LIMITS  |
|    | <b>Goals Supported</b>   |  |
|    | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services   |
|    | <b>Funding</b>   | \$21,727   |
|    | <b>Description</b>   | Heart of the City Senior Meal Program - Provides free meals five days per week at two locations to seniors aged 60 and older. In addition to receiving meals, the clients served through this program avoid isolation and keep their independence by having the opportunity to socialize, make friends, and have access to other supportive services.                    |
|    | <b>Target Date</b>   | 6/30/2019  |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Heart of the City Senior Meal Program will provide free meals five days per week at two locations to approximately 73 seniors aged 60 and older. In addition to receiving meals, the clients served through this program avoid isolation and keep their independence by having the opportunity to socialize, make friends, and have access to other supportive services. |
|    | <b>Location Description</b>  |  |

|    |  |   |
|----|--|---|
|    | <b>Planned Activities</b>  | Heart of the City Senior Meal Program - Provides free meals five days per week at two locations to seniors aged 60 and older. In addition to receiving meals, the clients served through this program avoid isolation and keep their independence by having the opportunity to socialize, make friends, and have access to other supportive services. |
| 16 | <b>Project Name</b>  | Nevada Partnership for Homeless Youth   |
|    | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Educational Enrichment  |
|    | <b>Funding</b>   | \$40,717  |
|    | <b>Description</b>   | Safe Place: Youth Outreach & Intervention Program - An outreach, education, and referral program that provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety.   |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Safe Place Youth Outreach & Intervention Program will provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety. This will serve approximately 54 individuals.   |
|    | <b>Location Description</b>  |   |
| 17 | <b>Planned Activities</b>  | Safe Place: Youth Outreach & Intervention Program - An outreach, education, and referral program that provides easily accessible crisis intervention services to abused, neglected, abandoned, and other children and teens in need of immediate help and safety.   |
|    | <b>Project Name</b>  | St. Jude's Ranch for Children   |
|    | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services  |
|    | <b>Funding</b>   | \$7,250   |
|    | <b>Description</b>   | 'Therapeutic Residential Foster Care - provides shelter, emergency services and therapy to foster children who are removed from their homes in Las Vegas.   |
|    | <b>Target Date</b>   | 6/30/2019   |

|           |  |   |
|-----------|--|---|
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Therapeutic Residential Foster Care will provide shelter, emergency services and therapy to approximately 10 foster children who are removed from their homes in Las Vegas.   |
|           | <b>Location Description</b>  |   |
|           | <b>Planned Activities</b>  | 'Therapeutic Residential Foster Care - provides shelter, emergency services and therapy to foster children who are removed from their homes in Las Vegas.   |
| <b>18</b> | <b>Project Name</b>  | Foster Kinship  |
|           | <b>Target Area</b>   | CITY LIMITS   |
|           | <b>Goals Supported</b>   |   |
|           | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services  |
|           | <b>Funding</b>   | \$24,200  |
|           | <b>Description</b>   | Kinship Navigator Program - services include the kinship resource center, telephone helpline, resource locator tool, application assistance, case management, emergency resources, financial support, support groups, parenting classes, and family events.   |
|           | <b>Target Date</b>   | 6/30/2019   |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Kinship Navigator Program will provide services including access to the kinship resource center, telephone helpline, resource locator tool, application assistance, case management, emergency resources, financial support, support groups, parenting classes, and family events. It will serve approximately 220 clients. |
|           | <b>Location Description</b>  |   |
| <b>19</b> | <b>Planned Activities</b>  | Kinship Navigator Program - services include the kinship resource center, telephone helpline, resource locator tool, application assistance, case management, emergency resources, financial support, support groups, parenting classes, and family events.   |
|           | <b>Project Name</b>  | Clark County Law Foundation   |
|           | <b>Target Area</b>   | CITY LIMITS   |
|           | <b>Goals Supported</b>   |   |
|           | <b>Needs Addressed</b>   |   |
|           | <b>Funding</b>   | \$18,000  |

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|----|--|---|
|    | <b>Description</b>   | Teen Court - TRIAL BY PEERS - Allows first time juvenile offenders charged with misdemeanors to be tried, defended, and sentenced by their peers and the only participating adult in the proceedings is the judge. Based on principles of restorative justice, TBP teaches youth about accountability, community involvement, and our judicial process.   |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Teen Court - TRIAL BY PEERS will serve first time juvenile offenders charged with misdemeanors to be tried, defended, and sentenced by their peers and the only participating adult in the proceedings is the judge. Based on principles of restorative justice, TBP teaches youth about accountability, community involvement, and our judicial process.   |
|    | <b>Location Description</b>  |   |
|    | <b>Planned Activities</b>  | Teen Court - TRIAL BY PEERS - Allows first time juvenile offenders charged with misdemeanors to be tried, defended, and sentenced by their peers and the only participating adult in the proceedings is the judge. Based on principles of restorative justice, TBP teaches youth about accountability, community involvement, and our judicial process. Services will be provided to approximately 148 teens. |
| 20 | <b>Project Name</b>  | St. Jude's Ranch  |
|    | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Educational Enrichment  |
|    | <b>Funding</b>   | \$16,500  |
|    | <b>Description</b>   | Therapeutic Residential Foster Care - provides shelter, emergency services and therapy to foster children who are removed from their homes in Las Vegas.  |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> |   |
|    | <b>Location Description</b>  |   |
|    | <b>Planned Activities</b>  | Therapeutic Residential Foster Care - provides shelter, emergency services and therapy to foster children who are removed from their homes in Las Vegas.  |

|    |  |   |
|----|--|---|
| 21 | <b>Project Name</b>  | Clark County Public Education Foundation, DBA The Public Education Foundation   |
|    | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Educational Enrichment  |
|    | <b>Funding</b>   | \$24,067  |
|    | <b>Description</b>   | Family Learning for Academic Success and Economic Stability - Supports children's sustained educational outcomes by teaching parents how to use home literacy and numeracy strategies, positive parenting skills, and leadership, advocacy, and employability skills to create a stable, academically supportive home and an actively engaged parent-school relationship. |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will support 17 families.  |
|    | <b>Location Description</b>  |   |
| 22 | <b>Planned Activities</b>  | Family Learning for Academic Success and Economic Stability - Supports children's sustained educational outcomes by teaching parents how to use home literacy and numeracy strategies, positive parenting skills, and leadership, advocacy, and employability skills to create a stable, academically supportive home and an actively engaged parent-school relationship. |
|    | <b>Project Name</b>  | Community Counseling Center   |
|    | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services  |
|    | <b>Funding</b>   | \$33,500  |



|           |  |   |
|-----------|--|---|
|           | <b>Description</b>   | Adolescent Mental Health - promotes the healthy functioning of individuals, families, and communities through professional behavioral health services in a safe environment. Provides mental health and substance abuse counseling, psychiatry and medication management, case management, HIV supportive services, free rapid HIV testing and support/wellness groups.   |
|           | <b>Target Date</b>   | 6/30/2019   |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Adolescent Mental Health - promotes the healthy functioning of individuals, families, and communities through professional behavioral health services in a safe environment. Provides mental health and substance abuse counseling, psychiatry and medication management, case management, HIV supportive services, free rapid HIV testing and support/wellness groups. This program will serve approximately 12 individuals.                     |
|           | <b>Location Description</b>  |   |
|           | <b>Planned Activities</b>  | Adolescent Mental Health - promotes the healthy functioning of individuals, families, and communities through professional behavioral health services in a safe environment. Provides mental health and substance abuse counseling, psychiatry and medication management, case management, HIV supportive services, free rapid HIV testing and support/wellness groups.   |
| <b>23</b> | <b>Project Name</b>  | Grant A Gift Autism Foundation  |
|           | <b>Target Area</b>   | CITY LIMITS   |
|           | <b>Goals Supported</b>   |   |
|           | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services  |
|           | <b>Funding</b>   | \$69,250  |
|           | <b>Description</b>   | TeenWORKS Vocational Program - Vocational/Transition program serving individuals 13-22 years of age, on the autism spectrum, that are currently enrolled in middle/high school. Along with helping young adults gain vocational work skills in multiple settings, individuals in the program have the potential to gain the social and life skills required for a successful transition into paid working positions and other areas of adulthood. |
|           | <b>Target Date</b>   | 6/30/2019   |

|    |  |   |
|----|--|---|
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | TeenWORKS Vocational Program - Vocational/Transition program serving individuals 13-22 years of age, on the autism spectrum, that are currently enrolled in middle/high school. Along with helping young adults gain vocational work skills in multiple settings, individuals in the program have the potential to gain the social and life skills required for a successful transition into paid working positions and other areas of adulthood. This program will serve approximately 10 individuals. |
|    | <b>Location Description</b>  |   |
|    | <b>Planned Activities</b>  | TeenWORKS Vocational Program - Vocational/Transition program serving individuals 13-22 years of age, on the autism spectrum, that are currently enrolled in middle/high school. Along with helping young adults gain vocational work skills in multiple settings, individuals in the program have the potential to gain the social and life skills required for a successful transition into paid working positions and other areas of adulthood.   |
| 24 | <b>Project Name</b>  | Variety Early Learning Center   |
|    | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Educational Enrichment  |
|    | <b>Funding</b>   | \$13,500  |
|    | <b>Description</b>   | Early Education Program for At-Risk Children - The overarching goal of the program is to provide high-quality, affordable child care, and early childhood education, a foundation for future success, while parents seek employment, participate in job training, recover from a crisis or simply remain gainfully employed.  |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | Early Education Program for At-Risk Children - The overarching goal of the program is to provide high-quality, affordable child care, and early childhood education, a foundation for future success, while parents seek employment, participate in job training, recover from a crisis or simply remain gainfully employed. This program will provide services to approximately 7 clients.   |
|    | <b>Location Description</b>  |   |

|    |                           |  |
|----|---------------------------|--|
|    | <b>Planned Activities</b> | Early Education Program for At-Risk Children - The overarching goal of the program is to provide high-quality, affordable child care, and early childhood education, a foundation for future success, while parents seek employment, participate in job training, recover from a crisis or simply remain gainfully employed. |
| 25 | <b>Project Name</b>       | HESG - 2018/2019   |
|    | <b>Target Area</b>        | CITY LIMITS  |
|    | <b>Goals Supported</b>    |  |
|    | <b>Needs Addressed</b>    | Homelessness   |
|    | <b>Funding</b>            | \$425,597  |

|                           |   |
|---------------------------|---|
| <p><b>Description</b></p> | <p>Administration: \$31,919</p> <p>\$150,000- SALVATION ARMY - The goal of the Rapid Re-housing Program is to assist people who are homeless by helping them to obtain and maintain safe, affordable housing by linking them to the mainstream, community-based services they need.</p> <p>\$104,577 - THE SHADE TREE - Emergency Shelter - Security &amp; IT Upgrades - The Emergency Shelter program, provides safe and sanitary accommodations to homeless women, children and youth - between 25-40% of whom are victims of violence, including domestic violence, human trafficking, and rape.</p> <p>\$44,000 - SHANNON WEST HOMELESS YOUTH CENTER (SWHYC) - Assists homeless and at-risk youth become productive, self-sufficient members of the community. This is accomplished through multi-faceted services include emergency shelter, transitional housing, and independent living, in conjunction with intensive case management, and other interrelated services.</p> <p>\$116,888 - LUTHERAN SOCIAL SERVICES - Wrap-around Resources: Housing Opportunities to Motivate &amp; Empower (H.O.M.E.) - Provides comprehensive and wrap around services to to 30 households who have experienced a short-term hardship that prevented them from paying their rent and are at risk of eviction and homelessness.</p> <p>\$56,888 HELP OF SOUTHERN NEVADA - Emergency Resource Services - Emergency Resource Services - Provides life-changing services to homeless, at-risk, and low-income residents. The primary goal is to assist households with and without children recover from their immediate crisis and improve problem solving and crisis management skills to reduce future crises.</p> <p>\$15,000 - ST JUDE'S RANCH FOR CHILDREN - Crossings - Crossings - Crossings is a 15 unit transitional housing program located in Las Vegas, Nevada. Clients of the program are hard to serve transition age youth 18-25 years old. Individuals are referred to the Crossings through Clark County Social Services Coordinated Intake.</p> |
| <p><b>Target Date</b></p> | <p>6/30/2019</p>  |

|  |   |  |
|--|---|--|
|  | <p><b>Estimate the number and type of families that will benefit from the proposed activities</b></p> | <p>ESG will fund the following agencies for FY 2018/2019:</p> <p>HELP of Southern Nevada - Emergency Resource Services - 5 clients.</p> <p>Help of Southern Nevada - Shannon West Homeless Youth Center - 44 clients.</p> <p>Lutheran Social Services - H.O.M.E. - 15 clients.</p> <p>Salvation Army - Rapid Rehousing - 29 clients.</p> <p>Shade Tree - Emergency Shelter - 1600 clients.</p> <p>St Jude's Ranch for Children - Crossings - 14 clients.</p> |
|  | <p><b>Location Description</b></p>  |  |

|    |                           |   |
|----|---------------------------|---|
|    | <b>Planned Activities</b> | <p>Administration: \$31,919</p> <p>\$150,000- SALVATION ARMY - The goal of the Rapid Re-housing Program is to assist people who are homeless by helping them to obtain and maintain safe, affordable housing by linking them to the mainstream, community-based services they need.</p> <p>\$104,577 - THE SHADE TREE - Emergency Shelter - Security &amp; IT Upgrades - The Emergency Shelter program, provides safe and sanitary accommodations to homeless women, children and youth - between 25-40% of whom are victims of violence, including domestic violence, human trafficking, and rape.</p> <p>\$44,000 - SHANNON WEST HOMELESS YOUTH CENTER (SWHYC) - Assists homeless and at-risk youth become productive, self-sufficient members of the community. This is accomplished through multi-faceted services include emergency shelter, transitional housing, and independent living, in conjunction with intensive case management, and other interrelated services.</p> <p>\$116,888 - LUTHERAN SOCIAL SERVICES - Wrap-around Resources: Housing Opportunities to Motivate &amp; Empower (H.O.M.E.) - Provides comprehensive and wrap around services to to 30 households who have experienced a short-term hardship that prevented them from paying their rent and are at risk of eviction and homelessness.</p> <p>\$56,888 HELP OF SOUTHERN NEVADA - Emergency Resource Services - Emergency Resource Services - Provides life-changing services to homeless, at-risk, and low-income residents. The primary goal is to assist households with and without children recover from their immediate crisis and improve problem solving and crisis management skills to reduce future crises.</p> <p>\$15,000 - ST JUDE'S RANCH FOR CHILDREN - Crossings - Crossings - Crossings is a 15 unit transitional housing program located in Las Vegas, Nevada. Clients of the program are hard to serve transition age youth 18-25 years old. Individuals are referred to the Crossings through Clark County Social Services Coordinated Intake.</p> |
| 26 | <b>Project Name</b>       | Community Counseling Center   |
|    | <b>Target Area</b>        | CITY LIMITS   |
|    | <b>Goals Supported</b>    |   |
|    | <b>Needs Addressed</b>    | Special Needs and Low/Mod Income Public Services  |
|    | <b>Funding</b>            | \$60,000  |

|    |  |  |
|----|--|--|
|    | <b>Description</b>   | Case Management Program - Promotes the healthy functioning of individuals, families, and communities through and professional behavioral health services.  |
|    | <b>Target Date</b>   | 6/30/2019  |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will serve approximately 200 individuals and families affected by HIV/AIDS.   |
|    | <b>Location Description</b>  |  |
|    | <b>Planned Activities</b>  | Case Management Program - Promotes the healthy functioning of individuals, families, and communities through and professional behavioral health services.  |
|    |  |  |
| 27 | <b>Project Name</b>  | Community Counseling Center  |
|    | <b>Target Area</b>   | CITY LIMITS  |
|    | <b>Goals Supported</b>   |  |
|    | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services   |
|    | <b>Funding</b>   | \$40,000   |
|    | <b>Description</b>   | Community Health Program - Promotes the healthy functioning of individuals, families, and communities through affordable, sensitive, and professional behavioral health services in a safe environment. CCC will staff 1 FTE Counselor to conduct intake assessments, provide crisis intervention and support, and provide both group and individual therapy sessions to disadvantaged and at-risk individuals who are infected or affected by HIV/AIDS. |
|    | <b>Target Date</b>   | 6/30/2019  |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will serve approximately 17 individuals and families affected by HIV/AIDS.  |
|    | <b>Location Description</b>  |  |

|           |  |  |
|-----------|--|--|
|           | <b>Planned Activities</b>  | Community Health Program - Promotes the healthy functioning of individuals, families, and communities through affordable, sensitive, and professional behavioral health services in a safe environment. CCC will staff 1 FTE Counselor to conduct intake assessments, provide crisis intervention and support, and provide both group and individual therapy sessions to disadvantaged and at-risk individuals who are infected or affected by HIV/AIDS. |
| <b>28</b> | <b>Project Name</b>  | The Gay and Lesbian Center   |
|           | <b>Target Area</b>   | CITY LIMITS  |
|           | <b>Goals Supported</b>   |  |
|           | <b>Needs Addressed</b>   |  |
|           | <b>Funding</b>   | \$60,000   |
|           | <b>Description</b>   | HOPWA Support Services - Provide referrals, assessments, groups and case coordination for secondary prevention/prevention for people living with HIV.  |
|           | <b>Target Date</b>   | 6/30/2019  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will provide services to approximately 50 individuals and families affected by HIV/AIDS.  |
|           | <b>Location Description</b>  |  |
|           | <b>Planned Activities</b>  | HOPWA Support Services - Provide referrals, assessments, groups and case coordination for secondary prevention/prevention for people living with HIV.  |
| <b>29</b> | <b>Project Name</b>  | Women's Development Center   |
|           | <b>Target Area</b>   | CITY LIMITS  |
|           | <b>Goals Supported</b>   |  |
|           | <b>Needs Addressed</b>   |  |
|           | <b>Funding</b>   | \$200,000  |



|    |  |   |
|----|--|---|
|    | <b>Description</b>   | HOPWA Housing Opportunities - Provides affordable housing to low-income people in the local HIV Care Continuum. Helps to prevent homelessness through housing counseling efforts. In addition to stable affordable housing, WDC provides case management services to residents, which helps ensure they receive needed services such as benefits, food assistance, medical and employment readiness services. |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will provide housing to approximately 10 individuals affected by HIV/AIDS.   |
|    | <b>Location Description</b>  |   |
|    | <b>Planned Activities</b>  | HOPWA Housing Opportunities - Provides affordable housing to low-income people in the local HIV Care Continuum. Helps to prevent homelessness through housing counseling efforts. In addition to stable affordable housing, WDC provides case management services to residents, which helps ensure they receive needed services such as benefits, food assistance, medical and employment readiness services. |
| 30 | <b>Project Name</b>  | HELP of Southern Nevada   |
|    | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services  |
|    | <b>Funding</b>   | \$387,794   |
|    | <b>Description</b>   | No Place Like Home - The program goal is to help improve health outcomes for People Living With HIV/AIDS (PLWHA) by providing safe, sanitary, and habitable housing, that allows the participant to remain and/or engage in medical care and other needed supportive services.  |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will provide housing to approximately 30 individuals affected by HIV/AIDS.   |
|    | <b>Location Description</b>  |   |

|    |  |  |
|----|--|--|
|    | <b>Planned Activities</b>  | No Place Like Home - The program goal is to help improve health outcomes for People Living With HIV/AIDS (PLWHA) by providing safe, sanitary, and habitable housing, that allows the participant to remain and/or engage in medical care and other needed supportive services.                 |
| 31 | <b>Project Name</b>  | Aid for AIDS Nevada  |
|    | <b>Target Area</b>   | CITY LIMITS  |
|    | <b>Goals Supported</b>   |  |
|    | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services   |
|    | <b>Funding</b>   | \$400,000  |
|    | <b>Description</b>   | AFAN Housing Project - Provides short and long-term housing assistance, emergency financial assistance, supportive services, mental health services  |
|    | <b>Target Date</b>   | 6/30/2019  |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will providing housing and services to approximately 296 individuals and families affected by HIV/AIDS.   |
|    | <b>Location Description</b>  |  |
| 32 | <b>Planned Activities</b>  | AFAN Housing Project - Provides short and long-term housing assistance, emergency financial assistance, supportive services, mental health services  |
|    | <b>Project Name</b>  | Golden Rainbow - Living With AIDS Housing Program  |
|    | <b>Target Area</b>   | CITY LIMITS  |
|    | <b>Goals Supported</b>   |  |
|    | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services   |
|    | <b>Funding</b>   | \$100,000  |
|    | <b>Description</b>   | Living With AIDS Housing Program - Provides financial assistance in the form of one-time payments of rent to prevent eviction due to their medical condition. Additionally the program provides clients with permanent housing placement assistance, housing operations, and support services. |
|    | <b>Target Date</b>   | 6/30/2019  |

|    |  |   |
|----|--|---|
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will provide housing assistance to approximately 90 individuals affected by HIV/AIDS.  |
|    | <b>Location Description</b>  |   |
|    | <b>Planned Activities</b>  | Living With AIDS Housing Program - Provides financial assistance in the form of one-time payments of rent to prevent eviction due to their medical condition. Additionally the program provides clients with permanent housing placement assistance, housing operations, and support services.  |
| 33 | <b>Project Name</b>  | Golden Rainbow - Support Services   |
|    | <b>Target Area</b>   | CITY LIMITS   |
|    | <b>Goals Supported</b>   |   |
|    | <b>Needs Addressed</b>   | Special Needs and Low/Mod Income Public Services  |
|    | <b>Funding</b>   | \$50,000  |
|    | <b>Description</b>   | Living With AIDS Support Services - Provides financial assistance in the form of checks to assist clients with public transportation to get to job interviews, covers fees for mandatory background checks, Sheriff, health and TAM cards, legal records retrieval and continuing education and extension courses. Also the program helps pay for necessary work uniforms, specialty work shoes, basic tools and job-specific supplies. |
|    | <b>Target Date</b>   | 6/30/2019   |
|    | <b>Estimate the number and type of families that will benefit from the proposed activities</b> | This program will provide services to approximately 275 individuals and families affected by HIV/AIDS.  |
|    | <b>Location Description</b>  |   |
|    | <b>Planned Activities</b>  | Living With AIDS Support Services - Provides financial assistance in the form of checks to assist clients with public transportation to get to job interviews, covers fees for mandatory background checks, Sheriff, health and TAM cards, legal records retrieval and continuing education and extension courses. Also the program helps pay for necessary work uniforms, specialty work shoes, basic tools and job-specific supplies. |
|    | <b>Project Name</b>  | Future CDBG Projects/Courtyard Homeless Resource Center 2018/2019   |

|    |   |  |
|----|---|--|
| 34 | Target Area   |  |
|    | Goals Supported   |  |
|    | Needs Addressed   |  |
|    | Funding   | \$2,949,609                                  |
|    | Description   |  |
|    | Target Date   |  |
|    | Estimate the number and type of families that will benefit from the proposed activities |  |
|    | Location Description  |  |
|    | Planned Activities  |  |
| 35 | Project Name  | HOPWA Administration 2018/2019               |
|    | Target Area   |  |
|    | Goals Supported   |  |
|    | Needs Addressed   |  |
|    | Funding   | \$45,489                                     |
|    | Description   | For the Administration of the HOPWA program. |
|    | Target Date   | 6/30/2019                                    |
|    | Estimate the number and type of families that will benefit from the proposed activities |  |
|    | Location Description  |  |
|    | Planned Activities  |  |
| 36 | Project Name  | HOME Program Administration 2018/2019        |
|    | Target Area   |  |
|    | Goals Supported   |  |
|    | Needs Addressed   |  |
|    | Funding   | \$217,497                                    |

|           |  |  |
|-----------|--|--|
|           | <b>Description</b>   | To administer the HOME Program               |
|           | <b>Target Date</b>   | 6/30/2019                                    |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> |  |
|           | <b>Location Description</b>  |  |
|           | <b>Planned Activities</b>  |  |
| <b>37</b> | <b>Project Name</b>  | Future Affordable Housing Projects 2018/2019 |
|           | <b>Target Area</b>   |  |
|           | <b>Goals Supported</b>   |  |
|           | <b>Needs Addressed</b>   |  |
|           | <b>Funding</b>   | \$1,957,480                                  |
|           | <b>Description</b>   |  |
|           | <b>Target Date</b>   |  |
|           | <b>Estimate the number and type of families that will benefit from the proposed activities</b> |  |
|           | <b>Location Description</b>  |  |
|           | <b>Planned Activities</b>  |  |

## **AP-50 Geographic Distribution – 91.220(f)**

### **Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed**

City of Las Vegas funded projects are primarily located in traditional low income census tracts and areas that document a higher percentage of low and moderate income citizens; however, certain projects are available throughout the City. New construction HOME projects are located in areas with diverse population and have vacant land or the ability to be converted to the proper zoning and use. The city supports the rehabilitation of existing substandard affordable housing in areas of minority concentration. HOPWA funds are used county wide while ESG funds will support the Corridor of HOPE.

### **Geographic Distribution**

| Target Area | Percentage of Funds |
|-------------|---------------------|
| CITY LIMITS | 90                  |

**Table 7 - Geographic Distribution**

### **Rationale for the priorities for allocating investments geographically**

The City of Las Vegas will purpose CDBG and ESG funds for homelessness prevention and housing services, youth enrichment, and special needs services. A greater emphasis will be on Historic West Las Vegas, the Corridor of HOPE, and the Meadows. However, homeless citizens' city-wide will have the opportunity to receive assistance and services.

The City will use HOPWA funds to target the Paradise EMSA as the city is the entitlement agency for those funds in Southern Nevada.

The City remains committed to applying for Neighborhood Revitalization Strategy Areas as mentioned in the Consolidated Plan

### **Discussion**

The city of Las Vegas' geographic priorities were established based upon the analysis of the current community needs, the characteristics of the overall market, the ability of low income households to afford, locate, and maintain housing and the availability of resources to address the identified needs. The City will continue to rely on low income census tracts and block groups in addition to other data supplied by HUD and city data to determine the areas of greatest need. Currently, funds are allocated citywide providing low income residents the opportunity to apply for much needed services.

## Affordable Housing

### AP-55 Affordable Housing – 91.220(g)

#### Introduction

The City of Las Vegas will utilize CDBG, ESG, HOME and LIHTF funds to increase and sustain the amount of affordable housing units, as well as help low income residents maintain their housing. The City monitors recipients of rental housing and inspections are conducted to ensure units meet Housing Quality Standards (HQS). The City's affirmative marketing policies and procedures mirror HUD's HOME affirmative marketing requirements and the City monitors funding recipient affirmative marketing activities.

The City proactively encourages Section 3 business/contractors, as well as minority women-owned businesses (MBE/WBE), to participate in City contracting activities. The City maintains a database of Section 3 contractors, MBE and WBE who have expressed an interest in contracting with the City.

| One Year Goals for the Number of Households to be Supported |       |
|---|-------|
| Homeless  | 1,765 |
| Non-Homeless  | 2,002 |
| Special-Needs   | 986   |
| Total   | 4,753 |

Table 8 - One Year Goals for Affordable Housing by Support Requirement

| One Year Goals for the Number of Households Supported Through |       |
|---|-------|
| Rental Assistance   | 2,988 |
| The Production of New Units                                   | 60    |
| Rehab of Existing Units                                       | 0     |
| Acquisition of Existing Units                                 | 0     |
| Total   | 3,048 |

Table 9 - One Year Goals for Affordable Housing by Support Type

#### Discussion

The City works diligently to maintain our affordable housing stock by assisting low-income residents with home rehabilitation programs. The City has been recently awarded funding for the Lead Based Program that provides additional assistance to homeowners who lack the financial resources to maintain their homes and families safe from lead based hazards.

The City of Las Vegas, Office of Community Services posted an amendment for public comments to the section in the FY2015-FY2019 Consolidated Plan for the City of Las Vegas entitled FY 2015 Action Plan to specifically include the section – City of Las Vegas HOME Investment Partnership (HOME). The purpose

of the amendment was to: a) report that the City of Las Vegas will determine 95 percent of the median area purchase prices for single family housing annually following the guidelines set forth by HUD section 92.5a(a)(2)(iii).

The 2015 Action Plan amendment currently reads as follows:

The City of Las Vegas determines 95 percent of the median area purchase price for single family housing annually. A Market Analysis was conducted during the period of December 1, 2016 to December 31, 2016 with a total of 753 total units. This analysis included the following information for each home:

- a) Parcel Number
- b) Address
- c) Sale Price
- d) ACT close date
- e) Year built
- f) Type of property

Based on the current Market Analysis, the Median Purchase Price for the HOME Program is \$216,553.



## **AP-60 Public Housing – 91.220(h)**

### **Introduction**

The Southern Nevada Regional Housing Authority (SNRHA) continues to utilize its Capital Fund Program (CFP) for the required capital improvements. The SNRHA CFP Funds is one of the financing tools to fund comprehensive modernization and new construction under the Rental Assistance Demonstration (RAD) Program and Mixed Finance Program.

### **Actions planned during the next year to address the needs to public housing**

The SNRHA anticipates redeveloping the senior units (100 total units) in Espinoza Terrace (AMP 404) when financing closes in approximately July 2018; this will be the first housing development in its RAD portfolio. In preparation of this self-development project, they submitted a 9% Tax Credit Application in May 2017. In addition, they received a HOME Funds allocation for \$1MIL from Clark County and \$750K from City of Henderson. The SNRHA estimates construction will be completed in September 2019.

Another SNRHA redevelopment project is underway for Vera Johnson Manor A (AMP 406) and construction of 76 units is expected to be completed July 2018. A combination of Mixed Financing, a 9% Tax Credit and a redevelopment allocation supports the progress of the project.

The proposed Wardelle Street townhomes will serve as a stimulus for other developments in the vicinity, promote a more vibrant neighborhood environment, and help meet the need for affordable housing in the City of Las Vegas. Moreover, it will complement the City's proposed plan for an early childhood educational facility and the County's new East Las Vegas Branch public library which is currently under construction on the adjacent parcel. The City of Las Vegas' proposed Early Childhood Education Center is expected to be constructed on the nearly 1.5 acres fronting Bonanza Road or Harris Street. The proposed unit mix will be twenty 1-bedroom units, forty 2-bedroom units and twenty 3-bedroom units which includes 25 public housing at <30% AMI, 27 project based vouchers (12 at <30% & 15 at <50% AMI), 24 tax credits (14 at <50% & 10 at <60% AMI) and 4 unrestrictive apartments targeted to low-income families continuing on their path to self-sufficiency. SNRHA will self-develop this project. The project was selected by the Clark County Community Development Advisory Committee (CDAC) to receive \$1 mil in HOME Funds from Clark County in March 2018. SNRHA will apply for \$1.5 mil in HOME Funds from the City of Las Vegas in May 2018. The 9% Low Income Housing Tax Credit Application is due May 2018.

SNRHA also owns several other acres of vacant land across the Las Vegas Valley; some are good candidates for new mixed-income and replacement housing. A number of parcels are also the sites of former public housing that has been demolished. SNRHA continues to evaluate best and final use for these assets including redevelopment and/or sale and/or lease of some of these vacant properties in order to bolster finances of the agency. SNRHA is also considering the sale or lease of approximately 1

acre of vacant land at the corner of Bonanza and Honolulu Street for future commercial use.

**Actions to encourage public housing residents to become more involved in management and participate in homeownership**

As of March 13, 2018, the Family Self-Sufficiency (FSS) program has 402 voluntary slots and 118 HCV mandatory slots.

The Authority continues to develop partnerships with local service providers, training resources and educational institutions with the goal of making self-sufficiency available to all residents and participants. Year to date, we have established partnerships with a total of 89 community service providers. Commitments with these organizations are established either verbally or through MOU's.

The Authority has two homeownership programs under the Housing Choice Voucher and Public Housing Programs; each program continues to assist low-income families reach the dream of owning a home of their own.

SNRHA expects to expand its Community Partners program with public, private, and faith-based agencies.

SNRHA will enter into Memorandum of Understanding offering public housing units and/or turnover vouchers, as permitted, with recognized homeless shelter providers who provide supportive services for the homeless in efforts to eliminate homelessness in the Southern Nevada Region.

SNRHA also seeks other grants that may promote self-sufficiency or assist seniors to age in place.

**If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance**

The Southern Nevada Regional Housing Authority is not designated as troubled by HUD.

**Discussion**

The SNRHA undertook much of its pre-emptive work in 2013 to achieve its overarching goal of property redevelopment, new construction, increased marketability of Authority-owned units, and encouragement of public housing residents to become more involved in management and home ownership; for which the outcomes are now being realized or will be in the near future. For instance, in December 2013, the SNRHA submitted a RAD application for Vera Johnson Manor B (AMP 314) anticipating a Conditional Housing Assistance Payment (CHAP) agreement issuance by January 2014. However, the CHAP was received April 2015. In an effort to preserve the HOME Funds and Tax Credit Allocations, the SNRHA proceeded with a Mixed Finance Proposal as an Interim Plan for closing mid-April, 2015. Construction was completed May 2016 with a RAD conversion November 2016. The SNRHA

is partnering with Nevada HAND for this project.

In 2014, under RAD, the SNRHA converted Landsman Gardens, a 100-unit family public housing development in the Valley View neighborhood of Henderson, Nevada to Project Based Section 8. Landsman Gardens is the first FHA-financed project in the nation to close under the Rental Assistance Demonstration (RAD) program. Construction was completed December 2014 with 100% lease-up March 2015.

The SNRHA in March 2015 submitted a RAD application for Biegger Estates (AMP 406) and received a CHAP agreement in July 2015. The SNRHA submitted in May 2015 a 9% Tax Credit Application for the Rehabilitation of all 119 units at this site and received an allocation in July 2015. The project closed in May 2016. Construction has been completed and units 100% leased in June 2017. The SNRHA will self-develop this project.

Additionally, in March 2015 the SNRHA submitted a RAD application for Rose Gardens and received a CHAP agreement in July 2015.

Additionally, in FY2016, the SNRHA submit a Bond/4% Tax Credit Application for the Re-development of all 120 units (on-site or off-site). The project has received HOME Funds allocation in the amount of \$1MIL from Clark County and \$500K from City of North Las Vegas. Financing closed in October 2017. Construction began in October 2017 with a scheduled completion of December 2018. The SNRHA is partnering with Nevada HAND for this project.

## **AP-65 Homeless and Other Special Needs Activities – 91.220(i)**

### **Introduction**

The City of Las Vegas will continue to participate in Regional Homeless Coordination efforts to reduce homelessness and address the needs of homeless individuals and families. The City prioritizes assistance for homeless services such as prevention, rapid rehousing and permanent supportive housing, and will award CDBG and ESG funds accordingly. The City will continue to engage with the Southern Nevada CoC various working groups.

### **Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including**

#### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

The City shares the vision with many other jurisdictions to reduce homelessness. During the next year, the City will continue its efforts to house homeless individuals through continued community collaborations and partnerships. Partnerships include the Las Vegas Metropolitan Police Department (LVMPD) and local nonprofit organizations such as HELP of Southern Nevada, U.S. Vets, and Salvation Army, just to name a few. The LVMPD dedicated two officers to create a team that focuses on homeless outreach, prevention, and engagement. This team will provide intensive outreach in the city's downtown area and connect any encounters immediately to housing and services. In addition, the City will continue to fund Caridad, a nonprofit organization that focuses on proactive outreach through volunteer services which include enlisting the assistance of previously homeless individuals.

#### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The City funds the main shelters located in the Corridor of HOPE. It also works closely with the Southern Nevada CoC and other inter local entitlements to address this cross cutting issue that affects our valley. It is the City's intention to redevelop supportive housing as part of the Consolidated Plan goals. ESG funds for the 2018-2019 period will support agencies such as Catholic Charities 'Homeless To Home' rental assistance program; HELP of Southern Nevada's 'Shannon West Homeless Youth Center' for Emergency Shelter solutions; Salvation Army's 'Rapid Rehousing' for assisting homeless citizens obtain and maintain safe, affordable housing by linking them to mainstream, community based services; Shade Tree's 'Emergency Shelter' program that provides emergency shelter to women, children, and youth and transition them into self-sufficiency, just to name a few.

#### **Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals**

**and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

The City of Las Vegas is an active member in the Southern Nevada Homeless CoC Board (SNH CoC) and is involved in the regional strategic planning effort to reduce chronic homelessness. The SNH CoC Board has adopted the HELP HOPE HOME Plan that provides guidance for regional planning efforts and reports progress toward regionally established goals. The plan defines core strategies and details an implementation schedule to reduce homelessness. Those strategies and their objectives, along with the activities that support them, form our local agenda to reduce homelessness in Southern Nevada. The CDRB recommendations and ultimate funding to those agencies' values and services align with CoC strategies, City Council Priorities, and HUD objectives. Along with the agencies previously mentioned, the City partners with agencies such as St. Jude's Ranch for Children 'New Crossings Homeless Youth Families' that provides transitional housing to unaccompanied youth ages 18-25; Lutheran Socials Services of Nevada 'Housing Opportunities to Motivate & Empower' that provides comprehensive and wrap around services to households who have experienced short term hardship that prevented them from paying their rental and are at risk of eviction and homelessness; HELP of Southern Nevada 'Emergency Resources Center', a comprehensive service agent that prevents homelessness, serves the homeless and at-risk homeless, as well as rental assistance and permanent supportive housing.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs.**

The City works in conjunction with the multijurisdictional Continuum of Care team to implement a strategic, targeted, comprehensive response to the challenges of those with Mental Health service needs in our community. The team includes government agencies, housing authority, Workforce Connections, law enforcement, Faith-based organizations, business owners, social service providers, mental health agencies, hospitals, fire and rescue and homeless advocates. These challenges include housing, access to mental health services, medication care and stability, appropriate housing, co-occurring substance abuse and PTSD, access to treatment.

The responses are identified for the homeless in courts, jails and prison re-entry, the community, schools and hospitals.

The Courtyard was established as a safe environment for homeless individuals to access services

through referral and case management for connection to treatment, mental health services.

## **Discussion**

The City of Las Vegas is keenly aware of the complexity of homelessness, at-risk homeless, and the limited access to services they and very low, low, and moderate income families may encounter. Hence, with the overarching mission to reduce homelessness, it is imperative that self-sufficiency, vocational training, educational development, nutritional needs, senior advocacy, and the ill are connected to community resources that stabilize their conditions. Several of the agencies the City has and will continue to partner with provide intensive case management, independent living skills, job search assistance, development of a responsibility plan for families that helps homeless families with children return to sustainable housing, financial management, job placement, utilities assistance, and much more. All of these special services feed into the mission of reducing homelessness and promoting self-sufficiency.

**AP-70 HOPWA Goals– 91.220 (I)(3)**

| One year goals for the number of households to be provided housing through the use of HOPWA for:             |     |
|--|-----|
| Short-term rent, mortgage, and utility assistance to prevent homelessness of the individual or family        | 90  |
| Tenant-based rental assistance   | 296 |
| Units provided in permanent housing facilities developed, leased, or operated with HOPWA funds               | 40  |
| Units provided in transitional short-term housing facilities developed, leased, or operated with HOPWA funds | 0   |
| Total  | 426 |

## **AP-75 Barriers to affordable housing – 91.220(j)**

### **Introduction:**

The City of Las Vegas's housing programs seek to increase affordable housing opportunities for low income households. This is done in part by providing gap financing to create affordable rental housing and decreasing energy costs for low-income households through weatherization and energy conservation improvements. Additionally, the City provides ESG and CDBG funds for programs to assist low-income households with rent and homeowner rehabilitation services. The HOPWA program provides TBRA and other rental and utility assistance for people with HIV/AIDS.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

See attachment for measures used to assist in maintain and developing affordable housing as required by NRS 278.235

**Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment**

See attachment for measures used to assist in maintain and developing affordable housing as required by NRS 278.235

### **Discussion:**

The City is a key stakeholder of the Ten-Year Regional Plan, HELP HOPE HOME to reduce homelessness in Clark County, which documents the commitment to ending homelessness in Clark County by 2020 and outlines strategies that support that goal. The Ten-Year Plan considers a variety of strategies targeted to access and retention of housing for homeless individuals and families; increasing use of existing private and nonprofit units as well as new construction for permanent supportive housing; and emphasizes preventing discharge into homelessness as people move from hospitalization and incarceration.



## **AP-85 Other Actions – 91.220(k)**

### **Introduction:**

This section outlines the City's planned actions to foster and maintain affordable housing; evaluate and reduce lead-based paint hazards; reduce the number of poverty-level families; develop institutional structure; and enhance coordination.

### **Actions planned to address obstacles to meeting underserved needs**

Southern Nevada will continue its regional approach to reduce homelessness through HELP HOPE HOME. The SNH CoC Board is responsible for implementation and evaluation of the HELP HOPE HOME plan to reduce homelessness. In addition, the City of Las Vegas also has its own Homelessness Advisory Committee whose mission is to connect street homeless in the urban core to housing and services that improves safety, health and wellness.

The City has selected a mixture of solutions to address the obstacles to meeting underserved needs and is preparing for the construction of The Courtyard that will coordinate supportive services to fill many major service gaps, offer homeless services on site every day of the year, ensure service provision for client outreach and meeting basic needs at least twelve hours a day Monday through Friday and between four and 12 hours a day on Saturday and Sunday, increase access to housing by providing housing search and coordination services, be a 'Safe Zone' for four individuals experiencing homelessness at a low barrier to entry level that doesn't have service participation requirements or preconditions to entry. The City will continue its partnership with its community partners to provide Pop-Up Services program for Ticket to Home, medical/mental health, benefits assistance, housing assistance, document retrieval, and employment assistance services. The Pop-Up Services assisted 1,290 unduplicated clients and fulfilled 4,417 requests for services. Furthermore, the City will continue its Homeless Outreach program, The MORE Project, in partnership with Las Vegas Metropolitan Police Department, City of Las Vegas Marshal, Case Management and Outreach workers, and formerly homeless navigators from Teen Challenge. The MORE Project removed 140 people from homelessness, made 3,883 contacts, removed 1,299 encampments, made 18 arrests, and issued 52 citations.

### **Actions planned to foster and maintain affordable housing**

As previously mentioned, the SNRHA, jointly with the City of Las Vegas, are evaluating future housing on three vacant lots located in the general area of Bonanza and 28th Street [former public housing Ernie Cragin Terrace (ECT) Sites NV209, NV210 & NV213]) and marketability of in this area of the city. Likewise is being considered for one of three ECT vacant parcels located at 28th Street & Bonanza and Library District vacant parcel located at 28th and Sunrise. Following the ECT Master Plan, the SNRHA is preparing a May 2018 submission for a 9% Low Income Housing Tax Credits Application and a Mixed-Finance Proposal to HUD and the NV Housing Division to develop one of the vacant lots. Within the proposal also is financing for new construction of Wardell Street Townhouses, approximately 80 family

units project and a multi-purpose office for the Community Center, Management, and Maintenance.

Also, the City has contracted with Silver State Fair Housing Council (SSFHC) to assist with fair housing education and outreach to housing providers and the community as a whole. The organization has been in the State of Nevada and will assist the City with providing additional resources for residents to obtain guidance on fair housing rights. Silver State Fair Housing Council conducts a training especially for social service providers entitled, Fair Housing-What Every Social Service Employee Needs to Know since social service and community groups often work individually with clients who may encounter social problems such as inadequate housing, an illness or a disability.

### **Actions planned to reduce lead-based paint hazards**

**The City was awarded \$1,649,710 UNLV the subgrantee was budgeted \$510,259.57**

The Las Vegas Lead Hazard Control and Health Homes Program (LVLCHHP) is a collaborative effort between the City of Las Vegas and sub-grantee, the University of Nevada, Las Vegas, Department of Environmental and Occupational Health (DEOH). The program will target four key zip codes (89101, 89106, 89107, 89108) in Las Vegas that are known to contain the oldest housing stock and the highest likelihood of lead-based paint hazards, as well as those that contain units that are home to high risk populations, including young children, racial/ethnic minorities, and low income/underserved persons. Over a 36-month production period, the LVLCHHP will: (1) evaluate units for lead-based paint hazards; (2) implement lead hazard control activities; (3) evaluate units for additional healthy homes hazards and conduct health homes hazard control activities and (4) provide skills training and economic opportunities for community members and provide community education and outreach. The targeted communities are McWilliams, Meadows and Hewetson neighborhoods.

### **Actions planned to reduce the number of poverty-level families**

The City supports other governmental, private, and non-profit agencies involved in providing services to low and moderate income residents and coordinates efforts with these groups where possible to allow for more efficient delivery of services. The City will continue to implement its strategy to help impoverished families achieve economic independence and self-sufficiency. One of these methods is through Reinvent Schools which aims to increase academic performance, reduce chronic absenteeism, and increase literacy rates which helps to combat the cycle of poverty by increasing children's chances of becoming adults who are better prepared for the changing workforce and better prepared to provide for their own families as outlined in the Consolidated Plan. Another program aligned with reducing the number of poverty-level families is a recommended Community Development Recommending Board (CDRB) CDBG grantee, Variety Early Learning Center. Variety Early Learning Center provides as its overarching goal that of providing high-quality, affordable child care, early childhood education and a foundation for future success while their parents seek employment, participate in job training, and recovery from a crisis or to simply remain gainfully employed. Grant a Gift Autism Foundation's program

'TeenWORKS Vocational Program' provides working on occupational and readiness knowledge skills serving children and youth. CDRB also recommended CDBG funding to Clark County Public Education Foundation that promotes Family Learning for Academic Success and Economic Stability. Each of these programs serve low-to moderate income families and address aspects of self-sufficiency through their programs.

### **Actions planned to develop institutional structure**

The City of Las Vegas works with a wide range of public and community social service agencies to meet and address the various needs of the community in the upcoming 2018-2019 program period. For instance, the City will continue to facilitate Technical Assistance workshops, providers trainings, CDBG training, non-profit symposiums, and Silver State for Housing training. Moreover, the City will use CDBG funds to provide funding to agencies that service low and moderate income residents with various different needs in the community. The City will also continue its active participation in the Consortium and Southern Nevada CoC meetings.

### **Actions planned to enhance coordination between public and private housing and social service agencies**

The City is an active member of the Continuum of Care (CoC) Board whose primary responsibility is to manage the overall planning effort for the entire CoC on homeless. It includes representatives from both public and private agencies and ensures compliance with HUD guidelines. ESG program information is regularly discussed as a standing agenda item and has several major stakeholder groups including the school district, police department, community stakeholders, businesses, and service providers. In addition, the City dedicates staffs time to participate in various CoC working group meetings as well as for CoC recipient monitoring throughout the year.

The City works with Southern Nevada Regional Housing Authority (SNRHA) throughout the year, acting on new issues as they arise and working to support activities and housing opportunities for public housing and Section 8 residents. Coordination with nonprofit service providers and among governments takes place consistently through other meetings held in the community including the Emergency Food and Shelter Program (EFSP) Local Board and the State of Nevada Housing Advisory Committee.

The City has created its own Homeless Advisory Committee to bring together local social service agencies, business providers, and local governments to add an additional layer of collaboration and strengthen the efforts and initiatives planned to address homelessness and **stakeholders'** concerns.

### **Discussion:**

The City of Las Vegas is dedicated to allocating all grants funding in a manner that is socially responsible and efficient. Recently, the Office of Community Services has extended its grant cycle from one year to two years to allow for continued, uninterrupted support; existing grantees will be re-evaluated at the

end of year one to determine if additional funding will be awarded which eliminates the need for a second round of competitive funding and creates a more efficient funding process; agencies can allocate more time and resources to continually improving the service delivery rather than starting and stopping each year; allows agencies to use the more stable funding pattern to better plan for multi-year efforts.

## Program Specific Requirements

### AP-90 Program Specific Requirements – 91.220(l)(1,2,4)

#### Introduction:

#### Community Development Block Grant Program (CDBG)

##### Reference 24 CFR 91.220(l)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

|  |           |
|--|-----------|
| 1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed  | 0         |
| 2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan. | 1,235,000 |
| 3. The amount of surplus funds from urban renewal settlements  | 0         |
| 4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan   | 0         |
| 5. The amount of income from float-funded activities   | 0         |
| <b>Total Program Income:</b>   | <b>0</b>  |

#### Other CDBG Requirements

|   |       |
|---|-------|
| 1. The amount of urgent need activities   | 0     |
| 2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low and moderate income. Overall Benefit - A consecutive period of one, two or three years may be used to determine that a minimum overall benefit of 70% of CDBG funds is used to benefit persons of low and moderate income. Specify the years covered that include this Annual Action Plan. | 0.00% |

## **HOME Investment Partnership Program (HOME)**

### **Reference 24 CFR 91.220(l)(2)**

1. A description of other forms of investment being used beyond those identified in Section 92.205 is as follows:

The City will not use any forms of investment beyond those identified in 92.205

2. A description of the guidelines that will be used for resale or recapture of HOME funds when used for homebuyer activities as required in 92.254, is as follows:

The City of Las Vegas homebuyer program activity uses only the recapture provisions of 24 CFR 92.254 (a)(4)(ii). It is believed this approach is the closest to normal market approaches to financing, the easiest for borrowers to understand, enables the deed restriction requirements of the alternative option to be avoided (which we believe constitutes a barrier to private financing participation), and better enables HOME funds to be marketed in coordination with other private lending. The recapture approach essentially results in an ongoing commitment to maintain a homeownership program because of regulatory requirement concerning the reuse of recaptured HOME funds for homebuyer assistance, while the alternative option for resale restrictions does not require the same level of ongoing assistance beyond the expiration of the affordability period tied to each property. An ongoing homebuyer assistance activity has been the City's goal and is in keeping with the basic HOME Program Descriptions.

3. A description of the guidelines for resale or recapture that ensures the affordability of units acquired with HOME funds? See 24 CFR 92.254(a)(4) are as follows:

The City utilizes recapture revisions to recoup all or a portion of the direct HOME subsidy to ensure the unit or unites remain affordable. These requirements are detailed in the City's HOME Program Manual and included as conditions in HOME funding agreements.

All guidelines and requirements that address resale or recapture, as required in 92.254 of the HOME rule, are outlined in the City of Las Vegas' HOME Program Manual.

4. Plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds along with a description of the refinancing guidelines required that

will be used under 24 CFR 92.206(b), are as follows:

The City of Las Vegas has no plans for using HOME funds to refinance existing debt secured by multifamily housing that is rehabilitated with HOME funds.

**Emergency Solutions Grant (ESG)  
Reference 91.220(I)(4)**

1. Include written standards for providing ESG assistance (may include as attachment)

See attachment

2. If the Continuum of Care has established centralized or coordinated assessment system that meets HUD requirements, describe that centralized or coordinated assessment system.

The CoC has established a centralized assessment system known as Coordinated Entry in the State of Nevada. The Community Housing Assessment Tool (CHAT) is a standard assessment that all homeless individuals and families complete to access housing services. The CHAT assesses the household's situation and identifies types of housing intervention to address the situation. Households are assigned a vulnerability score based on the CHAT and placed in the community queue of eligible households in ranked order. Community programs with housing availability will retrieve households from the list in the community queue. Coordinated Entry

3. Identify the process for making sub-awards and describe how the ESG allocation available to private nonprofit organizations (including community and faith-based organizations).

The City of Las Vegas utilizes a Notice for Applications (NFA) process to aid in identifying the best organizations and projects to provide ESG services and uses ZoomGrants, an online application process, for submissions, tracking, and monitoring of grant awards. There are two mandatory ESG application workshops to provide technical assistance for those interested in applying for ESG funds.

An additional part of the process is the Community Development Recommending Board (CDRB) comprised of 13 members appointed by the City Council. CDRB members represent the concerns and opinions of the community in advising the City of Las Vegas on the allocation of ESG and other federal funds. Through a series of open public meetings, and with the assistance of the Office of Community Services staff, CDRB reviews past projects, examines changes within the community and explores trends. They conduct their evaluation and recommend projects to the City Council that most effectively and efficiently meet community needs. The CDRB uses a review process that includes a careful evaluation of each eligible applicant proposal within the context of program design and against program criteria and current objectives, both nationally and those outlined in the City of Las Vegas' Consolidated Plan. CDRB project recommendations are presented to the Las Vegas

City Council, a Public Hearing is held before the Las Vegas City Council and afterwards, a final selection of projects for application submission to HUD.

Planning activities follow the same steps each year although the timing may vary. These steps are:

Step 1 – Identification of community development issues, needs, and concerns through community meetings and citizen input;

Step 2 – Formulation of community development goals and preliminary strategies, i.e. staff and citizens;

Step 3 – Dissemination of Grant Funds information to agencies and individuals

Step 4 – Submission of Project applications; and

Step 5 – Project Selection:

- Review of project applications by review committee and CDRB
  - Present recommendations of CDRB to the Las Vegas City Council
  - Public Hearing before the Las Vegas City Council and final selection of projects for application submission to HUD
4. If the jurisdiction is unable to meet the homeless participation requirement in 24 CFR 576.405(a), the jurisdiction must specify its plan for reaching out to and consulting with homeless or formerly homeless individuals in considering policies and funding decisions regarding facilities and services funded under ESG.

The City is part of the SNH CoC, which works together with all of the regional ESG recipients. The CoC has formerly homeless participants on several subcommittees that assist in all aspects of the process. The City of Las Vegas also randomly surveys street homeless through outreach and through the provision of services to gain input on service ideas and strategies as well as provide feedback on existing programs and services.

5. Describe performance standards for evaluating ESG.

The City supports the national and regional objectives in addition to some local objectives based upon documented need and citizen input:

Objective 1 – Increase progress towards reducing chronic homelessness

Objective 2 – Increase housing stability

Objective 3 – Increase project participant's income

Objective 4 – Increase the number of participants obtaining mainstream benefits

Objective 5 – Using rapid rehousing as a method to reduce family homelessness



Successful implementation of the ESG program will decrease the number of persons who may enter homelessness by providing homeless prevention services, increase the number of homeless households who obtain permanent housing by providing rapid rehousing services, and decrease the number of homeless that accesses emergency shelter or any housing programs.

All documentation and record information must be entered as real-time data and all reports must be able to be pulled from the Southern Nevada Homeless Management Information System (HMIS).

The City evaluates ESG performance in several ways. The SNH CoC has established regional performance standards which are captured and reported in HMIS. These reports are regularly unique to homeless goals and objectives. Sub grantees are required to submit regular reports which are reviewed by staff. All of the above reports and methods are used to ensure ESG compliance with regulations and local written standards and that program goals are being met effectively and efficiently.

#### HOPWA

The city of Las Vegas directly administers HOPWA, which encompasses the Paradise EMSA (all of Clark County) and the application process detailed above for ESG is the same process the HOPWA Project Sponsors use. All application information is on the City's website and is left up year round so that agencies may obtain a greater understanding of the City's process and requirements. The city posts information on the website in addition to emailing interested parties.

Agencies are encouraged to sign up for the City's email notification list which does include many smaller non-profits and churches. The City is working with the local Ryan White Coordinator to encourage partnerships and other agencies to apply for the HOPWA funds. The City's HOPWA Coordinator also sits on the Ryan White Planning Council, which helps to create dialogue amongst providers for this special needs population.

#### ESG

The City of Las Vegas's ESG program cycle runs the same as the CDBG and HOPWA application cycle. The Community Development Recommending Board (CDRB) reviews and ranks the organizations that will receive funds for the fiscal year in order of performance, community need, city Council priorities and funding availability.

The City of Las Vegas is a member of the Continuum of Care (CoC) whose primary responsibility is to manage the overall planning effort for the entire community. City of Las Vegas staff also participates in the Continuum of Care Evaluation Working Group which oversees the operations and activities of the CoC. It includes representatives from both public and private agencies, ensuring compliance with the regional 10-year strategic plan.